

Financial Analysis 2016

Ambulatory Surgery Centers

An Annual Report on the Financial Health
of Pennsylvania Ambulatory Surgery Centers



Volume Two

Pennsylvania Health Care Cost Containment Council

About PHC4

The Pennsylvania Health Care Cost Containment Council (PHC4) is an independent state agency charged with collecting, analyzing, and reporting information that can be used to improve the quality and restrain the cost of health care in the state. It was created in the mid-1980s when Pennsylvania businesses and labor unions, in collaboration with other key stakeholders, joined forces to enact market-oriented health care reforms. As a result of their efforts, the General Assembly passed legislation (Act 89 of 1986) creating PHC4.

PHC4's primary goal is to empower purchasers of health care benefits, such as businesses and labor unions, as well as other stakeholders, with information they can use to improve quality and restrain costs. More than 840 thousand public reports on patient treatment results are downloaded from the PHC4 website each year. Additionally, nearly 100 organizations and individuals annually utilize PHC4's special requests process to access and use data. Today, PHC4 is a recognized national leader in public health care reporting.

PHC4 is governed by a 25-member board of directors representing business, labor, consumers, health care providers, insurers, and state government.

FINANCIAL ANALYSIS

On an annual basis, the Pennsylvania Health Care Cost Containment Council (PHC4) produces a series of reports measuring the financial health of Pennsylvania’s hospitals and ambulatory surgery centers.

This is the second volume of a three-volume series of *Financial Analysis 2016* reports. *Volume One*, released in April 2017, focused on the financial health of Pennsylvania’s general acute care (GAC) hospitals. This report, *Volume Two*, presents financial information on Pennsylvania’s ambulatory surgery centers (ASCs). *Volume Three*, to be released later this year, will focus on Pennsylvania’s non-GAC (rehabilitation, long-term acute, psychiatric and specialty) hospitals.

The reporting year for the ASCs in *Volume Two* is based on each facility’s fiscal year that ended during 2016. The fiscal year for the majority of ASCs was calendar year ending December 31, 2016. For those facilities that do not utilize a calendar year, the fiscal year typically ended on June 30, 2016.

Information contained in this report was derived from annual facility financial statements, supplemented with additional data, as well as ambulatory/outpatient procedure data supplied quarterly by each facility. Every reasonable effort has been made to ensure the accuracy of the information contained herein. Each facility had the opportunity to review its data and to make corrections. The responsibility for data accuracy lies with the individual facility.

Table of Contents

Statewide	1
Individual ASC Data	8
Explanation of Terms & Measures	29
Footnotes	30
Non-Compliant	30

STATEWIDE

Pennsylvania Ambulatory Surgery Centers

The Commonwealth of Pennsylvania licenses ambulatory surgery centers (ASCs) that offer medical and/or surgical outpatient services to the public.

There were 286 licensed ASCs in Pennsylvania that operated during at least some portion of fiscal year 2016 (FY16). There were 286 ASCs that operated during the prior year. Six ASCs opened, four closed, and two were merged into affiliated hospitals between reporting periods. Of the facilities that opened, two are located in Region 1, one in Region 2, one in Region 5, one in Region 7, and one in Region 8. Of the facilities that closed, and

merged, one was in Region 3, one was in Region 4, two were in Region 5, and two were in Region 6.

The total number of ASCs operating in Pennsylvania has remained relatively the same in recent fiscal years, (FY12-FY16). Between FY07 and FY16, the number of ASCs increased by 60 facilities (Figure 1). The greatest concentration of growth occurred in Region 8 – Bucks, Chester, Delaware, and Montgomery counties (Figure 2).

The analysis for FY16 and the individual ASC data table in this report is based on data collected from 273 ASCs; 13 ASCs that did not submit complete data are not included in this report.

Pennsylvania Counties by Region

- Region 1:** Allegheny, Armstrong, Beaver, Butler, Fayette, Greene, Washington and Westmoreland.
- Region 2:** Cameron, Clarion, Clearfield, Crawford, Elk, Erie, Forest, Jefferson, Lawrence, McKean, Mercer, Potter, Venango and Warren.
- Region 3:** Bedford, Blair, Cambria, Indiana and Somerset.
- Region 4:** Centre, Clinton, Columbia, Lycoming, Mifflin, Montour, Northumberland, Snyder, Tioga and Union.
- Region 5:** Adams, Cumberland, Dauphin, Franklin, Fulton, Huntingdon, Juniata, Lancaster, Lebanon, Perry and York.
- Region 6:** Bradford, Lackawanna, Luzerne, Monroe, Pike, Sullivan, Susquehanna, Wayne and Wyoming.
- Region 7:** Berks, Carbon, Lehigh, Northampton and Schuylkill.
- Region 8:** Bucks, Chester, Delaware and Montgomery.
- Region 9:** Philadelphia.

STATEWIDE

Figure 1
Number of Ambulatory Surgery Centers
by Fiscal Year

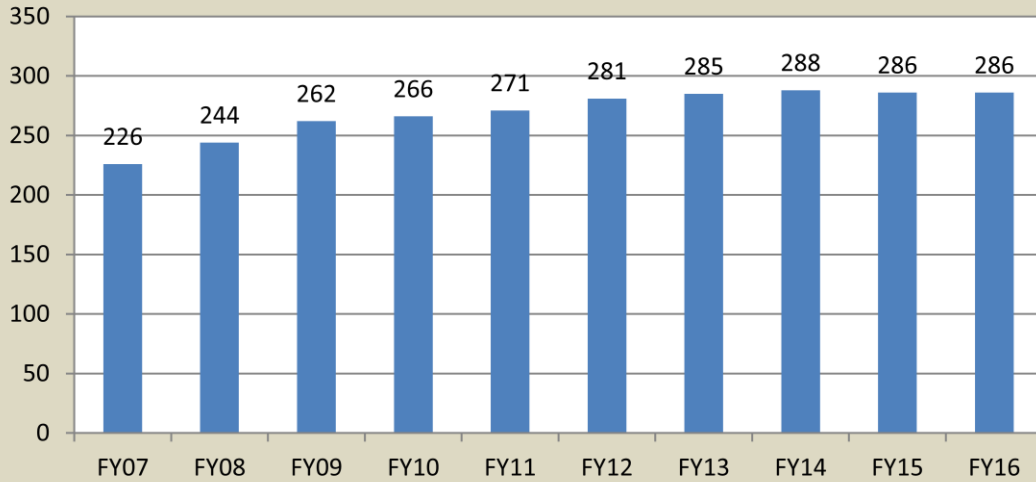
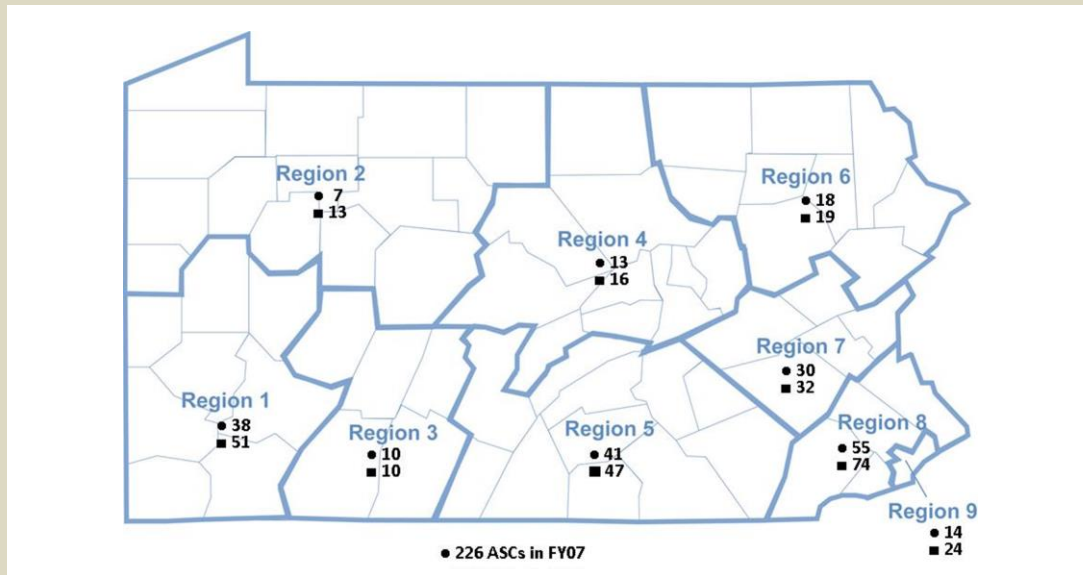


Figure 2
Number of Ambulatory Surgery Centers, FY07 & FY16
by Region



STATEWIDE

ASC Income

ASCs need positive income levels (total margin) to operate effectively. Those that have a negative total margin, or deficit, are not receiving sufficient revenue to pay all of their expenses.

ASCs need to receive sufficient income to be able to improve their facilities and equipment. Such improvements are necessary to replace worn out or obsolete equipment, keep pace with changes in medical technology, and meet a community's changing health care needs.

The level of income needed to keep an ASC financially healthy will be different for each facility. The precise amount of income an ASC needs depends on several factors, including, but not limited to: the condition of its equipment, the amount of debt, the mix of care provided by the ASC, the level of payment risk, and the

current and future needs of the market an ASC serves.

Operating Margin & Total Margin

Operating margin reflects the percent of operating revenue remaining after all operating expenses are paid (operating income). A positive operating margin indicates that operating revenues exceed operating expenses. Alternatively, a negative operating margin indicates that revenues are not covering costs.

Total margin reflects the percent of net income, which is both operating income and income from all other sources, (non-operating income, if any).

Total margin reveals the composite financial health of a facility during the year. If total margin is negative, the ASC is losing money

Table 1
Ambulatory Surgery Centers Regional and Statewide Measures, FY16

Region	Operating Margin	Total Margin	3-year Average Total Margin	Medicare Share of Net Patient Revenue	Medical Assistance Share of Net Patient Revenue	Average Visits
Region 1	15.30%	15.27%	15.17%	28.51%	5.29%	3,820
Region 2	21.25%	21.26%	21.42%	29.99%	6.25%	4,576
Region 3	19.45%	19.45%	17.56%	23.02%	3.94%	4,520
Region 4	37.62%	37.56%	33.89%	21.76%	2.29%	3,551
Region 5	26.21%	26.89%	27.06%	24.17%	5.18%	4,548
Region 6	39.87%	40.02%	40.41%	24.97%	4.28%	4,134
Region 7	35.33%	35.36%	36.27%	27.86%	3.41%	5,192
Region 8	25.97%	26.53%	26.09%	22.23%	4.21%	3,667
Region 9	11.19%	11.19%	13.57%	26.66%	9.78%	4,349
Statewide	25.35%	25.61%	25.68%	24.97%	4.84%	4,167

STATEWIDE

after all sources of revenue and income have been considered.

Operating and total margins for ASCs do not always reflect compensation to the physician owners or reflect the payment of income tax expenses.

