

OCTOBER 2020

Financial Analysis 2019

Ambulatory Surgery Centers

An Annual Report on the Financial Health
of Pennsylvania Ambulatory Surgery Centers



Volume Two

Pennsylvania Health Care Cost Containment Council

About PHC4

The Pennsylvania Health Care Cost Containment Council (PHC4) is an independent state agency charged with collecting, analyzing, and reporting information that can be used to improve the quality and restrain the cost of health care in the state. It was created in the mid-1980s when Pennsylvania businesses and labor unions, in collaboration with other key stakeholders, joined forces to enact market-oriented health care reforms. As a result of their efforts, the General Assembly passed legislation (Act 89 of 1986) creating PHC4.

PHC4's primary goal is to empower purchasers of health care benefits, such as businesses and labor unions, as well as other stakeholders, with information they can use to improve quality and restrain costs. More than 840 thousand public reports on patient treatment results are downloaded from the PHC4 website each year. Additionally, nearly 100 organizations and individuals annually utilize PHC4's special requests process to access and use data. Today, PHC4 is a recognized national leader in public health care reporting.

PHC4 is governed by a 25-member board of directors representing business, labor, consumers, health care providers, insurers, and state government.

FINANCIAL ANALYSIS

On an annual basis, the Pennsylvania Health Care Cost Containment Council (PHC4) has produced a series of financial reports measuring the financial condition and utilization of the Commonwealth’s hospitals and ambulatory surgery centers.

This is the second volume of a three-volume series of *Financial Analysis 2019* report. *Volume One*, released in April 2020, focused on the financial health of Pennsylvania’s general acute care (GAC) hospitals. This report, *Volume Two*, presents financial information about Pennsylvania’s ambulatory surgery centers (ASCs). *Volume Three*, to be released later this year, will focus on Pennsylvania’s non-GAC (rehabilitation, psychiatric, long-term acute care, and specialty) hospitals.

The data for the ASCs included in *Volume Two* is based on each facility’s fiscal year that ended during 2019. The fiscal year for most ASCs was calendar year ending December 31, 2019. For those facilities that do not utilize a

calendar year, the fiscal year typically ended on June 30, 2019.

Information contained in this report was derived from annual facility financial statements, supplemented with additional data supplied by each facility. Every reasonable effort has been made to ensure the accuracy of the information contained herein. Each facility had the opportunity to review its data and to make corrections. The responsibility for data accuracy lies with each facility.

Pennsylvania ASCs

There were 296 ASCs licensed in Pennsylvania that operated during at least some portion of fiscal year 2019 (FY19). There were 292 ASCs operating during the prior year.

This analysis for FY19 and the individual ASC data tables in this report is based on data collected from 286 ASCs; 10 ASCs did not submit complete data and are not included in this report.

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Note: The numbers included in this report do not include the estimated financial impact of the COVID-19 pandemic.

REPORT HIGHLIGHTS

PHC4 Region	Operating Margin FY19	Total Margin FY19	3-year Avg Total Margin FY17-FY19	Medicare Share of Net Patient Revenue FY19	Medical Assistance Share of Net Patient Revenue FY19	Average Visits FY19
Region 1	21.03%	20.87%	18.17%	26.76%	5.34%	3,840
Region 2	17.48%	17.50%	17.80%	34.77%	6.34%	4,273
Region 3	9.27%	9.28%	14.17%	29.50%	5.23%	3,710
Region 4	38.80%	38.80%	37.46%	15.43%	10.73%	3,913
Region 5	27.24%	27.38%	26.43%	26.03%	5.18%	4,227
Region 6	37.82%	37.78%	35.72%	35.06%	3.63%	4,062
Region 7	32.03%	31.05%	31.75%	28.89%	5.87%	5,236
Region 8	22.08%	22.28%	23.25%	18.34%	4.04%	3,783
Region 9	13.93%	13.95%	14.77%	31.40%	8.59%	2,534
Statewide	25.14%	25.05%	24.75%	27.09%	5.01%	3,958

STATEWIDE

Figure 1
Number of Ambulatory Surgery Centers
by Fiscal Year

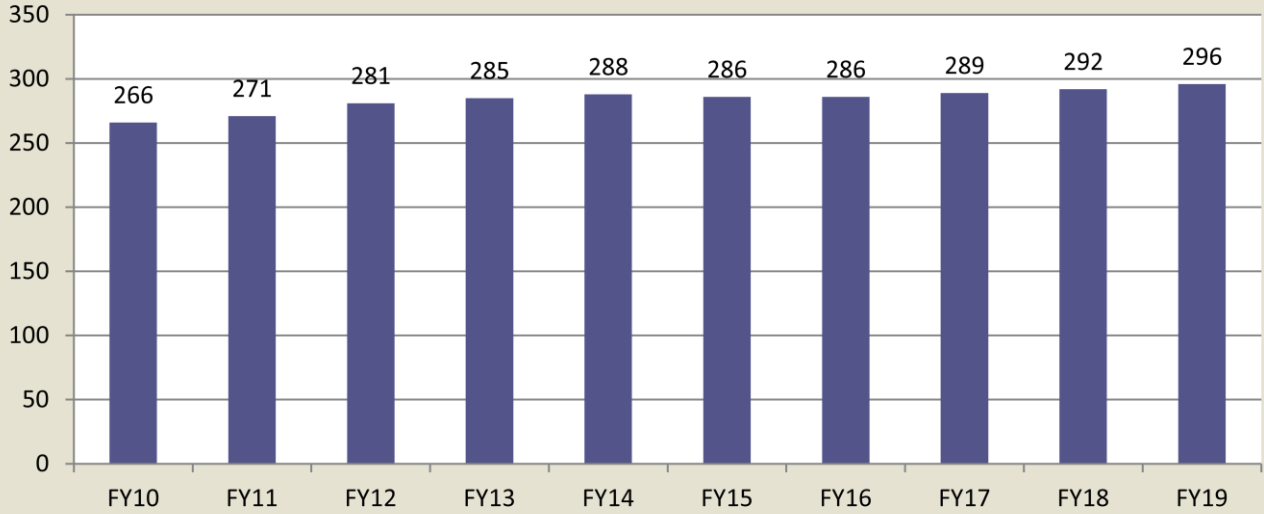
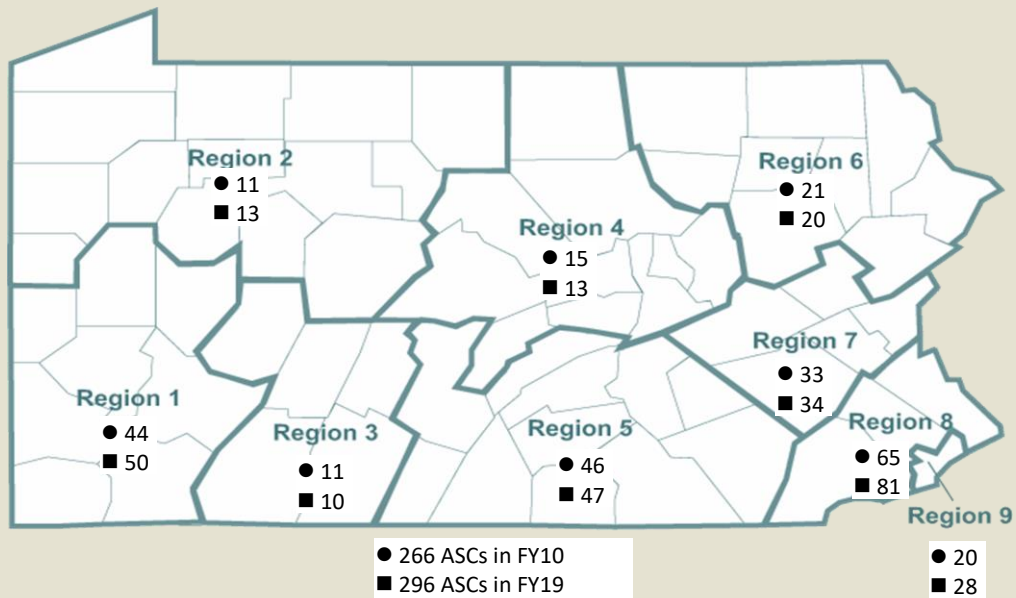


Figure 2
Number of Ambulatory Surgery Centers, FY10 & FY19
by Region



STATEWIDE

Figure 3
Statewide Average Operating Margin and Total Margin
by Fiscal Year

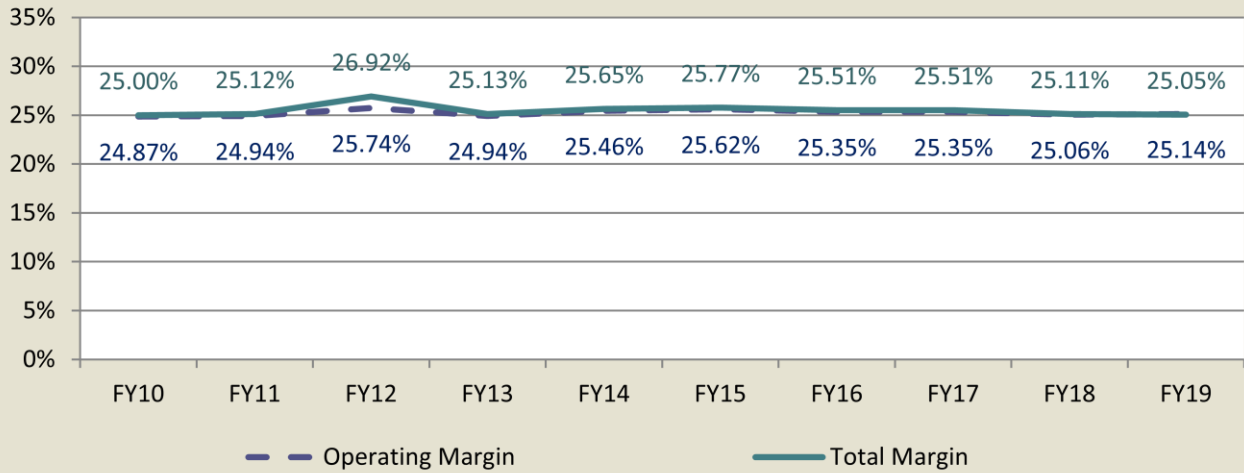
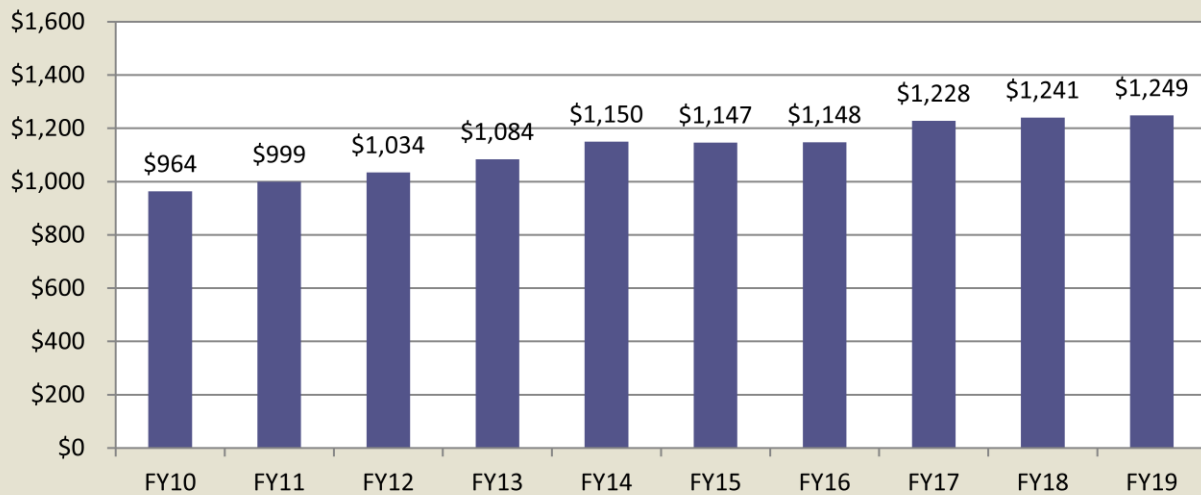


Figure 4
Ambulatory Surgery Centers Statewide Average Revenue per Visit
by Fiscal Year



STATEWIDE

Table 2
Ambulatory Surgery Centers Statewide Outpatient Visits* and Revenue
by Fiscal Year

	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19
Outpatient Visits (thousands)	1,033	1,041	1,068	1,063	1,042	1,092	1,132	1,092	1,093	1,132
Net Outpatient Revenue (millions)	\$996	\$1,040	\$1,104	\$1,153	\$1,198	\$1,252	\$1,300	\$1,341	\$1,356	\$1,414
Average Revenue per Visit	\$964	\$999	\$1,034	\$1,084	\$1,150	\$1,147	\$1,148	\$1,228	\$1,241	\$1,249

*PHC4 captures the total number of visits with the annual financial data submissions.

Table 3
Statewide Outpatient Procedures* (number in the thousands)
by Fiscal Year

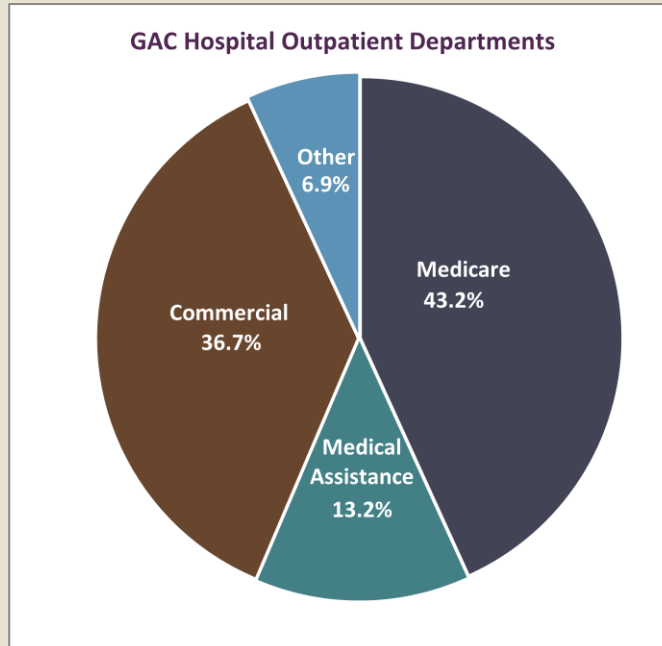
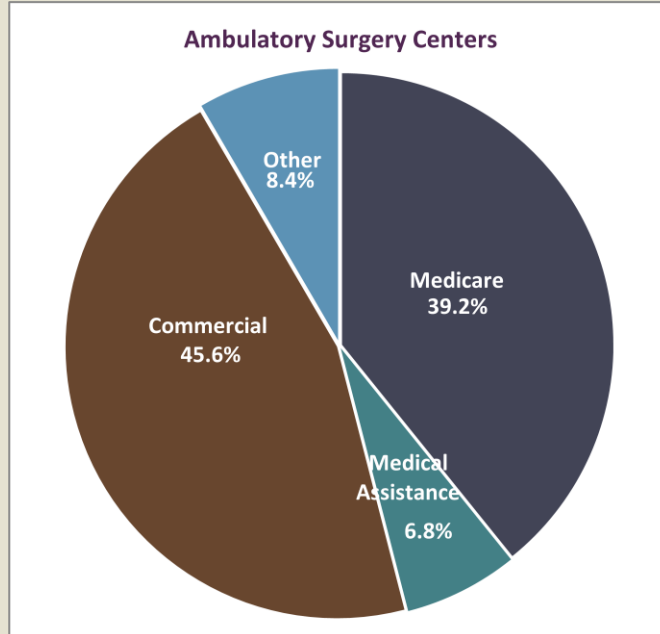
	FY15		FY16		FY17		FY18		FY19	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
ASC	949	27.9%	975	26.4%	985	25.9%	998	25.7%	1,009	26.4%
GAC HOPD	2,450	72.1%	2,720	73.6%	2,821	74.1%	2,879	74.3%	2,816	73.6%
Statewide	3,399	100%	3,695	100%	3,806	100%	3,877	100%	3,824	100%

*The outpatient procedure codes captured by PHC4 are listed on PHC4's website:

<http://www.phc4.org/services/datarequests/procedures.htm>.

STATEWIDE

Figure 5
Statewide Outpatient Procedures*, FY19
by Facility Type & Payer



*The outpatient procedure codes captured by PHC4 are listed on PHC4's website:
<http://www.phc4.org/services/datarequests/procedures.htm>.

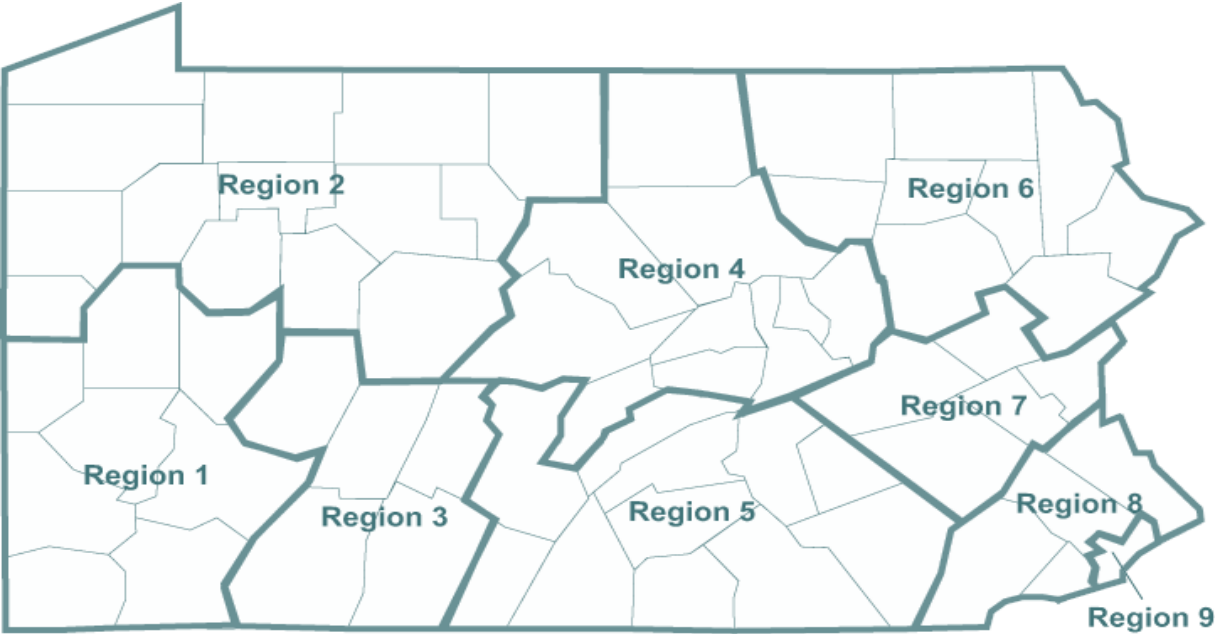
INDIVIDUAL ASC DATA

Ambulatory Surgery Center Data

The tables on the following pages provide facility-specific financial data for 286 ASCs that reported data for FY19. The ASCs are arranged by the PHC4’s nine regions.

Operating and total margins for each ASC are reported. Each ASC’s corresponding operating income, total income, and total operating revenue can be obtained on PHC4’s website, www.phc4.org. (Note: Other operating revenue must be included with net patient revenue to calculate the operating income that is used to calculate operating margin.)

Statewide averages and regional averages for the ASCs are presented in each table. The regional averages that are expressed as a percentage (e.g., “3-Year Average Change in NPR” and “Operating Margin”) are calculated as if the entire region was a single reporting entity. For example, the regional average operating margins are calculated by adding operating income and operating revenue for all hospitals within the region. The regional total operating income is divided by the regional total operating revenue to yield a regional average operating margin.



INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 1 Average	\$4,335	\$4,570	\$4,439	\$4,271	0.50%	\$3,430	\$3,824	\$3,738	\$3,665	-2.14%
20/20 SC ^{1, 10}	\$3,420	\$2,982	\$2,986	\$3,036	4.22%	\$1,804	\$1,760	\$1,752	\$1,691	2.22%
Aestique ASC ^{1, 10}	\$3,366	\$3,035	\$3,164	\$2,510	11.38%	\$2,981	\$2,659	\$2,751	\$2,435	7.48%
Allegheny Endoscopy Ctr ¹	\$1,375	\$873	NA	NA	NA	\$1,168	\$948	NA	NA	NA
Allegheny Monroeville SC ^{1, 10}	\$9,898	\$8,854	\$9,513	\$6,490	17.50%	\$7,320	\$6,765	\$6,695	\$7,015	1.45%
Allegheny SC Bethel Park ^{1, 10}	\$4,003	\$2,511	\$1,434	\$903	114.40%	\$4,133	\$3,381	\$2,474	\$2,349	25.32%
ASC Jefferson Pain Rehab ^{1, 10}	\$164	\$216	\$210	\$235	-10.03%	\$224	\$297	\$284	\$454	-16.88%
Associates SC ^{1, 10}	\$6,756	\$7,273	\$7,523	\$7,495	-3.28%	\$4,968	\$5,124	\$5,620	\$5,099	-0.86%
Delmont SC ^{1, 10}	\$1,504	\$1,671	\$1,479	\$1,548	-0.96%	\$1,316	\$1,315	\$1,360	\$1,305	0.28%
Dermatology Cosmetic SC ^{1, 10}	\$2,211	\$2,077	\$1,755	\$1,766	8.41%	\$2,146	\$2,092	\$1,783	\$1,751	7.53%
East Side SC ^{1, 10}	\$2,204	\$2,483	\$2,404	\$2,154	0.78%	\$2,279	\$2,496	\$2,345	\$2,238	0.60%
Elite SC ^{1, 10}	\$1,995	\$2,361	\$2,192	\$1,902	1.62%	\$2,274	\$2,384	\$2,283	\$2,291	-0.25%
Excelsa Health Norwin ⁷	\$6,163	\$5,747	\$5,368	\$4,398	13.38%	\$3,415	\$3,121	\$3,001	\$2,721	8.50%
Four Seasons Endoscopy ^{1, 10}	\$3,084	\$3,147	\$2,913	\$2,979	1.17%	\$1,469	\$1,496	\$1,484	\$1,407	1.47%
Gamma SC ^{1, 10}	\$3,671	\$4,631	\$3,329	\$3,567	0.98%	\$3,332	\$3,769	\$3,419	\$3,104	2.45%
Heritage Valley SC	\$5,927	\$5,833	\$5,084	\$4,977	6.36%	\$5,887	\$6,128	\$5,257	\$4,982	6.06%
Laurel SC Greensburg ⁷	\$5,249	\$4,404	\$4,188	\$3,627	14.91%	\$2,514	\$3,018	\$3,025	\$2,721	-2.54%
Leo R. McCafferty SC ^{1, 10}	\$599	\$567	\$544	\$513	5.61%	\$392	\$366	\$362	\$319	7.59%
McCandless Endoscopy ^{1, 10}	\$3,152	\$2,969	\$2,704	\$2,701	5.57%	\$1,587	\$1,666	\$1,486	\$1,549	0.81%
Mt Lebanon SC ⁷	\$6,201	\$5,515	\$4,731	\$3,636	23.52%	\$3,544	\$3,559	\$3,048	\$2,690	10.58%
Mt Pleasant SC ^{1, 10}	\$1,611	\$2,004	\$2,147	\$2,092	-7.66%	\$2,155	\$2,322	\$2,406	\$2,476	-4.32%
North Shore Endoscopy ^{1, 10}	\$3,048	\$2,820	\$2,444	\$2,495	7.39%	\$1,584	\$1,454	\$1,347	\$1,366	5.30%
Peters Township SC ^{1, 10, 11}	\$2,493	\$3,814	\$4,401	\$4,055	-12.84%	\$3,330	\$3,899	\$3,871	\$3,674	-3.12%
Premier SC Pittsburgh ^{1, 10}	\$1,042	\$1,134	\$1,241	\$1,200	-4.37%	\$1,102	\$1,401	\$1,307	\$1,301	-5.10%
Radiance SC ^{1, 10}	\$3,651	\$3,711	\$4,142	\$3,057	6.48%	\$3,348	\$3,352	\$3,759	\$3,197	1.58%
SC at Benbrook ^{1, 10}	\$9,303	\$8,507	\$8,131	\$7,732	6.77%	\$6,436	\$6,367	\$6,091	\$6,175	1.41%
SC Cranberry ^{1, 10}	\$2,371	\$2,438	\$2,320	\$2,127	3.84%	\$2,101	\$2,055	\$2,079	\$1,941	2.75%
SC Edgeworth Commons ^{1, 10}	\$5,073	\$5,318	\$5,078	\$4,978	0.64%	\$4,482	\$4,569	\$4,355	\$4,268	1.68%
Shadyside SC ^{1, 10}	\$287	\$309	\$238	\$301	-1.52%	\$258	\$243	\$217	\$253	0.75%
Skin Center ^{1, 10}	\$641	\$734	\$937	\$839	-7.89%	\$636	\$690	\$744	\$962	-11.29%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.14%	25.05%	24.75%	27.09%	5.01%	3,958
Region 1 Average	21.03%	20.87%	18.17%	26.76%	5.34%	3,840
20/20 SC ^{1, 10}	47.25%	47.44%	43.52%	66.48%	4.83%	3,426
Aestique ASC ^{1, 10}	11.44%	11.46%	12.28%	36.54%	20.80%	2,429
Allegheny Endoscopy Ctr ¹	15.34%	15.34%	NA	20.05%	0.79%	1,685
Allegheny Monroeville SC ^{1, 10}	26.06%	26.06%	26.49%	11.81%	3.74%	7,286
Allegheny SC Bethel Park ^{1, 10}	-3.25%	-3.25%	-25.67%	14.38%	1.70%	3,138
ASC Jefferson Pain Rehab ^{1, 10}	-35.96%	-35.96%	-36.42%	33.20%	23.85%	849
Associates SC ^{1, 10}	26.57%	24.68%	25.49%	69.62%	3.35%	3,701
Delmont SC ^{1, 10}	12.45%	12.45%	14.23%	6.57%	1.50%	980
Dermatology Cosmetic SC ^{1, 10}	2.99%	2.99%	0.37%	32.98%	0.00%	4,077
East Side SC ^{1, 10}	-3.15%	-3.15%	-0.17%	47.68%	1.35%	1,574
Elite SC ^{1, 10}	-14.00%	-14.00%	-6.00%	33.03%	0.55%	966
Excelsa Health Norwin ⁷	44.59%	44.59%	44.80%	26.12%	3.02%	5,554
Four Seasons Endoscopy ^{1, 10}	52.36%	52.37%	51.35%	27.01%	0.15%	5,158
Gamma SC ^{1, 10}	9.25%	9.25%	9.67%	37.95%	1.05%	2,441
Heritage Valley SC	0.67%	0.67%	-2.54%	51.11%	6.10%	3,093
Laurel SC Greensburg ⁷	52.11%	52.11%	38.18%	31.66%	2.95%	6,366
Leo R. McCafferty SC ^{1, 10}	34.58%	34.59%	34.50%	1.99%	0.00%	459
McCandless Endoscopy ^{1, 10}	49.66%	49.66%	46.30%	7.97%	0.27%	4,395
Mt Lebanon SC ⁷	42.84%	42.84%	38.28%	52.69%	1.44%	3,713
Mt Pleasant SC ^{1, 10}	-19.01%	-19.01%	-7.33%	50.30%	0.47%	1,041
North Shore Endoscopy ^{1, 10}	48.05%	48.06%	47.26%	6.34%	4.76%	4,164
Peters Township SC ^{1, 10, 11}	-33.57%	-33.57%	-3.66%	14.54%	2.86%	2,018
Premier SC Pittsburgh ^{1, 10}	-5.67%	-5.67%	-11.43%	13.92%	0.98%	0
Radiance SC ^{1, 10}	8.75%	8.75%	9.27%	20.12%	0.10%	1,622
SC at Benbrook ^{1, 10}	30.81%	30.86%	27.25%	24.87%	5.07%	10,521
SC Cranberry ^{1, 10}	11.38%	11.38%	12.63%	59.23%	0.00%	2,054
SC Edgeworth Commons ^{1, 10}	11.74%	11.75%	13.44%	30.81%	3.17%	2,698
Shadyside SC ^{1, 10}	10.13%	10.13%	14.00%	14.09%	0.00%	152
Skin Center ^{1, 10}	0.70%	0.70%	10.44%	0.00%	0.00%	128