Physician owners of surgery centers may receive all or part of their compensation as a distribution of net income instead of salaries or fees. Such distributions are not reported as an operating expense; if they were, that would reduce operating and total margins.

In addition, the majority of ASCs are limited liability partnerships or Sub-Chapter S corporations and; therefore, are not subject to income taxes, which generally are paid as personal income tax by the owners.

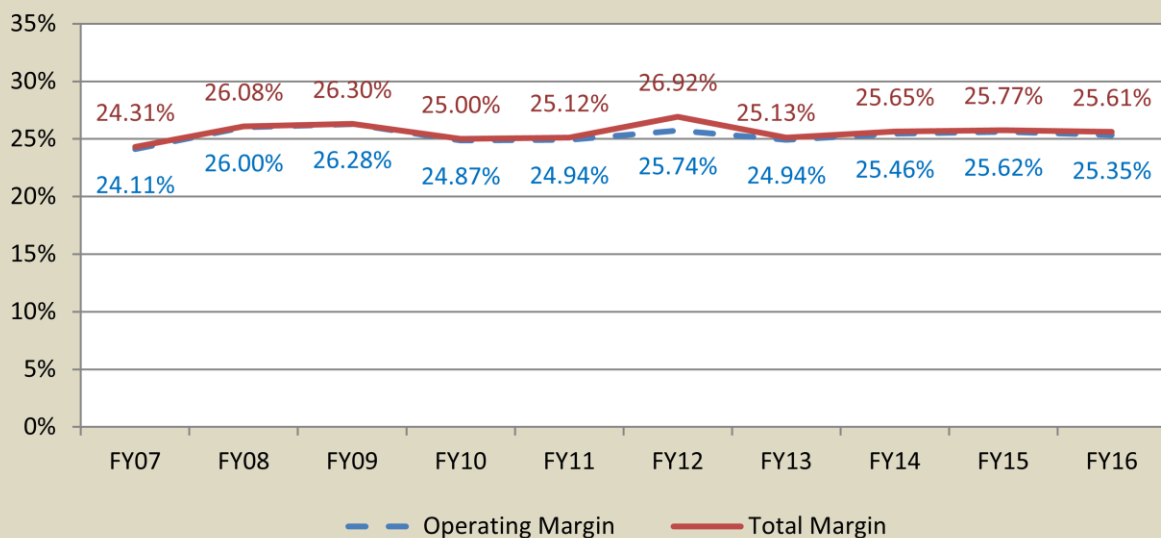
Consequently, the total margin for most for-profit ASCs does not reflect income tax expense.

Statewide Margins

The statewide operating margin for ASCs in FY16 is 25.35% and statewide total margin is 25.61% (Table 1). As a group, the ASCs located in Region 6, northeastern Pennsylvania reported the highest operating and total margins in the state during FY16 of 39.87% and 40.02%, respectively. ASCs located in Region 9, Philadelphia Pennsylvania reported the lowest operating and total margin of 11.19%.

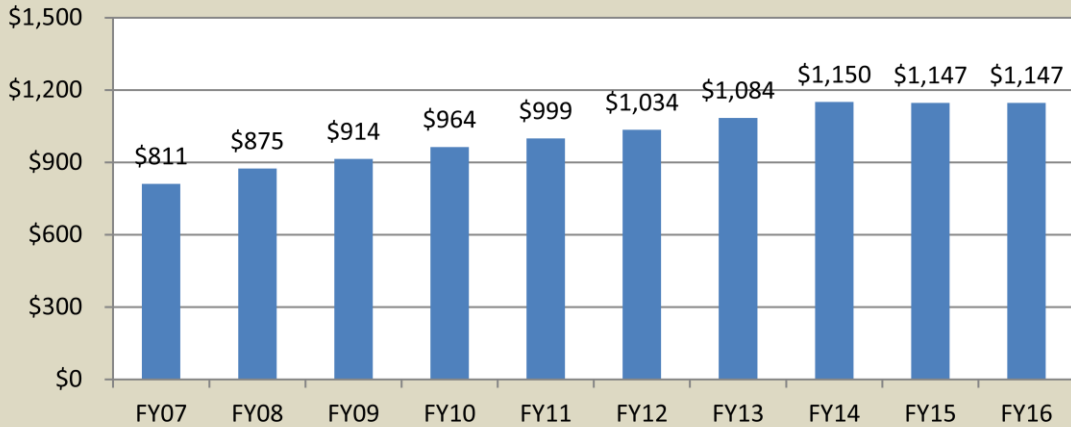
Statewide the average operating and total margins for ASCs decreased from FY15 to FY16 (Figure 3). The average operating margin decreased to 25.35% in FY16 from 25.62% in

Figure 3
Statewide Average Operating and Total Margin by Fiscal Year



STATEWIDE

Figure 4
Ambulatory Surgery Centers Statewide Average Revenue per Visit
by Fiscal Year



FY15. The average total margin decreased to 25.61% in FY16 from 25.77% in FY15.

The statewide average operating and total margins for ASCs are similar because ASCs realize only a small amount of non-operating income.

The 3-year average statewide total margin for ASCs during FY16 is 25.68%. The

statewide average operating and total margins for ASCs have only changed marginally over the past nine fiscal years, FY08 to FY16.

Eighty-five percent, or 231, of the reporting ASCs operated as for-profit facilities during FY16. The remaining 15% (42) operated as non-profit facilities.

Table 2
Ambulatory Surgery Centers Statewide Outpatient Visits* and Revenue
by Fiscal Year

	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16
Outpatient Visits <i>(thousands)</i>	882	936	1,024	1,033	1,041	1,068	1,063	1,042	1,092	1,134
Net Outpatient Revenue <i>(millions)</i>	\$715	\$819	\$936	\$996	\$1,040	\$1,104	\$1,153	\$1,198	\$1,252	\$1,300
Average Revenue per Visit	\$811	\$875	\$914	\$964	\$999	\$1,034	\$1,084	\$1,150	\$1,147	\$1,147

*PHC4 captures the total number of visits with the annual financial data submissions.

STATEWIDE

Statewide Visits & Revenue

Pennsylvania’s ASCs reported a total of 1.1 million outpatient visits during FY16 and \$1.3 billion total net outpatient revenue (Table 2). The increase (3.8%) in the number of outpatient visits reported by ASCs during FY16, combined with the increase (3.8%) in net outpatient revenue, resulted in an average revenue per visit of \$1,147 during FY16, which is the same average amount in FY15 (Figure 4).

There is a wide variation in the level of resources provided per visit among ASCs and hospital outpatient departments (HOPDs). For example, a patient may receive care as a series of visits comprised of relatively short treatments (e.g., psychotherapy) in a hospital outpatient setting, while a patient at an ASC may be subject to an entire surgical procedure during a single visit. As a group, ASCs provide a variety of outpatient services at varying levels of resource intensity; however, on an individual basis, ASCs specialize in surgical procedures, e.g., endoscopy, laser surgery, ophthalmology and spine care.

Statewide Outpatient Procedures

During FY16, ASCs and general acute care hospital (GAC) HOPDs combined submitted 3.7 million outpatient records to PHC4 (Table 3).

ASCs performed 26.4%, or 974,873, of these outpatient procedures. In FY12, ASCs performed 30.5%, or 938,700 of the total 3.1 million outpatient procedures. The percent of procedures performed at ASCs decreased 4.1 percentage points from fiscal year FY12 to FY16.

During FY16, the net growth in the number of outpatient procedures at ASCs and GAC HOPDs combined increased 8.7% over FY15. The number of outpatient procedures at ASCs increased 2.7%, and the number of outpatient procedures at GAC HOPDs increased 11.0% in FY16.

Table 3
Statewide Outpatient Procedures* (number in the thousands)
by Facility Type and Fiscal Year

Facility Type	FY12		FY13		FY14		FY15		FY16	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
ASC	939	30.5%	943	30.6%	929	28.8%	949	27.9%	975	26.4%
GAC HOPD	2,137	69.5%	2,141	69.4%	2,298	71.2%	2,450	72.1%	2,720	73.6%
Statewide	3,076	100%	3,085	100%	3,227	100%	3,399	100%	3,695	100%

*The outpatient procedure codes captured by PHC4 are listed on PHC4’s website:
<http://www.phc4.org/services/datarequests/procedures.htm>.

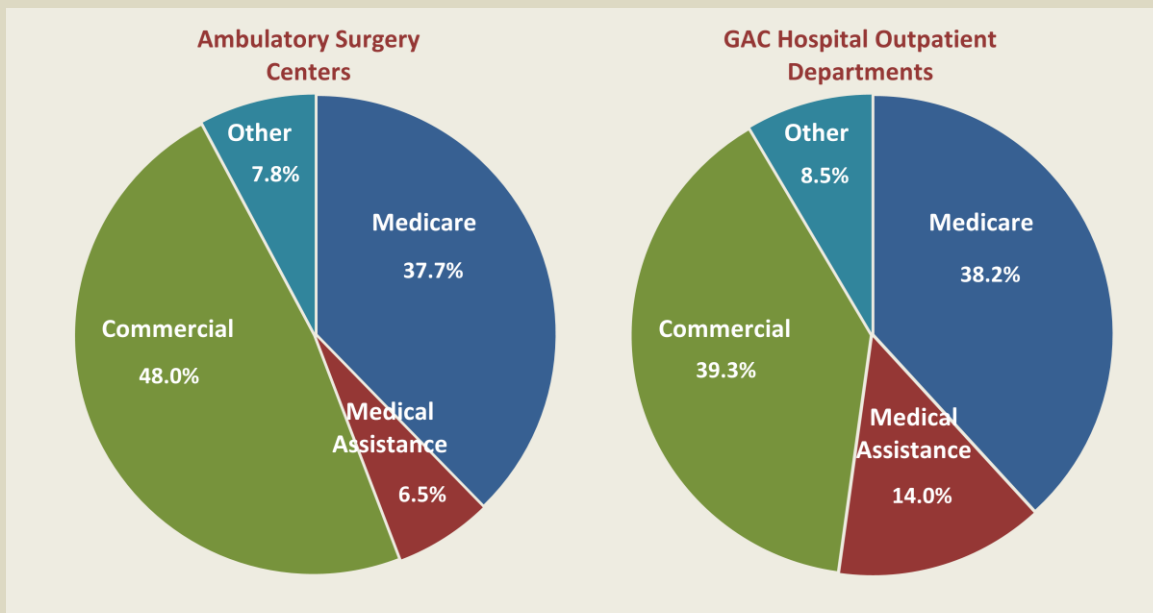
STATEWIDE

Statewide Payer Mix

The payer mix for outpatient procedures performed at ASCs is similar to GAC HOPDs (Figure 5). The greatest differences between the two are the proportion of procedures covered by Medical Assistance (MA) and commercial health insurance plans. During FY16, MA was the payer for 6.5% of outpatient procedures at ASCs compared to 14.0% at GAC HOPDs. Commercial health insurance plans covered 48.0% of outpatient procedures at ASCs compared to 39.3% at GAC HOPDs.