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 1 Average (continued)	\$4,335	\$4,570	\$4,439	\$4,271	0.50%	\$3,430	\$3,824	\$3,738	\$3,665	-2.14%
South Hills Endoscopy ^{1, 10}	\$4,144	\$4,491	\$4,295	\$3,663	4.38%	\$2,385	\$2,487	\$2,905	\$2,535	-1.97%
South Hills SC ^{1, 10}	\$2,028	\$2,684	\$2,774	\$2,670	-8.01%	\$2,057	\$2,524	\$2,362	\$2,459	-5.46%
Southwestern ASC ^{1, 10}	\$3,797	\$4,011	\$3,682	\$3,453	3.32%	\$3,354	\$3,349	\$3,220	\$3,073	3.04%
Southwestern Endoscopy ^{1, 10}	\$4,470	\$4,387	\$4,284	\$4,495	-0.18%	\$3,489	\$3,399	\$3,327	\$3,340	1.49%
Southwestern PA Eye SC ^{1, 10}	\$5,575	\$5,018	\$4,689	\$3,840	15.06%	\$4,874	\$4,562	\$3,923	\$3,495	13.15%
Spartan Health SC ^{1, 10}	\$3,729	\$3,377	\$3,297	\$3,640	0.82%	\$3,092	\$2,973	\$2,756	\$2,963	1.45%
Three Rivers Endoscopy ^{1, 10}	\$4,718	\$4,880	\$4,657	\$4,729	-0.08%	\$2,711	\$2,824	\$2,945	\$3,110	-4.28%
Tri-County Surgical ^{1, 10}	\$239	\$180	\$355	\$320	-8.41%	\$253	\$183	\$313	\$361	-9.96%
Tri-State SC ^{1, 10}	\$7,101	\$6,880	\$6,282	\$5,931	6.57%	\$6,135	\$6,000	\$5,571	\$5,336	4.99%
UPMC CHP North	\$16,856	\$17,208	\$17,245	\$15,506	2.90%	\$11,438	\$11,246	\$11,063	\$9,444	7.04%
UPMC Digestive Hlth Endo	\$2,603	\$2,716	\$2,422	\$2,546	0.75%	\$2,323	\$2,211	\$2,093	\$2,112	3.34%
UPMC Reproductive ²	\$38	\$219	\$213	\$239	-28.03%	\$100	\$127	\$165	\$164	-13.04%
UPMC South SC	\$10,471	\$9,567	\$8,986	\$9,134	4.88%	\$8,884	\$8,369	\$7,910	\$8,074	3.34%
UPMC St Margaret OP Ctr	\$8,439	\$9,314	\$8,203	\$10,415	-6.32%	\$9,243	\$9,681	\$8,779	\$10,147	-2.97%
Vascular Access Pgh ^{1, 10}	\$1,217	\$2,894	\$4,297	\$4,052	-23.32%	\$2,332	\$3,318	\$5,666	\$4,988	-17.75%
Waterfront SC ^{1, 10}	\$6,628	\$6,788	\$6,537	\$6,044	3.22%	\$5,627	\$5,490	\$5,174	\$4,813	5.64%
Western PA SC ^{1, 10}	\$11,464	\$11,005	\$11,090	\$10,670	2.48%	\$7,853	\$8,277	\$7,732	\$7,824	0.12%
Wexford SC ¹	\$14,448	\$13,545	\$12,289	\$10,804	11.24%	\$9,724	\$9,203	\$8,330	\$7,745	8.52%
Zitelli Brodland Central ^{1, 10}	\$1,868	\$1,991	\$2,136	\$2,172	-4.65%	\$1,860	\$1,991	\$2,136	\$2,170	-4.75%
Zitelli Brodland South ^{1, 10}	\$2,142	\$2,154	\$2,231	\$2,202	-0.91%	\$2,140	\$2,154	\$2,230	\$2,200	-0.91%
Region 2 Average	\$4,591	\$4,518	\$4,728	\$4,413	1.34%	\$3,792	\$3,748	\$3,850	\$3,480	2.99%
Community SC ^{1, 10}	\$1,876	\$1,488	\$1,747	\$1,990	-1.92%	\$1,446	\$1,384	\$1,274	\$856	22.97%
Erie ASC ^{1, 11}	\$347	\$367	\$274	\$260	11.04%	\$2,552	\$2,665	\$2,550	\$3,140	-6.24%
Greater Erie SC ^{1, 10}	\$1,457	\$3,794	\$3,346	\$2,480	-13.74%	\$1,635	\$3,240	\$2,706	\$2,441	-11.00%
Laurel Laser Brookville ^{1, 10}	\$2,799	\$2,981	\$3,148	\$2,774	0.30%	\$2,333	\$2,444	\$2,527	\$2,234	1.47%
Lawrence County SC ^{1, 10}	\$1,104	\$906	\$1,043	\$1,008	3.17%	\$956	\$723	\$813	\$780	7.49%
Penn Highlands Elk SC	\$2,302	\$2,362	\$2,079	\$2,322	-0.29%	\$1,478	\$1,567	\$1,282	\$1,306	4.41%
Pine Grove ASC ^{1, 10}	\$2,019	\$2,499	\$3,490	\$3,176	-12.14%	\$2,379	\$2,512	\$3,096	\$2,508	-1.72%
Saint Vincent Endoscopy ^{1, 7}	\$2,974	\$2,379	\$2,472	\$2,723	3.07%	\$2,315	\$2,149	\$2,225	\$1,923	6.80%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.14%	25.05%	24.75%	27.09%	5.01%	3,958
Region 1 Average (continued)	21.03%	20.87%	18.17%	26.76%	5.34%	3,840
South Hills Endoscopy ^{1, 10}	42.45%	42.80%	40.11%	20.71%	0.00%	9,693
South Hills SC ^{1, 10}	-1.40%	-2.49%	7.05%	17.00%	0.48%	1,218
Southwestern ASC ^{1, 10}	11.69%	11.69%	13.68%	36.68%	17.10%	2,960
Southwestern Endoscopy ^{1, 10}	21.95%	21.95%	22.27%	32.04%	15.58%	10,509
Southwestern PA Eye SC ^{1, 10}	12.57%	12.57%	12.58%	49.80%	3.71%	3,492
Spartan Health SC ^{1, 10}	17.07%	17.07%	15.30%	48.46%	8.73%	4,215
Three Rivers Endoscopy ^{1, 10}	42.54%	42.58%	40.54%	28.55%	4.52%	6,568
Tri-County Surgical ^{1, 10}	-6.06%	-6.06%	3.13%	47.63%	0.00%	333
Tri-State SC ^{1, 10}	14.74%	14.74%	13.38%	30.86%	6.09%	7,267
UPMC CHP North	32.14%	32.14%	34.20%	0.00%	21.17%	7,865
UPMC Digestive Hlth Endo	10.75%	10.75%	14.39%	NR	NR	2,239
UPMC Reproductive ²	-162.59%	-162.59%	58.36%	0.00%	0.00%	35
UPMC South SC	15.16%	15.16%	13.30%	16.35%	1.73%	3,220
UPMC St Margaret OP Ctr	-9.53%	-9.53%	-6.73%	30.31%	2.88%	4,308
Vascular Access Pgh ^{1, 10}	-91.59%	-158.61%	-53.20%	71.53%	5.35%	562
Waterfront SC ^{1, 10}	15.11%	15.11%	18.39%	34.75%	3.27%	8,225
Western PA SC ^{1, 10}	31.60%	31.77%	28.76%	22.42%	2.20%	6,969
Wexford SC ¹	32.73%	32.73%	32.37%	11.38%	1.56%	10,718
Zitelli Brodland Central ^{1, 10}	0.43%	0.43%	0.14%	1.30%	0.00%	6,129
Zitelli Brodland South ^{1, 10}	0.09%	0.09%	0.05%	1.19%	0.00%	5,938
Region 2 Average	17.48%	17.50%	17.80%	34.77%	6.34%	4,273
Community SC ^{1, 10}	22.91%	23.01%	20.07%	43.34%	5.72%	2,458
Erie ASC ^{1, 11}	-575.16%	-575.16%	-612.41%	0.00%	33.71%	305
Greater Erie SC ^{1, 10}	-12.20%	-12.20%	11.82%	56.58%	0.00%	1,265
Laurel Laser Brookville ^{1, 10}	16.67%	16.67%	18.21%	39.43%	0.42%	7,768
Lawrence County SC ^{1, 10}	13.41%	13.41%	18.44%	78.44%	0.26%	762
Penn Highlands Elk SC	35.77%	35.77%	35.83%	51.77%	4.05%	1,963
Pine Grove ASC ^{1, 10}	-17.85%	-17.85%	0.26%	37.37%	10.33%	1,799
Saint Vincent Endoscopy ^{1, 7}	22.15%	22.15%	14.55%	27.72%	2.71%	3,230

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 2 Average (continued)	\$4,591	\$4,518	\$4,728	\$4,413	1.34%	\$3,792	\$3,748	\$3,850	\$3,480	2.99%
Saint Vincent SC Erie ^{1, 7}	\$18,757	\$16,844	\$17,780	\$17,961	1.48%	\$11,114	\$11,312	\$11,282	\$11,212	-0.29%
Surgery & Laser ^{1, 10}	\$1,271	\$1,326	\$1,467	\$1,371	-2.43%	\$1,196	\$1,093	\$1,187	\$1,307	-2.82%
UPMC Hamot SC ¹⁰	\$14,175	\$14,372	\$14,679	\$14,319	-0.33%	\$12,440	\$12,088	\$12,336	\$11,536	2.61%
Village SC ^{1, 10}	\$6,007	\$8,125	\$8,694	\$6,708	-3.48%	\$5,662	\$6,683	\$7,293	\$5,762	-0.58%
Region 3 Average	\$3,147	\$3,674	\$3,901	\$3,924	-6.60%	\$2,856	\$3,128	\$3,271	\$3,192	-3.51%
Advanced Ctr Surgery ^{1, 10}	\$6,747	\$7,221	\$7,043	\$6,877	-0.63%	\$5,929	\$6,484	\$6,303	\$6,043	-0.63%
Allegheny Reg Endoscopy ^{1, 10}	\$5,029	\$5,566	\$5,303	\$5,419	-2.40%	\$4,215	\$3,799	\$3,835	\$3,551	6.24%
Allegheny SC Altoona ^{1, 10}	\$3,218	\$2,791	\$3,241	\$3,295	-0.78%	\$2,273	\$1,934	\$2,055	\$1,992	4.70%
Center for Surgical Arts ^{1, 10}	\$564	\$1,036	\$1,016	\$1,163	-17.17%	\$553	\$897	\$925	\$973	-14.41%
Digestive Health Indiana ^{1, 10}	\$769	\$742	\$795	\$822	-2.14%	\$803	\$1,065	\$1,284	\$1,139	-9.85%
East Freedom ^{4, 10}	\$373	NA	NA	NA	NA	\$1,223	NA	NA	NA	NA
Indiana AS Associates	\$1,239	\$2,144	\$2,499	\$2,943	-19.30%	\$1,284	\$2,184	\$2,344	\$2,532	-16.44%
Laurel Laser Altoona ^{1, 10}	\$3,040	\$2,879	\$3,541	\$3,208	-1.74%	\$2,337	\$2,091	\$2,227	\$2,080	4.11%
Ophthalmic Associates SC ^{1, 10}	\$3,216	\$2,976	\$2,722	\$2,597	7.94%	\$2,522	\$2,248	\$1,975	\$1,817	12.93%
UPMC Altoona SC	\$7,279	\$7,708	\$8,953	\$9,662	-8.22%	\$7,425	\$7,450	\$8,489	\$8,552	-4.39%
Region 4 Average	\$7,264	\$7,025	\$6,121	\$6,327	4.93%	\$4,475	\$4,427	\$3,900	\$3,993	4.02%
Brookpark SC ^{1, 10}	\$276	\$253	\$304	\$321	-4.75%	\$221	\$250	\$275	\$295	-8.37%
Evangelical Endoscopy Ctr ³	\$1,575	NR	\$2,121	\$2,526	-12.54%	\$1,085	NR	\$1,421	\$1,422	-7.92%
Geisinger Endoscopy ⁷	\$1,839	\$2,035	\$416	NR	NR	\$1,846	\$1,843	\$512	NR	NR
Geisinger Gastro Lewistown ⁷	\$2,939	\$2,883	\$1,694	\$2,400	7.50%	\$2,185	\$1,992	\$1,667	\$2,103	1.29%
Geisinger Gray's Woods ⁷	\$9,603	\$8,438	\$8,920	\$6,527	15.71%	\$11,080	\$9,934	\$9,957	\$7,816	13.92%
Geisinger OP Woodbine	\$42,709	\$38,268	\$38,020	\$38,516	3.63%	\$19,450	\$19,176	\$19,086	\$19,321	0.22%
Lewisburg Plastic & Laser ^{1, 10}	\$827	\$764	\$752	\$636	9.99%	\$740	\$731	\$688	\$839	-3.92%
Mifflin County Com SC ^{1, 10, 11}	\$508	\$578	\$771	\$882	-14.16%	\$514	\$685	\$707	\$885	-13.97%
Mount Nittany SC ⁷	\$20,215	\$20,905	\$20,666	\$20,556	-0.55%	\$8,249	\$8,517	\$8,391	\$8,166	0.34%
Penn State Hershey Endo	\$1,357	\$1,552	\$1,357	\$1,213	3.96%	\$962	\$994	\$1,021	\$946	0.55%
SC Central PA ^{1, 10}	\$6,104	\$8,304	\$8,766	\$6,779	-3.32%	\$6,057	\$7,456	\$7,385	\$6,482	-2.18%
Susquehanna SC ¹⁰	\$1,270	\$1,301	\$1,527	\$1,855	-10.51%	\$1,275	\$1,262	\$1,494	\$1,687	-8.14%
UOC Surgical Services ^{1, 10}	\$5,205	\$5,469	\$5,789	\$5,596	-2.33%	\$4,508	\$4,388	\$4,756	\$4,679	-1.22%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region 2 Average (continued)	17.48%	17.50%	17.80%	34.77%	6.34%	4,273
Saint Vincent SC Erie ^{1, 7}	40.80%	40.81%	36.91%	34.93%	4.56%	8,396
Surgery & Laser ^{1, 10}	6.56%	6.56%	14.70%	44.00%	1.29%	2,162
UPMC Hamot SC ¹⁰	12.26%	12.26%	14.81%	24.35%	10.24%	16,060
Village SC ^{1, 10}	5.75%	5.78%	13.98%	37.13%	9.02%	5,108
Region 3 Average	9.27%	9.28%	14.17%	29.50%	5.23%	3,710
Advanced Ctr Surgery ^{1, 10}	12.21%	12.21%	11.00%	14.06%	0.80%	2,754
Allegheny Reg Endoscopy ^{1, 10}	16.18%	16.18%	25.47%	28.14%	6.95%	8,623
Allegheny SC Altoona ^{1, 10}	29.36%	29.36%	32.30%	35.96%	13.71%	4,650
Center for Surgical Arts ^{1, 10}	2.02%	2.02%	9.24%	1.28%	0.00%	249
Digestive Health Indiana ^{1, 10}	-4.38%	-4.38%	-4.97%	29.96%	0.00%	1,523
East Freedom ^{4, 10}	-227.74%	-225.38%	NA	42.58%	0.42%	362
Indiana AS Associates	-3.55%	-3.55%	1.24%	32.85%	8.49%	958
Laurel Laser Altoona ^{1, 10}	23.14%	23.14%	29.67%	34.26%	0.48%	8,303
Ophthalmic Associates SC ^{1, 10}	21.58%	21.61%	24.36%	58.31%	5.18%	6,236
UPMC Altoona SC	-2.00%	-2.00%	2.41%	28.06%	7.21%	3,446
Region 4 Average	38.80%	38.80%	37.46%	15.43%	10.73%	3,913
Brookpark SC ^{1, 10}	19.78%	19.78%	10.58%	45.42%	0.00%	162
Evangelical Endoscopy Ctr ³	31.15%	31.15%	NR	32.18%	2.83%	3,062
Geisinger Endoscopy ⁷	-0.39%	-0.39%	2.08%	21.14%	3.16%	3,067
Geisinger Gastro Lewistown ⁷	29.67%	29.67%	26.24%	20.79%	6.35%	4,211
Geisinger Gray's Woods ⁷	-15.37%	-15.37%	-14.87%	19.27%	4.67%	9,384
Geisinger OP Woodbine	54.46%	54.46%	51.50%	2.82%	20.91%	11,315
Lewisburg Plastic & Laser ^{1, 10}	10.46%	10.46%	7.86%	11.11%	0.00%	445
Mifflin County Com SC ^{1, 10, 11}	-1.27%	-1.27%	-2.61%	61.07%	9.98%	1,390
Mount Nittany SC ⁷	59.19%	59.19%	59.28%	22.86%	1.14%	5,676
Penn State Hershey Endo	29.13%	29.13%	30.23%	14.64%	0.39%	1,597
SC Central PA ^{1, 10}	7.67%	7.67%	11.56%	59.06%	0.00%	6,222
Susquehanna SC ¹⁰	-0.42%	-0.42%	1.65%	30.15%	8.18%	1,636
UOC Surgical Services ^{1, 10}	13.40%	13.41%	17.09%	12.41%	2.20%	2,701