In FY16, the mean age for patients undergoing an outpatient procedure at an ASC was 57.6 years, compared to 54.3 years for patients at GAC HOPDs.

Figure 5
Statewide Outpatient Procedures*, FY16
by Facility Type & Payer



*The outpatient procedure codes captured by PHC4 are listed on PHC4's website:
<http://www.phc4.org/services/datarequests/procedures.htm>.

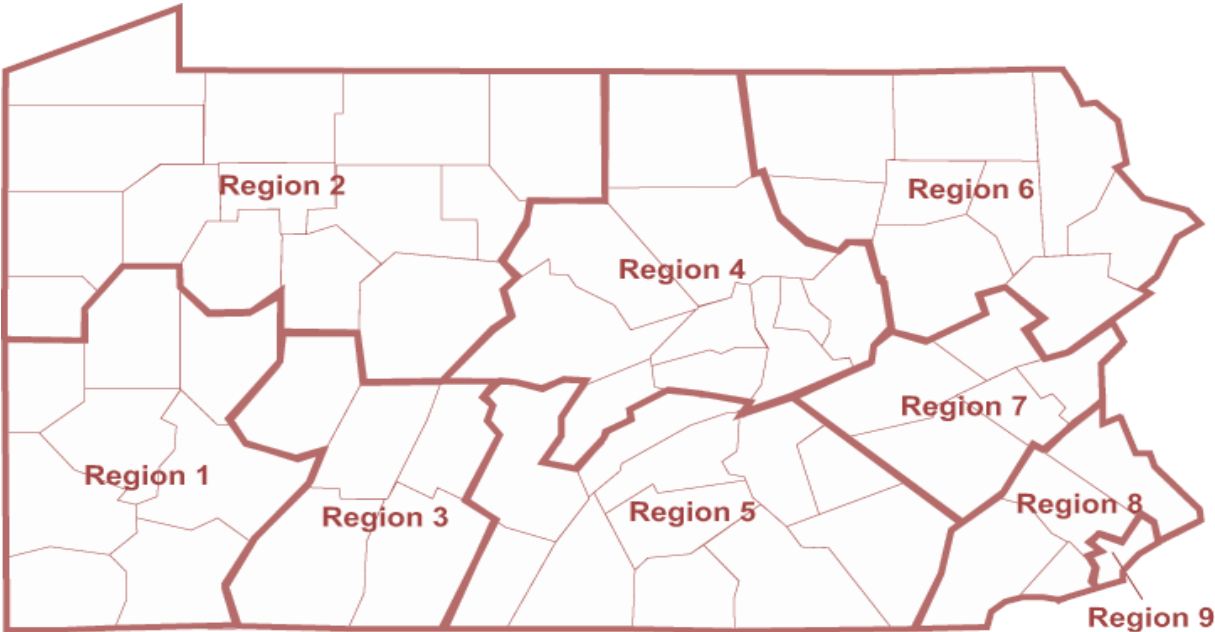
INDIVIDUAL ASC DATA

Ambulatory Surgery Center Data

The tables on the following pages provide specific financial data for 273 ASCs that reported data for FY16. The ASCs are arranged by the PHC4’s nine regions.

Operating and total margins for each ASC are reported. Each ASC’s corresponding operating income, total income, and total operating revenue may be obtained on PHC4’s website, www.phc4.org. (Note: Other operating revenue must be included with net patient revenue to calculate the operating income that is used to calculate operating margin.)

Statewide and regional averages for ASCs are presented in each table. The regional averages that are expressed as a percentage (e.g., “3-Year Average Change in NPR” and “Operating Margin”) are calculated as if the entire region were a single reporting entity. For example, the regional average operating margins are calculated by adding operating income and operating revenue for all ASCs within the region. The regional total operating income is divided by the regional total operating revenue to yield a regional average operating margin.



INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 1 Average	\$4,271	\$4,297	\$4,166	\$3,812	4.01%	\$3,665	\$3,662	\$3,633	\$3,375	2.86%
20/20 SC ^{1,10}	\$3,036	\$2,866	\$2,970	\$2,846	2.22%	\$1,691	\$1,532	\$1,768	\$1,672	0.37%
Aestique ASC ^{1,10}	\$2,510	\$2,689	\$3,033	\$2,371	1.96%	\$2,435	\$2,355	\$2,579	\$2,359	1.08%
Allegheny SC Bethel Park ^{1,4,10}	\$903	NA	NA	NA	NA	\$2,349	NA	NA	NA	NA
Associates SC ^{1,10}	\$7,495	\$6,790	\$6,471	NR	NR	\$5,099	\$5,481	\$5,110	NR	NR
CHP North SC	\$15,506	\$15,100	\$13,523	\$13,514	4.91%	\$9,444	\$9,170	\$12,837	\$12,253	-7.64%
Delmont SC ^{1,10}	\$1,548	\$1,559	\$1,337	\$1,083	14.31%	\$1,305	\$1,403	\$1,887	\$1,366	-1.48%
Dermatology Cosmetic SC ^{1,10}	\$1,766	\$2,170	\$2,100	\$2,215	-6.76%	\$1,751	\$2,164	\$2,070	\$2,334	-8.33%
East Side SC ^{1,10}	\$2,154	\$2,054	\$2,386	\$2,713	-6.87%	\$2,238	\$2,301	\$2,682	\$3,079	-9.10%
Elite SC ^{1,3,10}	\$1,902	\$779	NA	NA	NA	\$2,291	\$1,489	NA	NA	NA
Excela Health Norwin ⁷	\$4,398	\$5,644	\$4,580	\$4,251	1.15%	\$2,721	\$3,423	\$2,078	\$1,878	14.96%
Four Seasons Endoscopy ^{1,10}	\$2,979	\$2,916	\$2,984	\$2,890	1.02%	\$1,407	\$1,470	\$1,462	\$1,444	-0.85%
Gamma SC ^{1,10}	\$3,567	\$3,052	\$2,171	\$2,964	6.77%	\$3,104	\$2,876	\$2,346	\$2,791	3.74%
Heritage Valley SC ⁷	\$4,977	\$5,100	\$5,036	\$4,891	0.59%	\$4,982	\$4,973	\$4,892	\$5,148	-1.07%
Jefferson Pain & Rehab ^{1,3,10}	\$235	\$179	\$8	NA	NA	\$454	\$354	\$148	NA	NA
Laurel SC ^{3,7}	\$3,627	\$5,223	\$4,275	\$2,766	NA	\$2,721	\$3,466	\$2,684	\$2,525	NA
Leo R. McCafferty Plastic ^{1,10}	\$513	\$507	\$566	\$731	-9.95%	\$319	\$312	\$278	\$767	-19.47%
McCandless Endoscopy ^{1,10}	\$2,701	\$2,024	\$2,063	\$1,842	15.54%	\$1,549	\$1,410	\$1,253	\$1,020	17.27%
Monroeville ASC ^{1,10}	\$6,490	\$5,519	\$2,131	NA	NA	\$7,015	\$6,465	\$5,178	NA	NA
Mt Lebanon SC ⁷	\$3,636	\$3,697	\$3,496	\$3,631	0.04%	\$2,690	\$2,534	\$2,638	\$2,548	1.86%
Mt Pleasant SC ^{1,10}	\$2,092	\$2,050	\$2,057	\$1,864	4.07%	\$2,476	\$2,107	\$2,249	\$2,450	0.35%
North Shore Endoscopy ^{1,10}	\$2,495	\$2,305	\$1,898	\$1,772	13.60%	\$1,366	\$1,223	\$1,075	\$1,059	9.68%
Peters Township SC ^{1,10}	\$4,055	\$2,456	\$1,942	\$1,327	68.49%	\$3,674	\$3,098	\$3,927	\$2,645	12.96%
Pittsburgh Reproductive ^{1,10}	\$239	\$221	\$213	\$201	6.20%	\$164	\$162	\$165	\$238	-10.33%
Premier SC Pittsburgh ^{1,10}	\$1,200	NR	NR	NR	NR	\$1,301	NR	NR	NR	NR
Radiance SC ^{1,10}	\$3,057	\$3,351	\$3,003	\$3,189	-1.37%	\$3,197	\$3,188	\$3,004	\$3,310	-1.14%
Renal Endocrine Assoc ^{1,10}	\$1,241	\$1,714	\$1,990	\$1,838	-10.83%	\$1,076	\$1,382	\$1,416	\$966	3.79%
SC at Benbrook ^{1,10}	\$7,732	\$7,877	\$7,848	\$7,373	1.62%	\$6,175	\$5,689	\$5,476	\$5,106	6.98%
SC Cranberry ^{1,10}	\$2,127	\$2,051	\$2,023	\$2,215	-1.33%	\$1,941	\$2,087	\$1,938	\$2,034	-1.52%
SC Edgeworth Commons ^{1,10}	\$4,978	\$4,860	\$4,658	\$3,878	9.45%	\$4,268	\$4,213	\$4,200	\$3,843	3.68%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 1 Average	15.30%	15.27%	15.17%	28.51%	5.29%	3,820
20/20 SC ^{1,10}	44.30%	44.42%	43.86%	65.95%	2.42%	2,638
Aestique ASC ^{1,10}	2.99%	3.01%	10.50%	26.76%	5.37%	2,521
Allegheny SC Bethel Park ^{1,4,10}	-156.62%	-156.62%	NA	5.35%	0.00%	801
Associates SC ^{1,10}	32.11%	32.11%	25.37%	63.63%	3.33%	4,021
CHP North SC	39.09%	39.09%	28.73%	0.00%	24.11%	7,739
Delmont SC ^{1,10}	15.68%	15.68%	-2.73%	6.81%	0.00%	839
Dermatology Cosmetic SC ^{1,10}	0.86%	0.86%	0.85%	38.50%	0.00%	2,676
East Side SC ^{1,10}	-3.94%	-3.92%	-9.32%	49.21%	3.22%	1,803
Elite SC ^{1,3,10}	-20.45%	-20.45%	NA	27.43%	0.00%	946
Excela Health Norwin ⁷	38.13%	38.13%	43.77%	23.16%	3.08%	4,499
Four Seasons Endoscopy ^{1,10}	52.77%	52.77%	51.14%	25.23%	0.22%	4,934
Gamma SC ^{1,10}	12.99%	12.99%	5.28%	30.24%	0.63%	1,955
Heritage Valley SC ⁷	-0.10%	-0.10%	1.76%	44.40%	9.18%	3,145
Jefferson Pain & Rehab ^{1,3,10}	-92.88%	-92.88%	-126.22%	34.92%	29.90%	1,088
Laurel SC ^{3,7}	24.98%	24.98%	32.41%	25.92%	3.62%	4,099
Leo R. McCafferty Plastic ^{1,10}	37.75%	37.75%	46.25%	0.76%	0.00%	485
McCandless Endoscopy ^{1,10}	42.65%	42.65%	38.00%	4.55%	0.40%	3,839
Monroeville ASC ^{1,10}	-8.08%	-8.92%	-32.40%	28.15%	2.75%	7,155
Mt Lebanon SC ⁷	26.01%	26.01%	27.40%	62.33%	2.43%	3,765
Mt Pleasant SC ^{1,10}	-2.79%	-2.79%	-4.37%	52.45%	1.43%	1,533
North Shore Endoscopy ^{1,10}	45.24%	45.25%	45.30%	6.85%	5.93%	3,350
Peters Township SC ^{1,10}	9.40%	9.40%	-21.90%	26.36%	6.28%	2,850
Pittsburgh Reproductive ^{1,10}	31.36%	31.36%	27.09%	0.00%	0.00%	297
Premier SC Pittsburgh ^{1,10}	-8.41%	-8.41%	NR	2.61%	0.00%	NR
Radiance SC ^{1,10}	-4.56%	-4.90%	1.05%	16.78%	0.26%	2,045
Renal Endocrine Assoc ^{1,10}	13.31%	13.31%	21.66%	38.75%	0.47%	1,247
SC at Benbrook ^{1,10}	20.13%	20.14%	26.09%	31.44%	6.28%	9,530
SC Cranberry ^{1,10}	8.73%	8.73%	3.85%	54.57%	0.94%	2,379
SC Edgeworth Commons ^{1,10}	14.26%	14.32%	12.58%	23.85%	5.35%	3,488