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 5 Average	\$5,734	\$5,488	\$5,391	\$5,103	4.12%	\$4,173	\$4,116	\$3,965	\$3,770	3.56%
Apple Hill SC ¹⁰	\$15,506	\$13,880	\$13,792	\$13,743	4.28%	\$12,010	\$11,738	\$10,974	\$10,729	3.98%
Calcagno & Rossi Vein SC ^{1, 10}	\$465	\$416	\$501	\$510	-2.96%	\$227	\$240	\$258	\$227	-0.13%
Capital Surgery & Laser ^{1, 10}	\$2,769	\$2,650	\$2,766	\$2,505	3.51%	\$2,309	\$2,201	\$2,181	\$1,997	5.21%
Carlisle Endoscopy ^{1, 10}	\$3,258	\$3,052	\$3,121	\$2,950	3.49%	\$3,236	\$3,027	\$3,096	\$2,940	3.35%
Carlisle Outpatient SC ¹¹	\$3,396	\$3,670	\$3,472	NR	NR	\$2,258	\$2,242	\$842	NR	NR
Chambersburg Endoscopy ^{1, 10}	\$4,128	\$3,815	\$3,617	\$3,372	7.48%	\$2,882	\$2,090	\$2,015	\$2,041	13.72%
Children's Dental Lanc ^{1, 10}	\$6,420	\$5,780	\$4,867	\$5,090	8.71%	\$4,706	\$4,550	\$3,878	\$2,896	20.85%
Digestive Disease Inst ^{1, 10}	\$3,197	\$3,031	\$2,874	\$2,938	2.94%	\$2,384	\$2,638	\$3,075	\$2,940	-6.31%
Dr Roy A Himelfarb SC ^{10, 11}	\$7,607	\$7,206	\$7,736	\$7,065	2.55%	\$5,538	\$5,515	\$5,219	\$4,564	7.12%
Endoscopy Central PA ^{1, 10}	\$1,177	\$1,163	\$1,284	\$1,287	-2.85%	\$1,119	\$1,144	\$1,196	\$1,108	0.33%
Eyes of York SC ^{1, 10}	\$3,616	\$3,190	\$3,390	\$2,592	13.17%	\$2,840	\$2,534	\$3,044	\$2,256	8.63%
Geisinger Holy Spirit Endo	\$1,243	\$1,384	\$1,640	\$1,331	-2.19%	\$1,978	\$2,460	\$2,117	\$1,687	5.75%
Grandview Surgery & Laser ^{1, 10}	\$8,425	\$7,667	\$7,935	\$8,118	1.26%	\$6,545	\$5,825	\$5,984	\$6,101	2.43%
GSH Outpatient SC ⁷	\$8,839	\$5,983	\$4,664	\$4,199	36.84%	\$3,162	\$2,882	\$2,496	\$2,404	10.52%
Hanover SC ¹⁰	\$3,132	\$3,144	\$3,090	\$2,938	2.21%	\$3,447	\$3,333	\$3,398	\$3,236	2.17%
Harrisburg Endoscopy & SC ^{1, 10}	\$3,680	\$4,474	\$4,198	\$4,535	-6.29%	\$3,680	\$4,474	\$4,198	\$4,533	-6.28%
Harrisburg Pain Mgmt ^{1, 10}	\$2,341	\$2,342	\$3,387	\$3,643	-11.92%	\$1,475	\$2,249	\$3,169	\$3,577	-19.59%
Hershey Endoscopy ^{1, 10}	\$3,961	\$3,841	\$3,913	\$3,977	-0.13%	\$2,950	\$2,691	\$2,811	\$2,708	2.97%
Hershey Outpatient SC ^{1, 10}	\$12,812	\$11,574	\$11,558	\$10,960	5.63%	\$12,244	\$10,908	\$10,730	\$9,945	7.71%
Hillside Endoscopy ^{1, 10}	\$508	\$443	\$431	\$461	3.42%	\$358	\$380	\$361	\$369	-1.01%
Lancaster Ctr Spine Care ^{2, 10}	\$736	\$1,274	\$1,349	\$1,250	-13.70%	\$372	\$474	\$784	\$782	-17.47%
Ludwick Laser & SC ^{1, 10}	\$3,299	\$3,760	\$3,305	\$3,689	-3.53%	\$4,846	\$2,445	\$2,336	\$2,577	29.35%
Memorial Outpatient Endo ¹¹	\$3,450	\$3,203	\$3,539	\$3,158	3.08%	\$323	\$1,742	\$1,594	\$1,213	-24.45%
Memorial SC York ¹¹	\$5,087	\$5,746	\$4,831	\$4,713	2.64%	\$478	\$3,371	\$2,696	\$2,413	-26.73%
Mid-Atlan Gastro II Ephr ^{1, 10}	\$3,765	\$4,078	\$2,759	\$2,925	9.57%	\$1,827	\$1,831	\$1,383	\$1,737	1.72%
Mid-Atlan Gastro III Lanc ^{1, 10, 11}	\$2,397	\$6,087	\$6,133	\$5,991	-20.00%	\$1,022	\$2,611	\$2,431	\$2,553	-19.99%
Mid-Atlan Gastro Lanc ^{1, 10}	\$7,164	\$3,599	\$3,456	\$3,549	33.96%	\$3,428	\$1,808	\$1,670	\$1,452	45.37%
Neurospine Center ¹	\$1,203	\$2,919	\$3,674	\$3,162	-20.65%	\$1,319	\$2,405	\$2,647	\$2,239	-13.70%
North Pointe SC Lancaster ^{1, 10}	\$12,704	\$10,758	\$11,047	\$11,123	4.74%	\$7,502	\$6,828	\$7,014	\$6,731	3.82%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region 5 Average	27.24%	27.38%	26.43%	26.03%	5.18%	4,227
Apple Hill SC ¹⁰	22.55%	22.92%	19.99%	20.41%	4.12%	11,191
Calcagno & Rossi Vein SC ^{1, 10}	51.28%	51.29%	47.61%	24.18%	0.00%	896
Capital Surgery & Laser ^{1, 10}	16.59%	16.59%	18.23%	34.06%	0.79%	3,060
Carlisle Endoscopy ^{1, 10}	0.68%	0.68%	0.77%	35.29%	3.42%	5,357
Carlisle Outpatient SC ¹¹	33.51%	33.51%	49.31%	32.35%	3.24%	1,249
Chambersburg Endoscopy ^{1, 10}	30.20%	30.21%	39.60%	30.99%	2.47%	6,639
Children's Dental Lanc ^{1, 10}	26.69%	26.69%	23.04%	0.00%	68.95%	3,233
Digestive Disease Inst ^{1, 10}	25.44%	25.44%	11.04%	30.45%	0.66%	5,292
Dr Roy A Himelfarb SC ^{10, 11}	27.19%	27.88%	28.32%	19.69%	16.56%	5,131
Endoscopy Central PA ^{1, 10}	4.91%	4.91%	4.55%	32.52%	0.00%	2,397
Eyes of York SC ^{1, 10}	21.46%	21.46%	17.44%	60.27%	0.00%	3,304
Geisinger Holy Spirit Endo	-59.11%	-59.11%	-53.63%	11.80%	2.52%	714
Grandview Surgery & Laser ^{1, 10}	22.55%	22.55%	23.89%	20.21%	1.98%	3,707
GSH Outpatient SC ⁷	64.23%	64.23%	56.17%	24.96%	4.71%	4,366
Hanover SC ¹⁰	-10.00%	-12.72%	-9.57%	51.59%	0.20%	1,848
Harrisburg Endoscopy & SC ^{1, 10}	0.00%	0.00%	0.00%	20.89%	6.18%	6,675
Harrisburg Pain Mgmt ^{1, 10}	36.99%	36.99%	14.57%	22.82%	1.35%	4,691
Hershey Endoscopy ^{1, 10}	25.54%	25.54%	27.86%	15.06%	0.00%	4,450
Hershey Outpatient SC ^{1, 10}	4.44%	4.44%	5.74%	24.46%	12.67%	8,643
Hillside Endoscopy ^{1, 10}	29.55%	29.78%	20.68%	19.02%	0.00%	868
Lancaster Ctr Spine Care ^{2, 10}	49.44%	49.44%	51.46%	12.21%	6.17%	443
Ludwick Laser & SC ^{1, 10}	-46.92%	-46.92%	7.26%	71.76%	1.27%	3,046
Memorial Outpatient Endo ¹¹	90.63%	90.63%	64.09%	16.90%	1.59%	1,691
Memorial SC York ¹¹	90.61%	90.61%	58.22%	43.25%	10.72%	1,912
Mid-Atlan Gastro II Ephr ^{1, 10}	51.48%	51.53%	52.49%	22.03%	0.05%	5,215
Mid-Atlan Gastro III Lanc ^{1, 10, 11}	57.35%	57.41%	58.52%	23.90%	0.07%	3,382
Mid-Atlan Gastro Lanc ^{1, 10}	52.16%	51.33%	51.08%	23.50%	0.06%	9,883
Neurospine Center ¹	-9.28%	-9.28%	18.22%	17.78%	0.74%	179
North Pointe SC Lancaster ^{1, 10}	40.95%	40.97%	38.22%	11.64%	5.04%	5,340