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 1 Average (continued)	\$4,271	\$4,297	\$4,166	\$3,812	4.01%	\$3,665	\$3,662	\$3,633	\$3,375	2.86%
Shadyside SC ^{1,10}	\$301	\$364	\$345	\$371	-6.31%	\$253	\$230	\$202	\$268	-1.92%
Skin Center ^{1,10}	\$839	\$586	\$811	\$1,028	-6.14%	\$962	\$898	\$782	\$1,062	-3.16%
South Hills Endoscopy ^{1,10}	\$3,662	\$3,128	\$3,120	\$3,200	4.81%	\$2,535	\$2,002	\$1,895	\$1,842	12.52%
South Hills SC ^{1,10}	\$2,670	\$2,412	\$2,410	\$3,145	-5.03%	\$2,459	\$2,064	\$1,840	\$2,711	-3.09%
Southwestern ASC ^{1,10}	\$3,453	\$3,092	\$2,880	\$2,779	8.09%	\$3,073	\$2,942	\$2,636	\$2,740	4.05%
Southwestern Endoscopy ^{1,10}	\$4,495	\$4,590	\$4,390	\$4,308	1.44%	\$3,340	\$3,184	\$3,125	\$2,947	4.44%
Southwestern PA Eye SC ^{1,10}	\$3,840	\$3,739	\$3,886	\$3,524	2.98%	\$3,495	\$3,009	\$3,348	\$2,926	6.48%
Spartan Health SC ^{1,10}	\$3,640	\$3,787	\$3,197	\$2,733	11.06%	\$2,963	\$2,692	\$2,591	\$2,352	8.66%
Three Rivers Endoscopy ^{1,10}	\$4,729	\$4,633	\$4,596	\$4,435	2.21%	\$3,110	\$2,908	\$2,578	\$2,518	7.85%
Tri-County Surgical ^{1,10}	\$320	\$519	\$640	\$785	-19.77%	\$361	\$529	\$640	\$753	-17.34%
Tri-State SC ^{1,10}	\$5,931	\$5,135	\$5,110	\$5,257	4.28%	\$5,336	\$4,893	\$4,620	\$4,958	2.54%
UPMC Digestive Hlth Endo	\$2,546	\$2,018	\$1,326	\$2,405	1.95%	\$2,112	\$1,749	\$994	\$1,491	13.87%
UPMC Mercy South Side SC	\$20,158	\$18,513	\$21,061	\$19,795	0.61%	\$20,969	\$20,792	\$22,262	\$21,160	-0.30%
UPMC Monroeville SC ¹⁰	\$6,602	\$6,618	\$6,988	\$4,508	15.49%	\$6,764	\$6,661	\$6,718	\$6,136	3.41%
UPMC South SC	\$9,134	\$9,683	\$7,938	\$6,733	11.89%	\$8,074	\$8,224	\$6,997	\$6,217	9.95%
UPMC St Margaret OP Ctr	\$10,415	\$16,408	\$18,048	\$15,531	-10.98%	\$10,147	\$14,002	\$14,401	\$12,865	-7.04%
Vascular Access Pgh ^{1,4,10}	\$4,052	NA	NA	NA	NA	\$4,988	NA	NA	NA	NA
Waterfront SC ^{1,10}	\$6,044	\$5,825	\$5,738	\$5,578	2.78%	\$4,813	\$4,478	\$4,432	\$4,409	3.05%
Western PA SC ^{1,10}	\$10,670	\$9,945	\$9,491	\$7,775	12.41%	\$7,824	\$7,168	\$6,822	\$6,124	9.25%
Wexford SC ¹	\$10,804	\$6,090	NA	NA	NA	\$7,745	\$6,639	NA	NA	NA
Zitelli Brodland Central ^{1,10}	\$2,172	\$2,176	\$2,568	\$2,389	-3.03%	\$2,170	\$2,176	\$2,568	\$2,388	-3.05%
Zitelli Brodland Clairton ^{1,10}	\$2,202	\$2,224	\$2,337	\$2,171	0.48%	\$2,200	\$2,224	\$2,337	\$2,170	0.45%
Region 2 Average	\$4,413	\$4,802	\$4,595	\$4,421	-0.06%	\$3,480	\$3,717	\$3,712	\$3,594	-1.05%
Community SC ^{1,10}	\$1,990	\$1,705	\$1,667	\$1,287	18.23%	\$856	\$854	\$702	\$721	6.27%
Greater Erie SC ^{1,10}	\$2,480	\$1,922	\$1,701	\$1,601	18.29%	\$2,441	\$1,815	\$1,412	\$1,682	15.05%
Laurel Laser Brookville ^{1,7,10}	\$2,774	\$3,293	\$2,904	\$3,311	-5.40%	\$2,234	\$2,514	\$2,384	\$2,237	-0.05%
Lawrence County SC ^{1,7,10}	\$1,008	\$1,000	\$1,058	\$1,101	-2.82%	\$780	\$723	\$810	\$886	-3.99%
Penn Highlands Elk SC	\$2,322	\$2,875	\$1,769	\$2,442	-1.64%	\$1,306	\$1,366	\$1,734	\$2,021	-11.80%
Pine Grove ASC ^{1,10}	\$3,176	\$3,257	\$2,984	\$2,524	8.60%	\$2,508	\$2,429	\$2,632	\$2,276	3.40%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 1 Average (continued)	15.30%	15.27%	15.17%	28.51%	5.29%	3,820
Shadyside SC ^{1, 10}	16.12%	16.12%	32.25%	17.53%	0.00%	218
Skin Center ^{1, 10}	-14.61%	-14.61%	-3.00%	0.00%	0.00%	290
South Hills Endoscopy ^{1, 10}	30.80%	30.81%	37.19%	16.47%	0.00%	8,555
South Hills SC ^{1, 10}	8.86%	7.10%	15.00%	10.40%	1.03%	1,865
Southwestern ASC ^{1, 10}	11.10%	11.10%	10.19%	20.09%	20.77%	3,116
Southwestern Endoscopy ^{1, 10}	25.70%	25.70%	28.40%	27.02%	15.62%	10,621
Southwestern PA Eye SC ^{1, 10}	8.98%	8.98%	14.06%	57.21%	6.81%	4,390
Spartan Health SC ^{1, 10}	18.58%	18.58%	22.40%	48.76%	7.20%	4,360
Three Rivers Endoscopy ^{1, 10}	34.22%	34.24%	38.42%	27.39%	4.49%	7,182
Tri-County Surgical ^{1, 10}	-13.06%	-13.06%	-3.48%	65.46%	0.00%	1,119
Tri-State SC ^{1, 10}	10.08%	10.23%	9.02%	25.27%	1.40%	6,810
UPMC Digestive Hlth Endo	17.05%	17.05%	17.56%	35.98%	3.10%	3,579
UPMC Mercy South Side SC	7.06%	7.06%	3.51%	18.80%	4.14%	4,817
UPMC Monroeville SC ¹⁰	-2.45%	-2.45%	0.35%	34.80%	4.57%	6,966
UPMC South SC	11.60%	11.60%	12.93%	20.93%	1.98%	3,565
UPMC St Margaret OP Ctr	2.57%	2.57%	14.09%	26.77%	2.21%	4,982
Vascular Access Pgh ^{1, 4, 10}	-23.09%	-23.09%	NA	64.69%	2.07%	615
Waterfront SC ^{1, 10}	20.38%	20.38%	22.11%	29.23%	4.22%	7,590
Western PA SC ^{1, 10}	26.93%	26.93%	27.64%	33.03%	1.79%	6,359
Wexford SC ¹	28.36%	28.36%	NA	22.00%	4.00%	8,023
Zitelli Brodland Central ^{1, 10}	0.08%	0.08%	0.03%	61.91%	0.00%	5,215
Zitelli Brodland Clairton ^{1, 10}	0.09%	0.09%	0.03%	38.16%	0.00%	5,098
Region 2 Average	21.25%	21.26%	21.42%	29.99%	6.25%	4,576
Community SC ^{1, 10}	56.99%	56.99%	55.01%	47.08%	2.78%	3,468
Greater Erie SC ^{1, 10}	1.55%	1.55%	8.23%	30.41%	0.00%	2,769
Laurel Laser Brookville ^{1, 7, 10}	19.46%	19.46%	21.86%	45.61%	0.69%	8,549
Lawrence County SC ^{1, 7, 10}	22.58%	22.58%	24.56%	57.93%	0.31%	848
Penn Highlands Elk SC	43.77%	43.77%	36.83%	44.81%	6.93%	2,005
Pine Grove ASC ^{1, 10}	21.01%	21.01%	20.84%	28.16%	11.01%	3,696