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 5 Average (continued)	\$5,734	\$5,488	\$5,391	\$5,103	4.12%	\$4,173	\$4,116	\$3,965	\$3,770	3.56%
North Pointe SC Lebanon ^{1, 10}	\$4,822	\$4,068	\$2,821	\$1,874	52.42%	\$4,430	\$4,226	\$3,534	\$3,022	15.53%
Ophthalmology & Surgical ^{1, 10}	\$5,321	\$4,989	\$4,685	\$4,608	5.16%	\$4,289	\$4,171	\$3,970	\$3,669	5.63%
Ophthalmology SC ^{1, 10}	\$1,752	\$1,771	\$1,999	\$2,023	-4.46%	\$1,727	\$1,686	\$1,993	\$1,915	-3.27%
OSS Health ASC ^{1, 10}	\$23,156	\$19,261	\$20,803	\$6,810	80.01%	\$14,800	\$15,362	\$14,031	\$5,908	50.17%
PA Eye SC ^{1, 10}	\$4,024	\$3,541	\$3,315	\$2,907	12.80%	\$3,258	\$2,853	\$2,768	\$2,585	8.68%
Physicians SC ^{1, 10}	\$4,981	\$5,069	\$5,245	\$6,311	-7.03%	\$2,979	\$3,051	\$2,963	\$3,209	-2.38%
Physicians' SC Lancaster ^{1, 10}	\$28,314	\$25,386	\$23,941	\$24,425	5.31%	\$16,823	\$15,083	\$14,345	\$13,391	8.54%
SC Lancaster ^{1, 10}	\$9,687	\$10,204	\$10,114	\$9,921	-0.79%	\$8,894	\$8,380	\$7,935	\$7,996	3.74%
Susquehanna Valley SC ^{1, 10}	\$8,408	\$8,056	\$7,509	\$7,510	3.98%	\$6,871	\$6,542	\$6,553	\$6,800	0.35%
UCPA SC ^{1, 4, 10}	\$5,394	NA	NA	NA	NA	\$4,623	NA	NA	NA	NA
UPMC Leader SC ^{1, 10}	\$5,164	\$4,161	\$3,758	\$2,577	33.48%	\$6,898	\$3,663	\$3,152	\$2,541	57.16%
UPMC York Endoscopy ¹	\$1,766	NR	\$4,635	\$3,934	-18.37%	\$1,510	NR	\$3,383	\$2,974	-16.40%
Valley View SC ^{1, 10}	\$1,068	\$969	\$1,039	\$919	5.40%	\$935	\$941	\$959	\$884	1.91%
WellSpan SC Gettysburg ⁷	\$3,930	\$2,821	\$2,750	\$2,851	12.62%	\$1,546	\$1,553	\$1,122	\$1,449	2.23%
West Shore Endoscopy ^{1, 10}	\$13,324	\$14,868	\$15,267	\$14,540	-2.79%	\$9,425	\$10,863	\$12,083	\$12,397	-7.99%
West Shore Pain & Spine ^{1, 10}	\$1,138	\$910	\$513	NR	NR	\$800	\$919	\$932	NR	NR
West Shore SC ^{1, 10}	\$9,581	\$9,332	\$9,891	\$10,062	-1.59%	\$8,390	\$7,903	\$7,648	\$7,660	3.18%
York Pain Specialists ^{1, 10}	\$1,403	\$1,446	\$1,377	\$1,491	-1.97%	\$1,453	\$1,386	\$1,413	\$1,521	-1.49%
Region 6 Average	\$4,272	\$4,200	\$4,467	\$4,582	-2.25%	\$2,658	\$2,954	\$2,777	\$2,800	-1.70%
Angelina Theresa Bucci SC ^{1, 10}	\$1,655	\$1,559	\$1,730	\$1,729	-1.41%	\$1,373	\$1,297	\$1,474	\$1,706	-6.51%
Center Same Day Surgery ^{1, 10}	\$9,382	\$8,949	\$10,823	\$11,104	-5.17%	\$6,028	\$5,641	\$1,831	\$1,798	78.42%
Eynon SC ^{1, 10}	\$1,072	\$1,112	\$1,189	\$1,281	-5.45%	\$849	\$901	\$810	\$874	-0.95%
Gateway SC ^{1, 10}	\$3,568	\$3,408	\$3,568	\$3,465	0.99%	\$1,696	\$1,689	\$1,824	\$1,741	-0.86%
Hazleton ASC ^{1, 10}	\$2,018	\$1,934	\$1,891	\$2,064	-0.73%	\$1,422	\$1,312	\$1,173	\$1,148	7.94%
Hazleton Endoscopy ^{1, 10}	\$942	\$711	\$868	\$808	5.53%	\$974	\$775	\$868	\$808	6.85%
Hazleton SC ^{1, 10}	\$4,202	\$3,078	\$3,224	\$3,398	7.89%	\$3,492	\$2,697	\$2,772	\$2,948	6.15%
LVHN East Stroudsburg ASC ¹	\$3,355	\$4,138	\$4,613	\$4,258	-7.07%	\$3,473	\$3,988	\$3,670	\$4,042	-4.69%
Mountain Laurel SC ^{1, 10}	\$3,525	\$3,361	\$3,368	\$3,234	3.00%	\$2,396	\$2,261	\$2,248	\$2,140	3.99%
NEI AS ^{1, 10}	\$6,016	\$5,373	\$5,719	\$5,176	5.41%	\$4,717	\$4,720	\$5,316	\$4,446	2.03%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region 5 Average (continued)	27.24%	27.38%	26.43%	26.03%	5.18%	4,227
North Pointe SC Lebanon ^{1, 10}	8.13%	4.13%	-5.88%	10.50%	1.89%	1,533
Ophthalmology & Surgical ^{1, 10}	19.40%	19.40%	17.12%	44.53%	5.68%	4,708
Ophthalmology SC ^{1, 10}	1.46%	1.32%	1.47%	57.15%	1.40%	1,647
OSS Health ASC ^{1, 10}	36.08%	36.08%	30.10%	24.70%	1.00%	3,424
PA Eye SC ^{1, 10}	19.04%	19.28%	18.50%	51.19%	5.32%	3,989
Physicians SC ^{1, 10}	40.19%	40.09%	41.18%	33.82%	7.98%	4,349
Physicians' SC Lancaster ^{1, 10}	40.50%	40.50%	40.35%	25.57%	1.43%	12,589
SC Lancaster ^{1, 10}	8.19%	11.45%	18.82%	27.24%	10.81%	6,249
Susquehanna Valley SC ^{1, 10}	18.55%	18.15%	16.90%	13.92%	1.25%	5,232
UCPA SC ^{1, 4, 10}	14.29%	14.29%	NA	53.46%	0.00%	5,782
UPMC Leader SC ^{1, 10}	-33.56%	-18.33%	0.26%	40.33%	0.00%	2,844
UPMC York Endoscopy ¹	14.46%	0.00%	NR	22.32%	10.72%	1,615
Valley View SC ^{1, 10}	12.51%	12.51%	10.62%	65.24%	0.00%	1,510
WellSpan SC Gettysburg ⁷	60.66%	60.66%	55.57%	25.81%	0.82%	2,090
West Shore Endoscopy ^{1, 10}	29.27%	29.27%	25.52%	4.52%	0.35%	11,366
West Shore Pain & Spine ^{1, 10}	29.65%	29.65%	-3.57%	55.92%	0.15%	4,465
West Shore SC ^{1, 10}	12.43%	12.60%	17.09%	34.34%	3.05%	7,501
York Pain Specialists ^{1, 10}	-3.52%	-3.52%	-0.61%	51.95%	2.10%	2,984
Region 6 Average	37.82%	37.78%	35.72%	35.06%	3.63%	4,062
Angelina Theresa Bucci SC ^{1, 10}	17.09%	17.09%	16.18%	42.48%	4.48%	2,070
Center Same Day Surgery ^{1, 10}	35.74%	35.74%	53.69%	18.98%	5.14%	2,557
Eynon SC ^{1, 10}	20.76%	20.76%	24.10%	28.40%	6.21%	1,859
Gateway SC ^{1, 10}	52.48%	52.48%	50.61%	39.46%	3.85%	5,657
Hazleton ASC ^{1, 10}	29.67%	29.67%	33.23%	57.81%	3.01%	2,512
Hazleton Endoscopy ^{1, 10}	-3.38%	-3.38%	-3.98%	39.36%	0.00%	1,533
Hazleton SC ^{1, 10}	16.88%	13.74%	13.21%	23.06%	9.12%	3,241
LVHN East Stroudsburg ASC ¹	-3.52%	-3.52%	8.05%	23.79%	4.76%	2,138
Mountain Laurel SC ^{1, 10}	32.03%	32.10%	32.83%	29.62%	10.01%	6,248
NEI AS ^{1, 10}	21.60%	21.60%	13.77%	66.57%	6.84%	7,160

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 6 Average (continued)	\$4,272	\$4,200	\$4,467	\$4,582	-2.25%	\$2,658	\$2,954	\$2,777	\$2,800	-1.70%
Northeast Regional SC ^{1, 10}	\$1,084	\$892	\$988	\$932	5.43%	\$872	\$774	\$838	\$656	11.00%
Pain Center Wyoming ^{1, 10}	\$1,900	\$1,658	\$1,914	NA	NA	\$989	\$918	\$957	NA	NA
Pocono ASC ^{1, 10}	\$5,940	\$6,790	\$7,244	\$7,751	-7.79%	\$6,678	\$7,417	\$6,840	\$7,071	-1.85%
Regional Hospital SC ^{1, 10}	\$10,774	\$9,532	\$9,930	\$10,924	-0.46%	\$1,771	\$1,786	\$1,672	\$1,437	7.74%
Renaissance Center ^{1, 10}	\$459	\$317	\$336	\$505	-3.08%	\$494	\$332	\$352	\$520	-1.63%
Riverview ASC ^{1, 10}	\$4,982	\$4,650	\$4,701	\$4,355	4.80%	\$4,152	\$4,975	\$4,805	\$4,371	-1.67%
Robert Packer Endoscopy	\$9,841	\$9,697	\$9,859	\$9,349	1.75%	\$3,540	\$5,346	\$5,598	\$5,673	-12.53%
Scranton Endoscopy ^{1, 10}	\$4,470	\$4,587	\$5,055	\$5,094	-4.08%	\$1,600	\$1,761	\$1,821	\$1,796	-3.63%
Surgical Specialty NE PA ^{1, 10}	\$5,980	\$6,117	\$6,363	\$5,252	4.62%	\$3,979	\$3,973	\$4,262	\$3,429	5.35%
Region 7 Average	\$5,732	\$5,096	\$5,231	\$5,166	3.65%	\$3,926	\$3,589	\$3,460	\$3,348	5.76%
Berks ASC ^{1, 10}	\$1,433	\$1,284	\$1,110	\$1,015	13.73%	\$1,153	\$965	\$995	\$817	13.70%
Berks Digestive Health ^{1, 10}	\$11,130	\$11,188	\$10,717	\$10,421	2.27%	\$5,223	\$5,259	\$5,252	\$5,214	0.06%
Berks Urologic SC ^{1, 10}	\$4,659	\$4,510	\$3,951	\$3,803	7.51%	\$2,967	\$2,573	\$2,384	\$2,422	7.50%
Berkshire Eye SC ^{1, 10}	\$4,211	\$3,482	\$3,170	\$3,368	8.35%	\$3,044	\$2,700	\$3,269	\$2,556	6.36%
Bethlehem Endoscopy ^{1, 10}	\$2,496	\$2,479	\$2,592	\$2,948	-5.11%	\$1,712	\$1,582	\$1,774	\$1,617	1.95%
Carbon-Schuylkill Endo ^{1, 10}	\$1,280	\$1,239	\$1,187	\$1,215	1.78%	\$928	\$919	\$304	\$845	3.28%
Center for Specialized ^{1, 10}	\$6,686	\$6,028	\$6,124	\$6,506	0.92%	\$4,658	\$4,072	\$3,895	\$3,933	6.15%
Children's Dental Beth ^{1, 10}	\$4,078	\$2,268	NA	NA	NA	\$3,101	\$2,412	NA	NA	NA
College Heights Endoscopy ^{1, 10}	\$5,556	\$5,039	\$5,814	\$6,175	-3.34%	\$2,590	\$2,433	\$2,629	\$2,479	1.48%
Eastern PA Endoscopy ^{1, 10}	\$5,462	\$5,100	\$5,706	\$5,471	-0.05%	\$3,601	\$3,244	\$3,103	\$2,925	7.70%
Fairgrounds SC ^{7, 11}	\$11,237	\$9,613	\$12,702	\$12,490	-3.34%	\$10,439	\$10,213	\$10,154	\$10,645	-0.65%
Keystone SC ^{1, 10}	\$614	\$545	\$588	\$753	-6.14%	\$591	\$558	\$561	\$608	-0.97%
Lehigh Valley SC Tilghman ⁷	\$16,518	\$15,871	\$14,514	\$12,479	10.79%	\$7,488	\$8,364	\$6,538	\$6,369	5.86%
Lehigh Vly Children's SC ⁷	\$8,062	\$6,596	\$6,022	NR	NR	\$6,912	\$6,783	\$5,701	NR	NR
Lifeline Valley Access ^{1, 10}	\$2,544	\$2,542	\$2,465	\$2,465	1.07%	\$1,924	\$1,891	\$1,837	\$2,069	-2.32%
Mahoning Valley ASC ^{1, 10}	\$1,174	\$1,210	\$997	\$1,205	-0.85%	\$754	\$717	\$552	\$769	-0.65%
Northwood SC ^{1, 10}	\$449	\$1,172	\$3,210	NR	NR	\$1,989	\$2,244	\$3,093	NR	NR
PA Eye & Ear SC ¹⁰	\$7,255	\$7,033	\$6,428	\$5,815	8.26%	\$5,709	\$5,633	\$4,954	\$4,385	10.07%
Progressive Allentown ^{1, 10}	\$624	\$806	\$624	\$81	223.11%	\$829	\$800	\$696	\$518	20.05%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region 6 Average (continued)	37.82%	37.78%	35.72%	35.06%	3.63%	4,062
Northeast Regional SC ^{1, 10}	19.51%	19.51%	16.14%	34.53%	0.00%	1,530
Pain Center Wyoming ^{1, 10}	47.96%	47.96%	47.67%	39.56%	12.20%	7,628
Pocono ASC ^{1, 10}	-11.58%	-11.58%	-4.23%	38.31%	2.50%	5,297
Regional Hospital SC ^{1, 10}	83.56%	83.56%	82.71%	8.78%	0.01%	3,266
Renaissance Center ^{1, 10}	-7.84%	-7.84%	-6.05%	11.98%	0.00%	192
Riverview ASC ^{1, 10}	16.66%	16.66%	2.80%	35.78%	3.63%	4,422
Robert Packer Endoscopy	64.03%	64.03%	50.73%	22.21%	3.00%	5,119
Scranton Endoscopy ^{1, 10}	64.21%	64.18%	63.27%	25.72%	0.00%	7,807
Surgical Specialty NE PA ^{1, 10}	33.46%	34.53%	35.45%	47.34%	-0.12%	6,949
Region 7 Average	32.03%	31.05%	31.75%	28.89%	5.87%	5,236
Berks ASC ^{1, 10}	19.52%	19.52%	18.67%	6.31%	0.00%	616
Berks Digestive Health ^{1, 10}	54.25%	54.22%	53.63%	20.05%	1.42%	29,490
Berks Urologic SC ^{1, 10}	36.92%	36.92%	40.16%	52.35%	3.61%	8,071
Berkshire Eye SC ^{1, 10}	27.72%	27.72%	17.17%	62.96%	2.82%	3,237
Bethlehem Endoscopy ^{1, 10}	31.43%	31.43%	33.03%	40.32%	3.63%	6,433
Carbon-Schuylkill Endo ^{1, 10}	27.53%	27.53%	46.38%	26.91%	0.94%	2,134
Center for Specialized ^{1, 10}	30.33%	30.33%	32.98%	47.17%	1.56%	4,556
Children's Dental Beth ^{1, 10}	23.96%	23.96%	NA	0.00%	69.39%	2,105
College Heights Endoscopy ^{1, 10}	53.39%	53.45%	53.40%	42.35%	0.60%	11,211
Eastern PA Endoscopy ^{1, 10}	34.14%	34.14%	38.88%	23.80%	1.92%	6,691
Fairgrounds SC ^{7, 11}	7.10%	7.10%	8.18%	27.13%	5.21%	4,551
Keystone SC ^{1, 10}	3.84%	3.84%	2.13%	19.94%	0.05%	313
Lehigh Valley SC Tilghman ⁷	54.67%	54.67%	52.26%	17.86%	4.01%	4,664
Lehigh Vly Children's SC ⁷	14.26%	14.26%	6.21%	0.00%	14.48%	2,839
Lifeline Valley Access ^{1, 10}	24.37%	24.37%	25.14%	71.57%	0.94%	1,615
Mahoning Valley ASC ^{1, 10}	35.74%	35.74%	40.16%	68.97%	3.11%	2,115
Northwood SC ^{1, 10}	-342.46%	-455.64%	-54.52%	27.26%	0.29%	221
PA Eye & Ear SC ¹⁰	21.30%	21.38%	21.48%	31.64%	4.59%	5,898
Progressive Allentown ^{1, 10}	-32.89%	-32.89%	-13.23%	46.90%	18.15%	1,046

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 7 Average (continued)	\$5,732	\$5,096	\$5,231	\$5,166	3.65%	\$3,926	\$3,589	\$3,460	\$3,348	5.76%
Progressive Pottsville ^{1, 10}	\$1,045	\$1,013	\$1,468	\$1,630	-11.97%	\$921	\$882	\$1,115	\$1,380	-11.08%
Progressive Wyomissing ^{1, 10}	\$757	\$913	\$1,092	\$838	-3.21%	\$673	\$742	\$734	\$836	-6.50%
Reading SC Spring Ridge ^{1, 10}	\$19,341	\$19,592	\$20,520	\$19,402	-0.10%	\$14,713	\$14,813	\$14,054	\$13,778	2.26%
Reading SC Surgical Inst ^{1, 10}	\$15,690	\$14,467	\$12,914	\$12,735	7.73%	\$6,131	\$5,725	\$5,378	\$4,943	8.01%
SC of Allentown ^{1, 10}	\$13,781	\$14,770	\$14,627	\$15,833	-4.32%	\$11,023	\$11,618	\$11,386	\$11,173	-0.45%
SC Pottsville ^{1, 10}	\$5,950	\$6,432	\$6,718	\$5,700	1.46%	\$4,821	\$4,836	\$5,024	\$4,658	1.17%
Schuylkill Endoscopy ^{1, 10}	\$4,168	\$4,132	\$4,252	\$4,241	-0.57%	\$2,382	\$2,293	\$2,247	\$2,187	2.97%
Spring Ridge Plastic ^{1, 10}	\$230	\$275	\$254	\$265	-4.48%	\$229	\$275	\$255	\$264	-4.39%
St Luke's Anderson ASC ³	\$14,052	\$6,376	NA	NA	NA	\$10,467	\$4,904	NA	NA	NA
State Hill SC ^{1, 10}	\$1,033	\$1,045	\$1,070	\$1,099	-2.01%	\$1,124	\$1,040	\$926	\$956	5.88%
Twin Rivers Endoscopy ^{1, 10}	\$3,893	\$3,452	\$3,304	\$3,642	2.30%	\$2,203	\$2,063	\$1,430	\$1,468	16.69%
Valley Eye SC ^{1, 10}	\$9,908	\$8,787	\$8,871	\$8,710	4.59%	\$7,764	\$7,569	\$7,345	\$7,781	-0.07%
Valley SC ^{1, 10}	\$1,985	\$1,811	\$2,283	\$1,955	0.51%	\$417	\$406	\$1,366	\$1,481	-23.95%
Wyomissing Surgical Serv ^{1, 10}	\$1,859	\$2,019	\$1,941	\$2,531	-8.86%	\$1,090	\$1,324	\$1,574	\$1,172	-2.32%
Region 8 Average	\$4,849	\$4,727	\$4,513	\$4,697	1.08%	\$3,793	\$3,604	\$3,504	\$3,495	2.84%
Abington Asplundh SC ^{4, 10}	\$64	NA	NA	NA	NA	\$68	NA	NA	NA	NA
Abington Endoscopy	\$5,466	\$5,134	\$6,034	\$7,102	-7.68%	\$4,437	\$4,259	\$4,939	\$4,614	-1.28%
Abington SC ¹⁰	\$13,235	\$14,601	\$15,299	\$15,012	-3.95%	\$13,288	\$14,522	\$14,337	\$13,638	-0.85%
AFP SC ^{1, 10}	\$811	\$675	\$799	\$954	-4.98%	\$937	\$805	\$885	\$1,089	-4.65%
ASC St Mary ^{1, 10}	\$9,678	\$10,345	\$8,799	\$9,486	0.68%	\$7,178	\$7,612	\$6,871	\$7,227	-0.22%
Brandywine SC ^{1, 10}	\$2,917	\$796	\$568	\$297	293.78%	\$2,766	\$757	\$558	\$250	335.32%
Brandywine Valley Endo ^{1, 10}	\$1,272	\$1,353	\$1,133	\$1,169	2.94%	\$910	\$908	\$933	\$902	0.30%
Bucks County GI Endo SC ^{1, 10}	\$2,522	\$2,518	\$2,445	\$2,426	1.32%	\$2,120	\$2,085	\$2,146	\$2,133	-0.20%
Children's Dental Malvern ^{1, 10}	\$7,317	\$6,604	\$6,483	\$5,151	14.02%	\$5,667	\$5,253	\$5,313	\$3,321	23.55%
CHOP Brandywine Valley SC ⁷	\$8,635	\$8,009	\$6,996	\$5,999	14.65%	\$6,160	\$6,179	\$5,265	\$4,406	13.27%
CHOP Bucks ASC ⁷	\$9,980	\$9,194	\$9,045	\$8,491	5.85%	\$4,732	\$4,478	\$4,760	\$4,166	4.53%
CHOP King Prussia ASC ⁷	\$11,820	\$10,998	\$11,512	\$11,512	0.89%	\$4,413	\$4,193	\$3,757	\$4,206	1.64%
Colonoscopy Ctr Lansdale ^{1, 10}	\$2,003	\$1,524	NA	NA	NA	\$1,759	\$1,195	NA	NA	NA
Colonoscopy Ctr Sellers ^{1, 10}	\$1,849	\$1,651	\$2,082	\$1,946	-1.66%	\$1,623	\$1,294	\$2,190	\$1,632	-0.19%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region7 Average (continued)	32.03%	31.05%	31.75%	28.89%	5.87%	5,236
Progressive Pottsville ^{1, 10}	11.81%	11.81%	17.22%	39.86%	14.23%	2,022
Progressive Wyomissing ^{1, 10}	11.17%	11.17%	22.22%	33.28%	27.64%	1,462
Reading SC Spring Ridge ^{1, 10}	23.93%	24.01%	26.76%	11.01%	7.94%	7,421
Reading SC Surgical Inst ^{1, 10}	60.93%	60.93%	59.99%	28.67%	2.45%	7,730
SC of Allentown ^{1, 10}	20.01%	19.53%	21.16%	24.08%	1.07%	9,526
SC Pottsville ^{1, 10}	18.97%	18.97%	23.13%	29.15%	3.93%	4,246
Schuylkill Endoscopy ^{1, 10}	42.86%	42.92%	45.29%	32.19%	3.43%	10,313
Spring Ridge Plastic ^{1, 10}	0.13%	0.13%	-0.08%	0.00%	0.00%	148
St Luke's Anderson ASC ³	26.29%	26.06%	NA	37.01%	4.65%	12,781
State Hill SC ^{1, 10}	-8.84%	-8.84%	1.78%	66.31%	2.32%	1,173
Twin Rivers Endoscopy ^{1, 10}	43.42%	-28.71%	32.72%	39.41%	0.00%	5,092
Valley Eye SC ^{1, 10}	28.65%	26.45%	22.62%	64.39%	1.21%	7,745
Valley SC ^{1, 10}	78.99%	79.00%	63.99%	28.23%	32.49%	3,165
Wyomissing Surgical Serv ^{1, 10}	41.36%	41.38%	31.55%	34.31%	5.61%	2,161
Region 8 Average	22.08%	22.28%	23.25%	18.34%	4.04%	3,783
Abington Asplundh SC ^{4, 10}	-6.55%	-6.55%	NA	54.33%	1.07%	82
Abington Endoscopy	18.82%	18.82%	18.03%	27.28%	1.93%	3,694
Abington SC ¹⁰	5.49%	5.52%	9.29%	21.30%	3.44%	8,874
AFP SC ^{1, 10}	-15.54%	-15.54%	-14.99%	32.64%	0.10%	801
ASC St Mary ^{1, 10}	25.83%	26.16%	24.80%	21.84%	2.49%	3,956
Brandywine SC ^{1, 10}	5.16%	5.16%	4.66%	0.00%	0.00%	975
Brandywine Valley Endo ^{1, 10}	28.44%	28.44%	26.79%	18.51%	1.10%	2,377
Bucks County GI Endo SC ^{1, 10}	15.92%	15.92%	15.15%	29.23%	13.10%	4,318
Children's Dental Malvern ^{1, 10}	22.56%	22.56%	20.44%	0.00%	68.58%	4,092
CHOP Brandywine Valley SC ⁷	28.66%	28.66%	25.53%	0.00%	13.94%	1,663
CHOP Bucks ASC ⁷	52.59%	52.59%	50.49%	0.00%	12.69%	1,789
CHOP King Prussia ASC ⁷	62.66%	62.66%	63.99%	0.00%	13.72%	2,150
Colonoscopy Ctr Lansdale ^{1, 10}	12.22%	12.22%	NA	19.86%	2.77%	5,906
Colonoscopy Ctr Sellers ^{1, 10}	12.22%	12.22%	8.71%	23.59%	1.94%	5,979

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 8 Average (continued)	\$4,849	\$4,727	\$4,513	\$4,697	1.08%	\$3,793	\$3,604	\$3,504	\$3,495	2.84%
Cornerstone ASC ^{1, 10}	\$1,074	\$1,112	\$1,246	\$1,182	-3.05%	\$1,186	\$1,225	\$1,200	\$1,069	3.65%
Crozer Endo ^{1, 10}	\$3,964	\$3,804	\$3,877	\$3,474	4.70%	\$1,913	\$2,731	\$2,391	\$2,337	-6.05%
Crozer SC Brinton Lake ^{1, 10}	\$15,553	\$14,775	\$15,001	\$15,236	0.69%	\$11,190	\$7,298	\$9,087	\$10,836	1.09%
Crozer SC Haverford ^{1, 10}	\$14,797	\$13,946	\$13,119	\$12,213	7.05%	\$10,381	\$8,784	\$8,001	\$8,876	5.65%
Del Valley Laser ^{1, 10}	\$1,651	\$1,707	\$1,749	\$2,155	-7.79%	\$1,771	\$1,882	\$1,849	\$2,574	-10.41%
Dermatologic Drexel Hill ^{1, 10}	\$491	\$507	\$529	\$405	7.05%	\$469	\$517	\$518	\$440	2.21%
Doylestown SC ¹¹	\$3,725	\$5,135	\$5,576	\$5,155	-9.25%	\$2,797	\$3,210	\$3,274	\$3,490	-6.62%
duPont Children SC Bryn ¹	\$4,687	\$4,168	\$1,358	\$2,025	43.82%	\$4,176	\$3,877	\$2,094	\$2,148	31.49%
Einstein Endo Blue Bell ^{4, 7}	\$46	NA	NA	NA	NA	\$755	NA	NA	NA	NA
Einstein Montgomery SPU ³	\$10,776	\$10,006	\$9,682	NR	NR	\$9,342	\$8,409	\$8,171	NR	NR
Endoscopy Associates Vly ^{1, 10}	\$2,655	\$2,536	\$2,522	\$2,417	3.28%	\$2,096	\$2,258	\$2,389	\$2,055	0.65%
Endoscopy Bucks ^{1, 10}	\$5,581	\$2,213	\$2,216	\$4,199	10.97%	\$3,164	\$2,430	\$2,378	\$1,890	22.47%
Endoscopy St Mary ^{1, 10}	\$4,757	\$4,940	\$5,180	NR	NR	\$2,453	\$2,570	\$2,825	NR	NR
Eye SC King of Prussia ^{1, 10}	\$6,812	\$6,395	\$6,154	\$6,827	-0.07%	\$5,480	\$4,914	\$4,823	\$4,764	5.01%
Fertility Partners PA SC ^{1, 10}	\$508	\$249	NA	NA	NA	\$244	\$107	NA	NA	NA
Gastrointestinal Endo Ctr ^{1, 4, 10}	\$2,560	NA	NA	NA	NA	\$2,613	NA	NA	NA	NA
Grand View Harleysville ^{1, 3, 10}	\$2,809	\$222	NA	NA	NA	\$4,405	\$1,634	NA	NA	NA
Holy Redeemer ASC ¹⁰	\$7,632	\$7,913	\$7,951	\$7,339	1.33%	\$6,127	\$6,149	\$6,089	\$5,673	2.66%
Huntingdon Valley SC ^{1, 10}	\$10,035	\$10,054	\$7,278	\$8,696	5.13%	\$8,393	\$8,487	\$6,403	\$6,585	9.15%
Hypertension Nephrology ^{1, 10}	\$1,392	\$1,416	\$1,521	\$1,975	-9.83%	\$950	\$1,021	\$1,042	\$1,137	-5.48%
Jefferson Endoscopy Bala ¹⁰	\$3,208	\$2,531	\$1,167	NA	NA	\$1,882	\$1,909	\$1,377	NA	NA
Jefferson SC Blue Bell ^{1, 4}	\$5,070	NA	NA	NA	NA	\$6,602	NA	NA	NA	NA
Keystone Kidney Center ^{1, 10}	\$516	\$455	\$1,641	\$1,685	-23.12%	\$458	\$384	\$1,101	\$1,168	-20.26%
Kole Plastic SC ^{1, 10}	\$261	\$218	\$163	\$171	17.52%	\$185	\$163	\$132	\$77	47.26%
Langhorne Access ^{1, 10}	\$547	\$667	\$260	\$258	37.42%	\$547	\$667	\$262	\$258	37.42%
Langhorne SC ^{1, 10}	\$4,137	\$3,053	\$3,424	\$3,282	8.69%	\$3,275	\$2,804	\$2,933	\$2,789	5.81%
Main Line Endoscopy East ^{1, 10}	\$3,055	\$2,732	\$2,708	\$3,054	0.01%	\$1,557	\$1,583	\$1,525	\$1,606	-1.01%
Main Line Endoscopy South ^{1, 10}	\$1,756	\$1,590	\$1,547	\$1,462	6.70%	\$931	\$913	\$896	\$789	6.00%
Main Line Endoscopy West ^{1, 10}	\$5,328	\$5,090	\$4,734	\$4,602	5.26%	\$2,408	\$2,186	\$2,129	\$2,053	5.76%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region 8 Average (continued)	22.08%	22.28%	23.25%	18.34%	4.04%	3,783
Cornerstone ASC ^{1, 10}	-10.43%	-10.43%	-5.23%	31.49%	0.00%	654
Crozer Endo ^{1, 10}	51.75%	51.75%	39.59%	16.23%	11.22%	2,593
Crozer SC Brinton Lake ^{1, 10}	28.05%	28.05%	39.17%	35.49%	11.47%	7,645
Crozer SC Haverford ^{1, 10}	29.85%	29.85%	35.11%	31.93%	8.54%	6,853
Del Valley Laser ^{1, 10}	-7.25%	-7.25%	-7.23%	36.49%	7.76%	1,927
Dermatologic Drexel Hill ^{1, 10}	4.48%	4.48%	1.52%	59.96%	0.00%	136
Doylestown SC ¹¹	24.90%	24.90%	35.70%	38.99%	1.05%	1,795
duPont Children SC Bryn ¹	10.90%	10.90%	0.65%	0.00%	16.22%	14,496
Einstein Endo Blue Bell ^{4, 7}	-1521.82%	-1521.82%	NA	0.00%	0.00%	39
Einstein Montgomery SPU ³	15.05%	15.05%	16.47%	19.82%	12.52%	4,834
Endoscopy Associates Vly ^{1, 10}	21.37%	22.00%	12.47%	18.39%	0.51%	4,655
Endoscopy Bucks ^{1, 10}	43.30%	43.29%	31.10%	23.29%	0.00%	11,458
Endoscopy St Mary ^{1, 10}	48.44%	48.38%	47.23%	16.77%	0.00%	4,639
Eye SC King of Prussia ^{1, 10}	19.55%	19.55%	21.40%	59.34%	3.46%	6,767
Fertility Partners PA SC ^{1, 10}	52.00%	52.00%	NA	0.00%	0.00%	896
Gastrointestinal Endo Ctr ^{1, 4, 10}	-2.06%	-2.06%	NA	27.97%	0.02%	2,656
Grand View Harleysville ^{1, 3, 10}	-56.80%	-56.80%	NA	29.52%	0.00%	1,843
Holy Redeemer ASC ¹⁰	19.89%	19.93%	21.90%	13.99%	4.65%	7,579
Huntingdon Valley SC ^{1, 10}	16.36%	16.36%	14.92%	28.70%	0.00%	8,895
Hypertension Nephrology ^{1, 10}	31.76%	31.76%	30.39%	72.73%	2.24%	967
Jefferson Endoscopy Bala ¹⁰	41.34%	41.34%	25.17%	10.64%	6.02%	2,809
Jefferson SC Blue Bell ^{1, 4}	-30.21%	-30.21%	NA	16.54%	0.06%	1,745
Keystone Kidney Center ^{1, 10}	11.32%	11.32%	25.60%	9.02%	0.87%	134
Kole Plastic SC ^{1, 10}	29.00%	29.00%	25.18%	0.00%	0.00%	142
Langhorne Access ^{1, 10}	0.00%	0.00%	-0.11%	100.00%	0.00%	97
Langhorne SC ^{1, 10}	21.25%	21.25%	15.40%	54.87%	0.45%	3,831
Main Line Endoscopy East ^{1, 10}	49.02%	49.03%	45.14%	31.02%	0.02%	4,912
Main Line Endoscopy South ^{1, 10}	46.96%	47.03%	44.04%	28.63%	-0.04%	2,675
Main Line Endoscopy West ^{1, 10}	54.81%	55.02%	55.73%	22.99%	0.00%	8,073