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 2 Average (continued)	\$4,413	\$4,802	\$4,595	\$4,421	-0.06%	\$3,480	\$3,717	\$3,712	\$3,594	-1.05%
Saint Vincent Endoscopy ^{1, 7, 10}	\$2,723	\$3,046	\$3,221	\$2,944	-2.51%	\$1,923	\$2,084	\$1,922	\$1,475	10.14%
Saint Vincent SC Erie ^{1, 7, 10}	\$17,961	\$16,394	\$14,949	\$13,647	10.54%	\$11,212	\$11,025	\$10,859	\$9,796	4.82%
SC Linden Pointe ^{1, 4, 10}	\$283	NA	NA	NA	NA	\$236	NA	NA	NA	NA
Shriners Children Erie SC ^{1, 7}	\$260	\$316	\$304	\$202	9.59%	\$3,140	\$2,948	\$3,162	\$2,956	2.08%
Surgery & Laser ^{1, 10}	\$1,371	\$1,845	\$1,660	\$1,750	-7.22%	\$1,307	\$1,281	\$1,317	\$1,382	-1.82%
UPMC Hamot SC ¹⁰	\$14,319	\$14,909	\$16,220	\$15,950	-3.41%	\$11,536	\$11,597	\$11,895	\$11,917	-1.07%
Village SC ^{1, 10}	\$6,708	\$7,063	\$6,707	\$6,299	2.16%	\$5,762	\$5,970	\$5,718	\$5,774	-0.07%
Region 3 Average	\$3,924	\$3,506	\$4,288	\$4,054	-1.06%	\$3,192	\$2,874	\$3,637	\$3,541	-3.29%
Advanced Center Surgery ^{1, 10}	\$6,877	\$6,638	\$5,617	\$5,320	9.76%	\$6,043	\$6,199	\$5,745	\$5,614	2.54%
Allegheny Reg Endoscopy ^{1, 10}	\$5,419	\$4,711	\$4,198	\$3,946	12.45%	\$3,551	\$2,792	\$2,486	\$2,393	16.12%
Allegheny SC Altoona ^{1, 10}	\$3,295	\$2,787	\$2,647	\$2,417	12.12%	\$1,992	\$1,747	\$1,606	\$1,334	16.45%
Center for Surgical Arts ^{1, 10}	\$1,163	\$536	\$1,744	\$1,962	-13.57%	\$973	\$570	\$1,449	\$1,870	-15.98%
Digestive Health Indiana ^{1, 10}	\$822	\$1,180	\$914	\$854	-1.28%	\$1,139	\$1,210	\$344	\$819	13.05%
Indiana AS Associates ^{1, 10}	\$2,943	\$2,667	\$2,967	\$2,779	1.97%	\$2,532	\$2,380	\$2,393	\$2,561	-0.38%
Laurel Laser Altoona ^{1, 7, 10}	\$3,208	\$2,773	\$2,522	\$2,342	12.31%	\$2,080	\$2,205	\$1,673	\$1,389	16.57%
Ophthalmic Associates SC ^{1, 10}	\$2,597	\$2,436	\$2,217	\$2,129	7.33%	\$1,817	\$1,673	\$1,551	\$1,493	7.25%
Plastic Surgical Assoc ^{1, 10}	\$3,257	\$4,733	\$4,477	\$5,474	-13.50%	\$3,239	\$4,735	\$4,472	\$5,404	-13.35%
UPMC Altoona SC	\$9,662	\$8,303	\$10,055	\$10,718	-3.28%	\$8,552	\$6,558	\$7,759	\$8,078	1.96%
Region 4 Average	\$6,327	\$5,427	\$5,366	\$5,103	7.99%	\$3,993	\$3,746	\$3,651	\$3,382	6.02%
Betz Ophthalmology ^{1, 10}	\$590	\$496	\$573	\$475	8.08%	\$361	\$321	\$320	\$310	5.40%
Brookpark SC ^{1, 10}	\$321	\$274	\$360	\$301	2.19%	\$295	\$269	\$298	\$228	9.74%
Central PA Endoscopy ^{1, 10}	\$2,526	\$2,222	\$2,026	\$2,080	7.15%	\$1,422	\$1,482	\$1,315	\$1,631	-4.27%
Geisinger Aest Cosmetic ^{3, 11}	\$186	\$186	\$116	\$79	NA	\$898	\$973	\$958	\$849	NA
Geisinger Gastro Lewistown ⁷	\$2,400	\$2,348	\$2,661	\$2,705	-3.76%	\$2,103	\$2,179	\$2,010	\$1,765	6.38%
Geisinger Gray's Woods ⁷	\$6,527	\$6,362	\$3,869	\$3,152	35.68%	\$7,816	\$8,608	\$4,898	\$2,396	75.39%
Geisinger OP Woodbine	\$38,516	\$38,843	\$38,554	\$35,042	3.30%	\$19,321	\$19,798	\$20,169	\$18,115	2.22%
Lewisburg Plastic & Laser ^{1, 10}	\$636	\$460	\$417	\$478	11.01%	\$839	\$375	\$406	\$471	26.09%
Mifflin County Com SC ^{1, 10}	\$882	\$664	\$580	\$722	7.39%	\$885	\$654	\$683	\$728	7.16%
Mount Nittany SC ⁷	\$20,556	\$17,091	\$19,693	\$18,424	3.86%	\$8,166	\$9,562	\$11,367	\$11,360	-9.37%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 2 Average (continued)	21.25%	21.26%	21.42%	29.99%	6.25%	4,576
Saint Vincent Endoscopy ^{1, 7, 10}	29.39%	29.39%	34.08%	24.27%	3.73%	3,206
Saint Vincent SC Erie ^{1, 7, 10}	37.70%	37.70%	33.15%	30.31%	5.14%	10,217
SC Linden Pointe ^{1, 4, 10}	16.52%	16.52%	NA	100.00%	0.00%	194
Shriners Children Erie SC ^{1, 7}	-960.12%	-960.12%	-845.27%	0.00%	21.63%	364
Surgery & Laser ^{1, 10}	4.68%	4.94%	20.00%	33.53%	1.66%	2,150
UPMC Hamot SC ¹⁰	19.46%	19.46%	23.22%	20.50%	10.47%	16,293
Village SC ^{1, 10}	14.10%	14.10%	14.82%	28.50%	6.21%	5,734
Region 3 Average	19.45%	19.45%	17.56%	23.02%	3.94%	4,520
Advanced Center Surgery ^{1, 10}	12.14%	12.14%	5.75%	13.58%	2.00%	2,671
Allegheny Reg Endoscopy ^{1, 10}	34.48%	34.48%	38.38%	17.42%	2.71%	8,320
Allegheny SC Altoona ^{1, 10}	39.53%	39.53%	38.77%	33.10%	12.55%	4,738
Center for Surgical Arts ^{1, 10}	16.32%	16.32%	19.26%	6.75%	0.00%	711
Digestive Health Indiana ^{1, 10}	5.06%	5.06%	18.23%	15.60%	0.00%	1,472
Indiana AS Associates ^{1, 10}	13.96%	13.96%	14.94%	23.33%	9.34%	2,627
Laurel Laser Altoona ^{1, 7, 10}	35.15%	35.15%	29.92%	35.46%	0.52%	9,599
Ophthalmic Associates SC ^{1, 10}	30.03%	30.06%	30.50%	17.86%	0.06%	4,947
Plastic Surgical Assoc ^{1, 10}	0.55%	0.56%	0.18%	31.33%	0.85%	5,984
UPMC Altoona SC	11.50%	11.50%	18.39%	26.44%	5.46%	4,133
Region 4 Average	37.62%	37.56%	33.89%	21.76%	2.29%	3,551
Betz Ophthalmology ^{1, 10}	38.87%	38.87%	39.64%	62.64%	0.00%	548
Brookpark SC ^{1, 10}	8.10%	8.10%	9.74%	22.60%	0.00%	236
Central PA Endoscopy ^{1, 10}	43.69%	43.69%	37.70%	29.88%	2.32%	5,504
Geisinger Aest Cosmetic ^{3, 11}	-184.75%	-184.75%	-295.37%	2.97%	0.04%	1,422
Geisinger Gastro Lewistown ⁷	18.97%	18.97%	23.25%	28.80%	6.77%	4,433
Geisinger Gray's Woods ⁷	-19.76%	-19.76%	-27.24%	17.35%	5.27%	7,229
Geisinger OP Woodbine	49.84%	49.84%	48.85%	15.05%	2.54%	8,818
Lewisburg Plastic & Laser ^{1, 10}	-31.90%	-31.90%	-7.01%	16.12%	0.00%	428
Mifflin County Com SC ^{1, 10}	-0.29%	1.64%	-3.62%	62.78%	3.97%	2,557
Mount Nittany SC ⁷	60.28%	60.28%	49.26%	21.65%	1.38%	5,712