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 8 Average (continued)	\$4,849	\$4,727	\$4,513	\$4,697	1.08%	\$3,793	\$3,604	\$3,504	\$3,495	2.84%
Main Line Fertility ^{1, 10}	\$8,331	\$6,690	\$7,572	\$6,929	6.74%	\$7,491	\$6,163	\$4,702	\$6,689	3.99%
Main Line SC ^{1, 10}	\$13,078	\$12,327	\$13,052	\$11,340	5.11%	\$10,907	\$10,408	\$11,125	\$10,108	2.64%
Main Line Spine SC ^{1, 10}	\$9,778	\$9,366	\$8,388	\$7,036	12.99%	\$7,782	\$7,315	\$6,645	\$5,046	18.07%
Main Line Vascular Inst ^{1, 10}	\$3,176	\$2,222	\$545	NA	NA	\$3,631	\$3,573	\$1,327	NA	NA
Montgomery SC ^{1, 10}	\$2,274	\$2,170	\$2,164	\$2,187	1.32%	\$2,126	\$2,115	\$2,039	\$1,957	2.86%
New Britain SC ^{1, 10}	\$8,414	\$8,855	\$8,987	\$8,418	-0.01%	\$6,181	\$6,239	\$6,207	\$6,311	-0.69%
Ortho SC Bryn Mawr ^{1, 3, 10}	\$17,012	\$18,786	\$6,270	NA	NA	\$12,881	\$12,777	\$6,213	NA	NA
Oxford Valley Pain SC ^{1, 10}	\$1,051	\$1,109	\$1,288	\$1,245	-5.20%	\$601	\$861	\$788	\$694	-4.47%
Paoli SC ^{1, 10}	\$7,151	\$6,973	\$6,717	\$6,465	3.54%	\$6,033	\$5,870	\$6,324	\$6,179	-0.79%
Penn Medicine Radnor Endo	\$4,421	\$5,737	\$5,733	\$4,852	-2.96%	\$3,842	\$3,486	\$2,919	\$2,516	17.56%
Phila Cosmetic Surgery ^{1, 10}	\$2,926	\$2,817	\$2,451	\$2,245	10.11%	\$2,644	\$2,567	\$2,302	\$2,064	9.36%
Philadelphia Surgery Ctr ^{1, 10}	\$264	\$302	\$266	\$302	-4.16%	\$264	\$300	\$268	\$301	-4.13%
Phoenixville SC Limerick ³	\$4,243	\$3,449	\$3,302	\$4,270	-0.21%	\$3,683	\$2,566	\$2,744	\$3,573	1.02%
Phoenixville SC Main Line ^{3, 11}	\$1,701	\$992	\$1,003	\$2,174	-7.25%	\$2,504	\$1,759	\$1,674	\$2,575	-0.92%
Plaza SC ^{1, 10}	\$256	\$300	\$255	\$252	0.59%	\$294	\$279	\$251	\$226	9.97%
Pottstown AC ^{1, 10}	\$1,729	\$687	NA	NA	NA	\$1,412	\$731	NA	NA	NA
Premier Exton SC ^{1, 10}	\$5,667	\$5,503	\$4,521	NA	NA	\$4,216	\$4,382	\$4,303	NA	NA
Riddle SC ^{1, 10}	\$16,963	\$15,656	\$16,108	\$16,680	0.57%	\$10,701	\$10,238	\$9,585	\$9,175	5.54%
RMA of Philadelphia SC ^{1, 10}	\$2,276	\$1,084	\$1,125	\$1,143	33.04%	\$1,348	\$815	\$850	\$857	19.09%
Sally Balin ASC ^{1, 10}	\$333	\$296	\$316	\$331	0.24%	\$305	\$314	\$316	\$329	-2.42%
SC Bucks County ¹⁰	\$4,233	\$4,224	\$3,888	\$3,695	4.85%	\$3,955	\$4,006	\$3,705	\$3,830	1.09%
SC Chester County ^{1, 10}	\$2,594	\$2,901	\$154	\$2,184	6.25%	\$2,613	\$2,677	\$0	\$2,064	8.86%
SC Ft Washington ^{1, 10}	\$5,114	\$4,994	\$4,989	\$4,030	8.97%	\$4,543	\$4,540	\$4,193	\$3,298	12.59%
Springfield ASC ^{1, 10}	\$4,304	\$3,931	\$3,802	\$4,657	-2.53%	\$3,176	\$3,069	\$2,944	\$3,116	0.65%
St Luke's Endo Buxmont ¹	\$2,098	\$2,802	\$2,980	\$2,774	-8.12%	\$1,497	\$1,757	\$1,101	\$1,725	-4.39%
Trevoze Specialty Care SC ^{1, 10}	\$3,636	\$4,015	\$4,294	\$4,333	-5.36%	\$3,218	\$3,452	\$3,573	\$3,246	-0.29%
Tri-County SC ^{1, 10}	\$5,777	\$5,388	\$5,526	\$5,398	2.34%	\$4,036	\$3,793	\$3,893	\$3,672	3.30%
Turk's Head SC ^{1, 10}	\$7,909	\$7,593	NR	\$8,200	-1.18%	\$7,482	\$7,232	NR	\$6,915	2.74%
Valley Pain Center ^{1, 10}	\$2,219	\$2,299	\$2,203	\$2,455	-3.20%	\$2,136	\$2,265	\$2,143	\$2,240	-1.55%

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region 8 Average (continued)	22.08%	22.28%	23.25%	18.34%	4.04%	3,783
Main Line Fertility ^{1, 10}	10.09%	17.78%	21.88%	0.00%	0.00%	5,476
Main Line SC ^{1, 10}	17.07%	17.07%	16.11%	60.50%	1.62%	8,270
Main Line Spine SC ^{1, 10}	20.41%	20.57%	21.09%	41.93%	0.00%	7,117
Main Line Vascular Inst ^{1, 10}	-14.31%	-14.31%	-43.27%	59.43%	0.54%	367
Montgomery SC ^{1, 10}	6.53%	6.53%	4.98%	63.29%	1.73%	2,111
New Britain SC ^{1, 10}	26.54%	27.01%	29.35%	27.28%	0.00%	6,051
Ortho SC Bryn Mawr ^{1, 3, 10}	24.31%	23.38%	23.89%	8.04%	0.37%	4,130
Oxford Valley Pain SC ^{1, 10}	42.83%	42.83%	34.75%	7.53%	11.99%	1,152
Paoli SC ^{1, 10}	15.72%	15.72%	12.62%	19.18%	0.56%	3,613
Penn Medicine Radnor Endo	13.10%	13.10%	35.52%	23.78%	3.12%	5,047
Phila Cosmetic Surgery ^{1, 10}	9.65%	9.65%	8.31%	0.00%	0.00%	375
Philadelphia Surgery Ctr ^{1, 10}	0.09%	0.09%	0.11%	0.00%	0.00%	16
Phoenixville SC Limerick ³	13.20%	13.20%	18.21%	39.65%	4.90%	2,169
Phoenixville SC Main Line ^{3, 11}	-47.23%	-47.23%	-60.64%	17.92%	2.63%	614
Plaza SC ^{1, 10}	-14.71%	-14.71%	-1.54%	0.00%	0.00%	130
Pottstown AC ^{1, 10}	18.38%	18.38%	NA	22.93%	0.01%	2,752
Premier Exton SC ^{1, 10}	27.29%	27.36%	18.62%	10.99%	0.00%	3,266
Riddle SC ^{1, 10}	36.92%	36.92%	37.36%	7.30%	0.00%	6,007
RMA of Philadelphia SC ^{1, 10}	40.79%	40.79%	47.02%	0.00%	0.00%	2,595
Sally Balin ASC ^{1, 10}	8.50%	8.50%	1.16%	70.40%	0.00%	431
SC Bucks County ¹⁰	6.42%	6.42%	5.44%	64.31%	3.43%	3,271
SC Chester County ^{1, 10}	-0.74%	-0.74%	7.49%	20.34%	0.12%	1,002
SC Ft Washington ^{1, 10}	11.16%	11.16%	12.07%	60.71%	2.81%	2,914
Springfield ASC ^{1, 10}	26.21%	26.22%	23.40%	27.75%	-0.07%	7,363
St Luke's Endo Buxmont ¹	28.63%	28.63%	44.73%	15.64%	1.92%	5,186
Treose Specialty Care SC ^{1, 10}	11.50%	11.50%	14.25%	35.43%	17.25%	3,020
Tri-County SC ^{1, 10}	30.14%	30.58%	29.93%	57.49%	0.79%	13,256
Turk's Head SC ^{1, 10}	5.39%	7.12%	NR	4.30%	2.62%	5,830
Valley Pain Center ^{1, 10}	3.74%	3.74%	2.64%	15.00%	0.00%	3,304