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 4 Average (continued)	\$6,327	\$5,427	\$5,366	\$5,103	7.99%	\$3,993	\$3,746	\$3,651	\$3,382	6.02%
Penn State Hershey Endo ¹⁰	\$1,213	\$1,128	\$764	\$730	22.04%	\$946	\$947	\$890	\$843	4.06%
SC Central PA ^{1, 10}	\$6,779	\$6,572	\$6,150	\$6,065	3.93%	\$6,482	\$5,904	\$5,429	\$4,106	19.29%
Susquehanna SC ¹⁰	\$1,855	\$1,749	\$1,473	\$1,407	10.63%	\$1,687	\$1,753	\$1,477	\$1,406	6.68%
UOC Surgical Services ^{1, 10}	\$5,596	\$6,015	\$5,516	\$4,399	9.08%	\$4,679	\$4,436	\$4,183	\$4,001	5.65%
Region 5 Average	\$5,102	\$4,743	\$4,604	\$4,531	4.20%	\$3,770	\$3,457	\$3,411	\$3,262	5.19%
Apple Hill SC ¹⁰	\$13,743	\$12,916	\$11,862	\$12,837	2.35%	\$10,729	\$10,071	\$10,167	\$10,717	0.04%
Calcagno & Rossi Vein SC ^{1, 10}	\$510	\$577	\$807	\$1,239	-19.60%	\$227	\$278	\$343	\$489	-17.82%
Capital Surgery & Laser ^{1, 10}	\$2,504	\$2,545	\$2,328	\$933	56.17%	\$1,997	\$2,050	\$2,051	\$1,427	13.33%
Carlisle Endoscopy ^{1, 10}	\$2,950	\$2,761	\$2,576	\$2,323	8.99%	\$2,940	\$2,761	\$2,576	\$2,323	8.86%
Center for Spine Care ^{1, 10}	\$1,250	\$1,095	\$549	\$367	80.29%	\$782	\$717	\$539	\$370	37.08%
Chambersburg Endoscopy ^{1, 10}	\$3,372	\$3,080	\$2,624	\$2,501	11.60%	\$2,041	\$1,872	\$2,221	\$1,632	8.37%
Children's SC Lancaster ^{1, 10}	\$5,090	\$4,787	\$3,939	\$4,889	1.37%	\$2,896	\$3,214	\$3,111	\$2,958	-0.71%
Digestive Disease Inst ^{1, 10}	\$2,938	\$2,818	\$2,635	\$2,598	4.36%	\$2,940	\$2,797	\$2,594	\$2,710	2.83%
Endoscopy Central PA ^{1, 10}	\$1,287	\$1,250	\$1,129	\$1,158	3.72%	\$1,108	\$1,102	\$1,216	\$1,151	-1.25%
Eyes of York SC ^{1, 10}	\$2,592	\$2,321	\$2,220	\$2,035	9.12%	\$2,256	\$1,996	\$1,728	\$1,705	10.77%
Grandview Surgery Laser ^{1, 10}	\$8,118	\$7,938	\$8,119	\$8,880	-2.86%	\$6,101	\$5,649	\$5,619	\$5,902	1.13%
GSH Outpatient SC ⁷	\$4,199	\$5,534	\$5,557	\$4,524	-2.40%	\$2,404	\$2,707	\$2,197	\$2,152	3.90%
Hanover SC ¹⁰	\$2,938	\$2,940	\$2,874	\$3,383	-4.39%	\$3,236	\$2,954	\$2,975	\$3,066	1.85%
Harrisburg Endoscopy SC ^{1, 10}	\$4,535	\$4,101	\$3,966	\$3,827	6.17%	\$4,533	\$4,100	\$3,966	\$3,826	6.17%
Harrisburg Pain Mgmt ^{1, 10}	\$3,643	\$3,761	\$3,664	\$3,782	-1.23%	\$3,577	\$3,473	\$3,520	\$3,597	-0.18%
Hershey Endoscopy ^{1, 10}	\$3,977	\$3,830	\$3,375	\$3,207	8.00%	\$2,708	\$2,580	\$2,415	\$2,129	9.06%
Hershey Outpatient SC ^{1, 10}	\$10,960	\$9,407	\$8,648	\$7,922	12.78%	\$9,945	\$8,314	\$8,017	\$7,863	8.82%
Hillside Endoscopy ^{1, 10}	\$461	\$404	\$401	\$406	4.54%	\$369	\$448	\$372	\$276	11.24%
Holy Spirit Endoscopy	\$1,331	\$1,218	\$1,100	\$931	14.32%	\$1,687	\$1,630	\$1,783	\$1,754	-1.27%
Lancaster Gastro Center ^{1, 10, 11}	\$5,991	\$6,070	\$5,962	\$5,285	4.45%	\$2,553	\$2,547	\$2,512	\$2,383	2.38%
Leader SC ^{1, 10}	\$2,577	\$2,229	\$1,928	\$1,585	20.86%	\$2,541	\$1,592	\$1,506	\$1,154	40.03%
Ludwick Laser & SC ^{1, 10}	\$3,689	\$3,177	\$2,564	\$1,607	43.20%	\$2,577	\$2,292	\$1,886	\$1,236	36.19%
Memorial Outpt Endo ^{1, 10}	\$3,158	\$3,631	\$3,577	\$3,734	-5.15%	\$1,213	\$1,286	\$1,457	\$1,060	4.81%
Memorial SC York ^{1, 10}	\$4,713	\$4,711	\$4,725	\$4,823	-0.76%	\$2,413	\$2,881	\$2,974	\$2,724	-3.81%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 4 Average (continued)	37.62%	37.56%	33.89%	21.76%	2.29%	3,551
Penn State Hershey Endo ¹⁰	22.00%	22.00%	10.39%	15.89%	0.34%	1,536
SC Central PA ^{1, 10}	13.32%	13.32%	14.51%	58.49%	1.09%	6,584
Susquehanna SC ¹⁰	9.04%	9.04%	3.14%	22.45%	2.79%	1,697
UOC Surgical Services ^{1, 10}	16.39%	14.96%	21.85%	14.63%	0.60%	3,014
Region 5 Average	26.21%	26.89%	27.06%	24.17%	5.18%	4,548
Apple Hill SC ¹⁰	22.19%	22.52%	20.02%	23.51%	6.04%	10,916
Calcagno & Rossi Vein SC ^{1, 10}	55.43%	55.47%	55.35%	16.26%	0.00%	986
Capital Surgery & Laser ^{1, 10}	20.25%	20.25%	16.91%	42.59%	0.00%	2,885
Carlisle Endoscopy ^{1, 10}	0.83%	0.83%	0.30%	30.84%	3.77%	5,033
Center for Spine Care ^{1, 10}	37.42%	37.42%	29.58%	35.12%	4.91%	5,052
Chambersburg Endoscopy ^{1, 10}	39.46%	39.46%	32.83%	26.98%	4.37%	5,873
Children's SC Lancaster ^{1, 10}	43.11%	57.18%	47.92%	0.00%	57.79%	2,852
Digestive Disease Inst ^{1, 10}	-0.09%	-0.09%	0.72%	12.74%	0.00%	5,166
Endoscopy Central PA ^{1, 10}	13.90%	13.90%	6.81%	25.96%	0.00%	2,479
Eyes of York SC ^{1, 10}	13.13%	13.13%	17.28%	75.51%	0.00%	2,360
Grandview Surgery Laser ^{1, 10}	25.08%	25.07%	28.31%	16.40%	2.58%	4,473
GSH Outpatient SC ⁷	42.75%	42.75%	52.21%	24.16%	3.23%	2,464
Hanover SC ¹⁰	-10.01%	-10.01%	-4.67%	43.31%	0.16%	2,150
Harrisburg Endoscopy SC ^{1, 10}	0.03%	0.03%	0.02%	22.91%	1.34%	8,230
Harrisburg Pain Mgmt ^{1, 10}	1.82%	1.82%	4.50%	26.53%	1.30%	7,512
Hershey Endoscopy ^{1, 10}	31.90%	31.90%	31.33%	16.26%	0.00%	4,178
Hershey Outpatient SC ^{1, 10}	9.28%	9.29%	9.11%	20.41%	14.82%	7,884
Hillside Endoscopy ^{1, 10}	19.91%	19.92%	6.10%	19.80%	0.00%	793
Holy Spirit Endoscopy	-26.78%	-26.78%	-39.76%	17.24%	1.55%	986
Lancaster Gastro Center ^{1, 10, 11}	57.38%	57.46%	57.83%	20.59%	0.70%	8,295
Leader SC ^{1, 10}	2.99%	2.99%	16.77%	35.37%	0.00%	1,890
Ludwick Laser & SC ^{1, 10}	30.35%	30.35%	28.48%	71.15%	1.46%	2,761
Memorial Outpt Endo ^{1, 10}	61.60%	61.60%	61.84%	22.00%	1.72%	2,164
Memorial SC York ^{1, 10}	48.81%	48.81%	41.57%	36.68%	10.25%	1,971

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 5 Average (continued)	\$5,102	\$4,743	\$4,604	\$4,531	4.20%	\$3,770	\$3,457	\$3,411	\$3,262	5.19%
Mid-Atlantic Gastro Ephr ^{1,10}	\$2,925	\$2,986	\$3,128	\$2,995	-0.78%	\$1,737	\$1,950	\$1,885	\$1,940	-3.49%
Mid-Atlantic Gastro Lanc ^{1,10}	\$3,549	\$3,524	\$3,454	\$3,182	3.84%	\$1,452	\$1,863	\$1,545	\$1,580	-2.71%
Neurospine Center ^{1,10}	\$3,162	\$3,146	\$2,734	\$3,170	-0.08%	\$2,239	\$2,154	\$2,131	\$2,325	-1.23%
North Pointe SC Lanc ^{1,10}	\$11,123	\$11,461	\$10,945	\$9,619	5.21%	\$6,731	\$7,403	\$6,288	\$5,094	10.71%
North Pointe SC Leb ^{1,4,7,10}	\$1,874	NA	NA	NA	NA	\$3,022	NA	NA	NA	NA
Ophthalmology & Surgical ^{1,10}	\$4,608	\$4,329	\$4,225	\$4,194	3.29%	\$3,669	\$3,262	\$3,175	\$2,827	9.93%
Ophthalmology SC ^{1,10}	\$2,023	\$1,861	\$2,014	\$1,867	2.79%	\$1,915	\$1,806	\$1,986	\$1,819	1.75%
OSS Ambulatory SC ^{1,10}	\$6,810	\$7,256	\$6,863	\$6,705	0.52%	\$5,908	\$6,943	\$6,647	\$6,153	-1.33%
PA Eye SC ^{1,10}	\$2,907	\$2,393	\$2,398	\$2,488	5.63%	\$2,585	\$2,220	\$2,258	\$1,901	12.01%
Physicians' SC Lancaster ^{1,10}	\$24,425	\$23,504	\$21,337	\$22,071	3.56%	\$13,391	\$12,304	\$11,697	\$11,730	4.72%
Roy A Himelfarb SC ¹⁰	\$7,065	\$5,023	\$4,579	\$4,575	18.15%	\$4,564	\$3,836	\$3,546	\$3,724	7.52%
SC Lancaster ^{1,10}	\$9,921	\$10,106	\$10,583	\$10,657	-2.30%	\$7,996	\$7,950	\$7,965	\$7,470	2.35%
SC of Lebanon ^{1,10}	\$6,311	\$6,417	\$7,421	\$7,086	-3.64%	\$3,209	\$3,420	\$3,604	\$3,468	-2.49%
Susquehanna Valley SC ^{1,10}	\$7,461	\$7,813	\$8,383	\$9,062	-5.89%	\$6,813	\$7,388	\$8,072	\$8,387	-6.26%
Valley View SC ^{1,10}	\$919	\$835	\$991	\$971	-1.77%	\$884	\$836	\$813	\$803	3.37%
Wellspring SC ⁷	\$2,851	\$2,574	\$3,525	\$3,060	-2.28%	\$1,449	\$1,449	\$2,310	\$2,360	-12.87%
West Shore Endoscopy ^{1,10}	\$14,540	\$14,752	\$14,194	\$13,187	3.42%	\$12,397	\$11,677	\$11,211	\$10,253	6.97%
West Shore SC ^{1,10}	\$10,062	\$8,844	\$8,708	\$8,375	6.71%	\$7,660	\$6,703	\$6,615	\$6,139	8.26%
York Endoscopy ^{1,10}	\$3,934	\$3,690	\$4,035	\$3,724	1.88%	\$2,974	\$2,668	\$2,937	\$2,790	2.19%
York Pain Specialists ^{1,10}	\$1,491	\$1,610	\$1,562	\$1,513	-0.47%	\$1,521	\$1,584	\$1,554	\$1,478	0.96%
Region 6 Average	\$4,582	\$4,394	\$4,293	\$4,098	3.94%	\$2,800	\$2,635	\$2,606	\$2,702	1.21%
Angelina Theresa Bucci SC ^{1,10}	\$1,729	\$1,502	\$984	\$1,330	9.99%	\$1,706	\$1,619	\$1,064	\$1,247	12.28%
Center Same Day Surgery ^{1,10}	\$11,104	\$11,397	\$12,628	\$11,945	-2.35%	\$1,798	\$1,538	\$1,583	\$1,703	1.86%
East Stroudsburg ASC ^{1,7,10}	\$4,258	\$3,801	\$3,246	\$3,905	3.01%	\$4,042	\$3,678	\$3,658	\$3,928	0.97%
Eynon SC ^{1,10}	\$1,281	\$1,283	\$1,329	\$1,281	0.00%	\$874	\$849	\$881	\$879	-0.19%
Gateway SC ^{1,10}	\$3,465	\$2,704	\$3,034	\$3,108	3.83%	\$1,741	\$1,483	\$1,593	\$1,615	2.58%
Hazleton ASC ^{1,10}	\$2,064	\$1,989	\$1,640	\$1,752	5.92%	\$1,148	\$1,117	\$986	\$986	5.49%
Hazleton Endoscopy ^{1,10}	\$808	\$817	\$902	\$747	2.73%	\$808	\$817	\$905	\$752	2.48%
Hazleton SC ^{1,10}	\$3,398	\$3,158	\$3,457	\$3,593	-1.81%	\$2,948	\$2,725	\$2,808	\$2,919	0.34%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 5 Average (continued)	26.21%	26.89%	27.06%	24.17%	5.18%	4,548
Mid-Atlantic Gastro Ephr ^{1,10}	40.61%	40.61%	38.36%	20.81%	0.01%	5,107
Mid-Atlantic Gastro Lanc ^{1,10}	59.09%	59.09%	53.84%	21.40%	0.00%	5,999
Neurospine Center ^{1,10}	29.19%	28.90%	27.32%	9.41%	2.06%	473
North Pointe SC Lanc ^{1,10}	39.49%	39.53%	39.15%	10.21%	5.91%	4,509
North Pointe SC Leb ^{1,4,7,10}	-61.26%	-61.21%	NA	10.56%	4.24%	895
Ophthalmology & Surgical ^{1,10}	20.36%	20.36%	23.22%	53.05%	3.53%	5,621
Ophthalmology SC ^{1,10}	5.37%	6.27%	3.60%	47.16%	4.55%	2,110
OSS Ambulatory SC ^{1,10}	13.30%	13.30%	7.91%	12.62%	4.40%	3,123
PA Eye SC ^{1,10}	11.09%	10.42%	8.10%	39.76%	3.71%	3,481
Physicians' SC Lancaster ^{1,10}	45.15%	45.15%	46.06%	22.89%	3.12%	13,351
Roy A Himelfarb SC ¹⁰	35.40%	35.80%	28.80%	18.51%	17.06%	5,014
SC Lancaster ^{1,10}	19.40%	21.58%	23.88%	30.03%	1.33%	7,869
SC of Lebanon ^{1,10}	49.16%	49.16%	49.22%	23.73%	8.78%	5,528
Susquehanna Valley SC ^{1,10}	10.82%	10.46%	7.50%	17.30%	0.62%	5,734
Valley View SC ^{1,10}	3.85%	7.97%	11.81%	70.20%	0.00%	1,323
Wellspan SC ⁷	49.18%	49.18%	41.81%	15.32%	1.34%	2,316
West Shore Endoscopy ^{1,10}	14.74%	14.74%	18.86%	13.74%	1.56%	11,719
West Shore SC ^{1,10}	23.87%	24.09%	24.10%	29.53%	2.20%	7,168
York Endoscopy ^{1,10}	24.43%	24.43%	26.49%	26.84%	2.26%	6,348
York Pain Specialists ^{1,10}	-1.95%	-1.95%	0.09%	45.19%	1.95%	3,067
Region 6 Average	39.87%	40.02%	40.41%	24.97%	4.28%	4,134
Angelina Theresa Bucci SC ^{1,10}	1.32%	1.32%	-4.13%	46.00%	1.00%	2,365
Center Same Day Surgery ^{1,10}	83.81%	83.81%	86.00%	12.79%	5.70%	3,422
East Stroudsburg ASC ^{1,7,10}	5.09%	5.09%	-0.64%	17.63%	9.47%	2,171
Eynon SC ^{1,10}	31.78%	31.78%	33.11%	26.17%	6.15%	2,229
Gateway SC ^{1,10}	49.77%	49.77%	47.66%	10.72%	3.06%	5,802
Hazleton ASC ^{1,10}	44.35%	44.35%	42.89%	42.39%	2.34%	1,330
Hazleton Endoscopy ^{1,10}	0.03%	0.03%	-0.12%	43.64%	0.00%	1,556
Hazleton SC ^{1,10}	13.56%	13.56%	15.50%	15.17%	7.02%	2,221

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 6 Average (continued)	\$4,582	\$4,394	\$4,293	\$4,098	3.94%	\$2,800	\$2,635	\$2,606	\$2,702	1.21%
Mountain Laurel SC ^{1, 10}	\$3,234	\$2,701	\$2,617	\$2,589	8.31%	\$2,140	\$1,843	\$1,842	\$1,625	10.57%
NEI AS ^{1, 10}	\$5,176	\$5,168	\$5,552	\$5,584	-2.44%	\$4,446	\$4,419	\$4,677	\$4,847	-2.76%
North East SC ^{1, 10}	\$6,370	\$6,460	\$6,785	\$6,729	-1.78%	\$6,599	\$6,375	\$6,439	\$6,590	0.05%
Northeast Regional SC ^{1, 10}	\$932	\$309	\$256	NA	NA	\$656	\$278	\$279	NA	NA
Pocono ASC ^{1, 10}	\$7,751	\$7,688	\$7,643	\$6,789	4.72%	\$7,071	\$6,534	\$5,872	\$5,997	5.97%
Regional Hospital SC ^{1, 7, 10}	\$10,924	\$9,532	\$7,544	\$5,291	35.49%	\$1,437	\$1,340	\$1,058	\$1,030	13.19%
Renaissance Center ^{1, 10}	\$505	\$476	\$453	\$701	-9.33%	\$520	\$532	\$541	\$810	-11.94%
Riverview ASC ^{1, 10}	\$4,355	\$4,896	\$5,185	\$5,170	-5.25%	\$4,371	\$4,489	\$4,636	\$3,796	5.05%
Robert Packer Endoscopy	\$9,349	\$10,142	\$8,235	\$3,075	68.02%	\$5,673	\$4,588	\$4,102	\$3,509	20.55%
Scranton Endoscopy ^{1, 10}	\$5,094	\$4,763	\$4,839	\$4,878	1.48%	\$1,796	\$1,672	\$1,752	\$1,740	1.06%
Surgical Specialty NE PA ^{1, 10}	\$5,252	\$1,824	\$1,839	\$2,162	47.65%	\$3,429	\$1,887	\$2,050	\$2,253	17.40%
Region 7 Average	\$5,166	\$4,737	\$4,373	\$4,370	6.07%	\$3,348	\$2,980	\$2,783	\$2,814	6.32%
Berks ASC ^{1, 10}	\$1,015	\$976	\$971	\$954	2.13%	\$817	\$904	\$806	\$856	-1.53%
Berks Digestive Health ^{1, 10}	\$10,421	\$9,529	\$7,861	\$6,457	20.46%	\$5,214	\$4,905	\$4,398	\$3,830	12.04%
Berks Urologic SC ¹⁰	\$3,803	\$4,109	\$3,900	\$4,203	-3.17%	\$2,422	\$2,334	\$2,336	\$2,481	-0.79%
Berkshire Eye SC ^{1, 10}	\$3,368	\$3,161	\$3,023	\$2,979	4.35%	\$2,556	\$2,083	\$2,019	\$1,879	12.02%
Bethlehem Endoscopy ^{1, 10}	\$2,948	\$2,974	\$2,958	\$2,834	1.34%	\$1,617	\$1,652	\$1,644	\$1,639	-0.45%
Carbon-Schuylkill Endo ^{1, 10}	\$1,215	\$1,032	\$913	NR	NR	\$845	\$777	\$710	NR	NR
Center for Specialized ^{1, 10}	\$6,506	\$5,605	\$5,351	\$5,637	5.14%	\$3,933	\$3,445	\$3,568	\$3,705	2.05%
College Heights Endoscopy ^{1, 10}	\$6,175	\$6,171	\$6,017	\$5,631	3.22%	\$2,479	\$2,408	\$2,411	\$2,312	2.41%
Eastern PA Endoscopy ^{1, 10}	\$5,471	\$4,968	\$4,935	\$4,908	3.83%	\$2,925	\$2,930	\$2,902	\$2,972	-0.53%
Fairgrounds SC ⁷	\$12,490	\$11,891	\$14,330	\$12,416	0.20%	\$10,645	\$9,550	\$10,559	\$9,231	5.11%
Keystone SC ^{1, 10}	\$753	\$677	\$737	\$726	1.24%	\$608	\$563	\$589	\$576	1.87%
Lehigh Valley SC Tilghman ⁷	\$12,479	\$9,263	NA	NA	NA	\$6,369	\$4,701	NA	NA	NA
Lifeline Valley Access ^{1, 10}	\$2,465	\$2,054	\$1,783	\$1,769	13.12%	\$2,069	\$1,652	\$1,237	\$1,253	21.71%
Mahoning Valley ASC ^{1, 10}	\$1,205	\$1,158	\$994	\$1,099	3.19%	\$769	\$740	\$638	\$684	4.18%
PA Eye & Ear SC ¹⁰	\$5,815	\$5,136	\$5,103	\$4,745	7.51%	\$4,385	\$3,856	\$3,715	\$3,720	5.96%
Premier Podiatric SC ¹⁰	\$192	\$239	\$357	\$325	-13.60%	\$185	\$296	\$311	\$299	-12.67%
Progressive Allentown ^{1, 4, 10}	\$80	NA	NA	NA	NA	\$518	NA	NA	NA	NA

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 6 Average (continued)	39.87%	40.02%	40.41%	24.97%	4.28%	4,134
Mountain Laurel SC ^{1, 10}	33.83%	33.88%	31.94%	30.50%	10.06%	6,034
NEI AS ^{1, 10}	14.11%	14.11%	14.83%	66.74%	3.93%	7,368
North East SC ^{1, 10}	15.24%	15.24%	16.51%	17.65%	9.86%	6,564
Northeast Regional SC ^{1, 10}	29.62%	29.62%	19.13%	35.47%	0.00%	1,384
Pocono ASC ^{1, 10}	8.83%	8.83%	15.69%	56.36%	5.37%	7,529
Regional Hospital SC ^{1, 7, 10}	86.84%	86.84%	86.30%	7.99%	1.40%	3,117
Renaissance Center ^{1, 10}	-2.92%	-2.92%	-11.08%	6.84%	0.00%	250
Riverview ASC ^{1, 10}	-0.37%	-0.37%	6.51%	26.62%	4.25%	4,210
Robert Packer Endoscopy	39.33%	39.33%	48.20%	17.76%	2.42%	5,360
Scranton Endoscopy ^{1, 10}	64.75%	64.75%	64.48%	23.77%	0.00%	9,006
Surgical Specialty NE PA ^{1, 10}	34.71%	37.27%	19.72%	43.27%	1.73%	6,633
Region 7 Average	35.33%	35.36%	36.27%	27.86%	3.41%	5,192
Berks ASC ^{1, 10}	19.46%	19.46%	14.65%	5.57%	0.00%	618
Berks Digestive Health ^{1, 10}	51.20%	51.20%	48.48%	19.35%	1.41%	28,632
Berks Urologic SC ¹⁰	37.00%	37.00%	40.70%	45.22%	4.01%	6,193
Berkshire Eye SC ^{1, 10}	24.13%	24.13%	30.33%	52.49%	1.10%	3,182
Bethlehem Endoscopy ^{1, 10}	45.14%	45.33%	44.83%	25.45%	4.97%	4,564
Carbon-Schuylkill Endo ^{1, 10}	30.50%	30.50%	26.21%	19.05%	0.42%	2,026
Center for Specialized ^{1, 10}	39.56%	39.56%	37.33%	46.91%	-0.04%	5,500
College Heights Endoscopy ^{1, 10}	59.85%	59.86%	60.27%	39.95%	0.33%	12,637
Eastern PA Endoscopy ^{1, 10}	46.55%	46.55%	43.05%	23.76%	2.20%	6,725
Fairgrounds SC ⁷	14.77%	14.77%	20.55%	20.60%	4.68%	5,159
Keystone SC ^{1, 10}	19.22%	19.22%	18.76%	21.73%	0.06%	391
Lehigh Valley SC Tilghman ⁷	48.96%	48.96%	NA	12.35%	1.52%	3,304
Lifeline Valley Access ^{1, 10}	16.08%	16.08%	21.33%	60.25%	0.05%	2,429
Mahoning Valley ASC ^{1, 10}	36.13%	36.13%	36.00%	41.67%	7.76%	3,936
PA Eye & Ear SC ¹⁰	24.77%	24.77%	25.62%	29.89%	4.91%	5,096
Premier Podiatric SC ¹⁰	3.55%	3.55%	3.09%	24.19%	0.00%	258
Progressive Allentown ^{1, 4, 10}	-548.78%	-548.78%	NA	91.58%	0.97%	134