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INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 8 Average (continued)	\$4,849	\$4,727	\$4,513	\$4,697	1.08%	\$3,793	\$3,604	\$3,504	\$3,495	2.84%
Vascular Access DE Valley ^{1, 10}	\$1,578	\$1,630	\$1,525	\$1,715	-2.66%	\$1,038	\$1,110	\$1,105	\$1,161	-3.53%
Vision One Laser & SC ^{1, 10}	\$5,072	\$5,290	\$4,741	\$3,764	11.58%	\$4,271	\$4,067	\$3,804	\$3,360	9.03%
West Chester Endoscopy ^{1, 10}	\$5,686	\$5,327	\$6,085	\$4,926	5.14%	\$3,456	\$3,350	\$3,024	\$2,992	5.18%
Wills Eye SC Plymouth Mtg ¹⁰	\$4,340	\$3,827	\$3,731	\$3,994	2.89%	\$4,203	\$3,783	\$3,773	\$3,754	3.98%
Region 9 Average	\$4,137	\$3,651	\$3,819	\$4,625	-3.52%	\$3,649	\$3,177	\$3,342	\$4,289	-4.97%
Azura SC NE Philadelphia ^{1, 10}	\$3,786	\$2,362	NA	NA	NA	\$450	\$291	NA	NA	NA
Azura SC S Philadelphia ^{1, 10}	\$6,685	\$4,269	NA	NA	NA	\$794	\$517	NA	NA	NA
Azura Vascular NE Phil ^{1, 10}	\$918	\$4,184	\$3,248	\$4,860	-27.04%	\$4,142	\$4,272	\$4,073	\$4,294	-1.18%
Azura Vascular S Phil ^{1, 10}	\$1,872	\$2,596	\$5,222	\$7,355	-24.85%	\$6,160	\$5,749	\$5,640	\$6,145	0.08%
Dermatologic Philadelphia ^{1, 10}	\$182	\$210	\$219	\$202	-3.34%	\$156	\$166	\$202	\$146	2.16%
Drexel Digestive Health ¹¹	\$929	\$985	\$1,362	\$1,592	-13.89%	\$1,130	\$981	\$1,095	\$1,212	-2.27%
Einstein SC ⁷	\$4,893	\$4,650	\$5,327	\$6,188	-6.98%	\$5,116	\$4,439	\$5,333	\$7,032	-9.08%
Endoscopy PA Hosp	\$2,821	\$2,956	\$3,126	\$2,996	-1.95%	\$2,156	\$2,156	\$2,868	\$1,899	4.51%
GI ASC ^{1, 10}	\$2,499	\$2,439	\$2,477	\$2,411	1.22%	\$2,535	\$2,474	\$2,465	\$2,387	2.06%
Grant SC ^{1, 10}	\$2,007	\$2,291	\$2,394	\$2,604	-7.64%	\$1,818	\$1,793	\$1,942	\$1,895	-1.37%
HUP Reproductive Surgical	\$1,790	\$2,122	\$2,099	\$1,938	-2.54%	\$1,817	\$2,026	\$1,645	\$1,664	3.07%
Jefferson SC ^{4, 10}	\$14,278	NA	NA	NA	NA	\$16,500	NA	NA	NA	NA
Jefferson SC Navy Yard ^{1, 10}	\$16,895	\$16,743	\$16,697	\$16,816	0.16%	\$12,957	\$12,897	\$12,307	\$11,880	3.02%
Liberty Eye SC ^{1, 10}	\$2,092	\$2,486	\$2,554	\$2,646	-6.97%	\$2,141	\$2,420	\$2,348	\$2,524	-5.06%
Metro Vascular Ctr Clinic ^{1, 10}	\$1,133	\$1,242	\$1,019	\$1,379	-5.94%	\$1,073	\$1,066	\$1,017	\$1,121	-1.43%
Metro Vascular Ctr Metrop ^{1, 10}	\$952	\$1,067	\$774	\$993	-1.36%	\$701	\$800	\$720	\$773	-3.09%
Mt Airy AESC ^{1, 10}	\$1,095	\$1,039	\$1,184	\$1,326	-5.80%	\$565	\$629	\$735	\$814	-10.20%
PA Surgery Laser Ctr ^{4, 10}	\$1,389	NA	NA	NA	NA	\$400	NA	NA	NA	NA
Peripheral Vascular Inst ^{1, 10}	\$4,835	\$5,535	\$8,340	NA	NA	\$3,380	\$5,565	\$6,071	NA	NA
PGC Endoscopy ^{1, 10}	\$2,960	\$2,363	\$2,560	\$2,322	9.17%	\$2,458	\$1,899	\$1,842	\$1,655	16.15%
Philadelphia Surgi Ctr ¹⁰	\$1,768	\$1,737	\$1,872	\$2,168	-6.15%	\$1,802	\$1,770	\$1,912	\$2,095	-4.67%
Red Lion SC ^{1, 10}	\$4,734	\$5,212	\$5,056	\$4,807	-0.50%	\$4,036	\$4,359	\$3,975	\$4,074	-0.31%
SC of Pennsylvania Hosp	\$17,854	\$13,453	\$11,106	\$7,440	46.66%	\$13,030	\$11,443	\$9,429	\$8,448	18.08%
Temple Univ Podiatric ASC ⁷	\$17	\$9	\$44	\$75	-25.61%	\$482	\$483	\$494	\$574	-5.34%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region 8 Average (continued)	22.08%	22.28%	23.25%	18.34%	4.04%	3,783
Vascular Access DE Valley ^{1, 10}	34.23%	34.23%	31.26%	76.95%	1.86%	879
Vision One Laser & SC ^{1, 10}	15.80%	15.79%	19.60%	61.31%	0.67%	4,319
West Chester Endoscopy ^{1, 10}	39.21%	39.28%	42.54%	21.85%	-0.03%	9,627
Wills Eye SC Plymouth Mtg ¹⁰	5.20%	5.20%	2.01%	56.67%	3.13%	3,432
Region 9 Average	13.93%	13.95%	14.77%	31.40%	8.59%	2,534
Azura SC NE Philadelphia ^{1, 10}	88.11%	88.11%	NA	86.53%	5.74%	1,746
Azura SC S Philadelphia ^{1, 10}	88.13%	88.13%	NA	89.00%	1.58%	5,952
Azura Vascular NE Phil ^{1, 10}	-351.14%	-351.14%	-49.54%	28.40%	0.97%	142
Azura Vascular S Phil ^{1, 10}	-229.13%	-228.96%	-81.07%	90.61%	0.63%	327
Dermatologic Philadelphia ^{1, 10}	14.47%	14.47%	14.22%	55.10%	0.00%	65
Drexel Digestive Health ¹¹	-21.67%	-21.67%	2.10%	20.08%	22.61%	1,314
Einstein SC ⁷	9.98%	9.98%	13.87%	29.91%	27.69%	2,456
Endoscopy PA Hosp	23.58%	23.58%	19.36%	32.27%	10.83%	5,131
GI ASC ^{1, 10}	-1.40%	-1.40%	-0.79%	18.09%	5.43%	4,085
Grant SC ^{1, 10}	9.44%	9.44%	17.04%	21.28%	3.12%	4,287
HUP Reproductive Surgical	16.08%	16.08%	22.02%	0.00%	0.18%	901
Jefferson SC ^{4, 10}	-15.56%	-15.56%	NA	15.37%	5.78%	3,000
Jefferson SC Navy Yard ^{1, 10}	23.33%	23.33%	24.20%	12.84%	0.00%	4,588
Liberty Eye SC ^{1, 10}	-2.32%	-2.53%	2.94%	57.02%	18.65%	1,867
Metro Vascular Ctr Clinic ^{1, 10}	5.32%	5.32%	7.04%	69.82%	10.97%	612
Metro Vascular Ctr Metrop ^{1, 10}	26.39%	26.39%	20.51%	67.14%	11.33%	607
Mt Airy AESC ^{1, 10}	48.43%	48.43%	41.88%	34.02%	12.61%	1,769
PA Surgery Laser Ctr ^{4, 10}	71.20%	71.20%	NA	56.44%	9.44%	1,086
Peripheral Vascular Inst ^{1, 10}	30.08%	30.08%	19.93%	83.05%	0.18%	251
PGC Endoscopy ^{1, 10}	17.02%	17.02%	21.39%	33.73%	12.59%	4,547
Philadelphia Surgi Ctr ¹⁰	-1.89%	-1.89%	-1.96%	11.31%	13.55%	3,368
Red Lion SC ^{1, 10}	14.74%	15.15%	17.89%	0.00%	68.41%	2,957
SC of Pennsylvania Hosp	32.99%	32.99%	28.15%	18.14%	5.75%	7,808
Temple Univ Podiatric ASC ⁷	-2671.78%	-2671.78%	-1981.69%	53.30%	19.04%	23

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY16-19	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY16-19
	FY19	FY18	FY17	FY16		FY19	FY18	FY17	FY16	
Statewide Average	\$4,942	\$4,791	\$4,737	\$4,762	1.26%	\$3,718	\$3,667	\$3,580	\$3,590	1.19%
Region 9 Average <i>(continued)</i>	\$4,137	\$3,651	\$3,819	\$4,625	-3.52%	\$3,649	\$3,177	\$3,342	\$4,289	-4.97%
Vincera SC ^{1, 10}	\$5,651	\$6,245	\$6,061	\$5,731	-0.47%	\$5,131	\$5,725	\$5,194	\$4,439	5.20%
Wills SC Northeast ¹⁰	\$3,753	\$3,346	\$3,489	\$3,512	2.29%	\$3,627	\$3,317	\$3,344	\$3,354	2.72%
Wills SC Phila Stadium ¹⁰	\$3,902	\$3,955	\$3,701	\$3,626	2.54%	\$3,975	\$3,894	\$3,821	\$3,569	3.79%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY19	Total Margin FY19	3-yr Avg Total Margin FY17-FY19	Medicare Share of NPR FY19	Medical Assistance Share of NPR FY19	Visits FY19
Statewide Average	25.69%	25.60%	24.94%	27.09%	5.01%	3,958
Region 9 Average (continued)	13.93%	13.95%	14.77%	31.40%	8.59%	2,534
Vincera SC ^{1, 10}	9.21%	9.23%	10.64%	1.91%	0.00%	1,443
Wills SC Northeast ¹⁰	3.56%	3.56%	2.94%	56.12%	5.06%	3,773
Wills SC Phila Stadium ¹⁰	-1.37%	-1.37%	-0.92%	56.23%	7.90%	4,325

See footnotes on page 30.

EXPLANATION OF TERMS & MEASURES

3-year Average Change in Net Patient Revenue (NPR) or Total Operating Expenses (TOE): The average annual change in the facility's NPR or TOE that occurred from the end of FY16 through FY19.

$$\left(\frac{\text{NPR}_{19} - \text{NPR}_{16}}{\text{NPR}_{16}} / 3 \right) \text{ or } \left(\frac{\text{TOE}_{19} - \text{TOE}_{16}}{\text{TOE}_{16}} / 3 \right)$$

3-year Average Total Margin: The average total margin realized by the facility during FY17 through FY19.

$$\left(\frac{\sum \text{revenue over expenses}_{19, 18, 17}}{\sum \text{total revenue}_{19, 18, 17}} \right)$$

Ambulatory Surgery Center (ASC): A licensed facility by the Pennsylvania Department of Health that provides specialty or multi-specialty surgical care to patients who do not require an overnight stay, but require medical supervision following a procedure. An ASC does not include individual or group practice offices of private physicians or dentists.

Commercial Third-Party Payers: Commercial insurers encompass all indemnity and managed care health insurance plans, including Blue Cross and Blue Shield plans, and hospital and health care system plans. Government-funded programs, such as Medicare managed care, are not included even if a commercial insurer administers the program.

Net Patient Revenue (NPR): Net patient revenue (net of bad debt) reflects revenue for patient care only and does not include revenue from other operations such as cafeteria, parking, rent, research, and educational activities. Revenue from those operations is included in total operating revenue. NPR may include retroactive adjustments from third-party payers for care provided during a previous fiscal year.

Other Third-Party Payers: Third-party payers other than health insurance companies and managed care organizations. These include direct payments by employers or associations, auto insurance, workers' compensation, and government programs (other than Medicare and Medical Assistance).

Operating Income: The amount by which total operating revenue exceeds total operating expenses.

$$(\text{total operating revenue} - \text{total operating expenses})$$

Operating Margin: The ratio of operating income to total operating revenue. This measure places operating income in perspective with the volume of patient services realized by the facility.

$$(\text{operating income} / \text{total operating revenue})$$

Operating Visits: The number of visits to the surgery center or an individual outpatient department of the hospital during the fiscal year.

Total Margin: The ratio of total income to total revenue. This measure puts income from all sources in perspective with all revenues received by a facility.

$$(\text{revenue over expenses} / \text{total revenue})$$

Total Net Income (Revenue over Expenses): Total net income reflects the sum of operating income and non-operating income. Total net income may also include an extraordinary item.

Total Operating Expenses (TOE): All costs associated with operating the entire facility such as salaries, professional fees, supplies, depreciation, interest, and insurance. The acquisition of durable equipment and other property is not considered expenses and is reflected on the facility's balance sheet as assets. However, the cost to finance equipment (interest) as well as the depreciation, operation and maintenance costs of capital equipment are operating expenses.

Total Operating Revenue (TOR): All revenues allocated by the facility to meet operating expenses. It includes revenue sources such as net patient revenue, investment income, contributions, and revenue from other operations (e.g., cafeteria, parking, rent, research, and educational activities). Individual facilities may also allocate investment income, contributions, etc., as non-operating income.

Total Revenue: Operating revenue plus non-operating income. The non-operating income component typically includes unrestricted contributions, investment income, and net investment gains and losses on marketable securities.

FOOTNOTES

Footnotes

1. The end of the fiscal year is not June 30. The data reflects the fiscal year that ended prior to June 30.
 2. FY19 data is less than 12 months; therefore, a three-year comparison is not appropriate for some of the measures.
 3. Prior year(s) reflect less than 12 months of data; therefore, a three-year comparison is not appropriate for some of the measures.
 4. This is the first reporting year for this facility. Expenses are often higher than operating revenue during the start-up period.
 5. The hospital has specialty units such as psychiatric, rehab, long-term care, skilled nursing, etc., which are included in the data presented for the facility.
 6. Extraordinary item is included in the calculation of total margin.
 7. Balance sheet ratios are for the parent organization.
 8. Acquired or merged with another licensed facility during the FY19 reporting period.
 9. Acquired or merged with another licensed facility during the FY18 or FY17 reporting periods.
 10. For-profit facility: total margin for hospitals includes *pro rata* share of the parent corporation's federal income taxes.
 11. Facility is referred to by a different name, or it closed after the FY19 reporting period.
 12. Facility failed to satisfy the financial filing requirements.
 13. One or more of the required financial submissions was filed late.
 14. Facility submitted incomplete or inaccurate data.
- NA Not applicable.
NR Information necessary to report or calculate this measure was not reported by the facility.

Non-Compliant

No Submission: The following ambulatory surgery centers did not comply with PHC4's filing requirements and are not included in this report:

- Ambulatory Care Specialists of Cranberry
- Ambulatory Endoscopic Surgical Center of Bucks County, LLC
- Best Impression Surgical Center
- Bryn Mawr Medical Specialist Endoscopy Associates, Ltd.
- North East Surgery Center
- Rhawn Street Endoscopy Center
- Ridley Crossings Surgical Center (*closed 8/13/2019*)
- Surgery Center at Linden Pointe (*closed 11/1/2019*)
- Valley Ambulatory Surgical Center

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