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 7 Average (continued)	\$5,166	\$4,737	\$4,373	\$4,370	6.07%	\$3,348	\$2,980	\$2,783	\$2,814	6.32%
Progressive Pottsville ^{1,10}	\$1,630	\$1,565	\$1,470	\$1,527	2.24%	\$1,380	\$1,223	\$966	\$1,063	9.94%
Progressive Wyomissing ^{1,10}	\$838	\$877	\$837	\$865	-1.02%	\$836	\$732	\$749	\$753	3.65%
Proserpi-Schlechter ^{1,10}	\$265	\$269	\$248	\$272	-0.84%	\$264	\$270	\$249	\$273	-1.08%
Reading SC Spring Ridge ^{1,10}	\$19,402	\$19,214	\$19,421	\$20,693	-2.08%	\$13,778	\$13,326	\$12,631	\$12,495	3.42%
Reading SC Surgical Inst ^{1,10}	\$12,735	\$7,927	\$9,597	\$10,703	6.33%	\$4,943	\$3,327	\$4,823	\$5,471	-3.22%
SC of Allentown ^{1,10}	\$15,833	\$15,031	\$13,944	\$13,425	5.98%	\$11,173	\$10,296	\$9,560	\$9,568	5.59%
SC Pottsville ^{1,10}	\$5,700	\$5,587	\$3,478	\$3,377	22.93%	\$4,658	\$4,679	\$2,455	\$2,714	23.88%
Schuylkill Endoscopy ^{1,10}	\$4,241	\$3,983	\$3,991	\$3,885	3.06%	\$2,187	\$2,081	\$1,947	\$2,086	1.61%
State Hill SC ^{1,10}	\$1,099	\$1,212	\$1,148	\$1,247	-3.94%	\$956	\$1,050	\$1,027	\$1,103	-4.46%
Twin Rivers Endoscopy ^{1,10}	\$3,642	\$3,854	\$3,490	\$3,816	-1.52%	\$1,468	\$1,525	\$2,570	\$1,940	-8.11%
Valley Eye SC ^{1,10}	\$8,710	NR	NR	\$5,513	19.33%	\$7,781	NR	NR	\$4,493	24.39%
Valley SC ^{1,10}	\$1,955	\$1,836	\$1,951	\$1,841	2.05%	\$1,481	\$1,134	\$1,325	\$1,155	9.40%
Wyomissing Surgical Serv ^{1,10}	\$2,531	\$2,329	\$2,513	\$2,342	2.70%	\$1,172	\$1,013	\$1,012	\$1,092	2.43%
Region 8 Average	\$4,697	\$4,731	\$4,756	\$4,250	3.51%	\$3,495	\$3,583	\$3,499	\$3,168	3.45%
Abington Endoscopy	\$7,102	\$9,907	\$11,207	\$10,266	-10.27%	\$4,614	\$6,746	\$9,693	\$8,633	-15.52%
Abington SC ¹⁰	\$15,012	\$14,421	\$12,341	\$12,587	6.42%	\$13,638	\$13,043	\$12,137	\$12,075	4.31%
AFP SC ^{1,10}	\$954	\$920	\$891	\$908	1.69%	\$1,089	\$1,022	\$796	\$831	10.34%
Ambulatory Endo SC Bucks ^{1,10}	\$1,030	\$1,189	\$1,599	\$1,637	-12.37%	\$880	\$817	\$583	\$1,355	-11.67%
ASC Bucks County ⁷	\$8,491	\$9,009	\$8,932	\$9,076	-2.15%	\$4,166	\$4,026	\$3,986	\$3,997	1.41%
ASC St Mary ^{1,10}	\$9,486	\$8,650	\$8,201	\$8,360	4.49%	\$7,227	\$7,095	\$7,159	\$6,462	3.95%
Blue Bell SC ^{1,7,10}	\$4,489	\$4,874	\$6,252	\$5,859	-7.79%	\$3,976	\$4,390	\$5,856	\$5,535	-9.39%
Brandywine SC ^{1,10}	\$297	\$372	\$453	\$329	-3.18%	\$250	\$380	\$438	\$337	-8.60%
Brandywine Valley Endo ^{1,10}	\$1,169	\$1,103	\$1,156	\$1,228	-1.60%	\$902	\$885	\$857	\$796	4.44%
Bucks County GI Endo SC ^{1,10}	\$2,426	\$2,316	\$2,202	\$2,285	2.05%	\$2,133	\$1,979	\$1,955	\$2,048	1.39%
Bux-Mont Endoscopy ^{1,10}	\$2,774	\$2,323	\$2,312	\$2,181	9.06%	\$1,725	\$1,458	\$1,432	\$1,351	9.23%
Children's SC Malvern ^{1,10}	\$5,151	\$5,121	\$5,003	\$4,828	2.23%	\$3,321	\$3,447	\$3,278	\$3,238	0.85%
CHOP Brandywine Valley SC ⁷	\$5,999	\$10,036	\$9,745	\$9,217	-11.64%	\$4,406	\$3,883	\$3,763	\$3,608	7.37%
CHOP King Prussia ASC ^{4,7}	\$11,512	NA	NA	NA	NA	\$4,206	NA	NA	NA	NA
Cornerstone ASC ^{1,10}	\$1,182	\$1,765	\$2,838	\$2,641	-18.41%	\$1,069	\$1,301	\$1,336	\$1,649	-11.73%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 7 Average (continued)	35.33%	35.36%	36.27%	27.86%	3.41%	5,192
Progressive Pottsville ^{1, 10}	15.31%	15.31%	23.49%	48.47%	12.91%	2,869
Progressive Wyomissing ^{1, 10}	0.29%	0.29%	9.26%	37.21%	31.99%	1,327
Proserpi-Schlechter ^{1, 10}	0.42%	0.42%	-0.03%	0.00%	0.00%	189
Reading SC Spring Ridge ^{1, 10}	28.99%	29.08%	31.62%	10.72%	5.01%	8,289
Reading SC Surgical Inst ^{1, 10}	61.19%	61.19%	56.74%	29.87%	2.29%	7,306
SC of Allentown ^{1, 10}	29.43%	29.58%	30.89%	19.54%	0.53%	10,089
SC Pottsville ^{1, 10}	18.29%	18.29%	20.14%	22.23%	5.98%	4,078
Schuylkill Endoscopy ^{1, 10}	48.44%	48.45%	49.15%	33.74%	2.10%	11,001
State Hill SC ^{1, 10}	13.06%	13.06%	12.36%	59.56%	1.77%	1,689
Twin Rivers Endoscopy ^{1, 10}	59.70%	59.70%	49.36%	26.63%	0.00%	4,856
Valley Eye SC ^{1, 10}	10.66%	10.66%	NR	62.93%	0.06%	7,151
Valley SC ^{1, 10}	24.22%	24.22%	30.86%	20.97%	45.03%	3,055
Wyomissing Surgical Serv ^{1, 10}	53.75%	53.79%	56.71%	28.84%	12.56%	3,067
Region 8 Average	25.97%	26.53%	26.09%	22.23%	4.21%	3,667
Abington Endoscopy	35.02%	35.02%	25.38%	22.80%	0.68%	4,888
Abington SC ¹⁰	15.17%	15.20%	13.52%	23.35%	3.94%	12,664
AFP SC ^{1, 10}	-14.22%	-14.22%	-5.17%	31.27%	0.00%	863
Ambulatory Endo SC Bucks ^{1, 10}	14.50%	14.50%	40.29%	48.07%	0.00%	2,510
ASC Bucks County ⁷	50.94%	50.94%	53.93%	0.00%	12.52%	1,575
ASC St Mary ^{1, 10}	23.82%	22.01%	17.85%	18.91%	1.32%	3,817
Blue Bell SC ^{1, 7, 10}	11.44%	11.44%	8.93%	27.14%	1.55%	2,060
Brandywine SC ^{1, 10}	15.85%	15.85%	4.75%	0.00%	0.00%	254
Brandywine Valley Endo ^{1, 10}	22.83%	22.83%	22.87%	12.25%	2.90%	2,258
Bucks County GI Endo SC ^{1, 10}	12.08%	12.08%	12.63%	23.38%	13.54%	4,372
Bux-Mont Endoscopy ^{1, 10}	37.81%	37.81%	37.71%	19.46%	2.50%	5,136
Children's SC Malvern ^{1, 10}	35.53%	35.53%	34.23%	0.00%	68.64%	3,084
CHOP Brandywine Valley SC ⁷	26.55%	26.55%	53.25%	0.00%	15.56%	1,131
CHOP King Prussia ASC ^{4, 7}	63.46%	63.46%	NA	0.00%	12.28%	2,058
Cornerstone ASC ^{1, 10}	9.57%	9.57%	35.95%	33.79%	0.00%	827

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 8 Average (continued)	\$4,697	\$4,731	\$4,756	\$4,250	3.51%	\$3,495	\$3,583	\$3,499	\$3,168	3.45%
Crozer Endo ⁷	\$3,474	\$3,541	\$3,365	\$2,803	7.98%	\$2,337	\$2,443	\$2,411	\$2,009	5.43%
Crozer SC Brinton Lake ^{3, 7}	\$15,236	\$13,715	\$13,001	\$9,686	NA	\$10,836	\$10,338	\$8,661	\$6,191	NA
Crozer SC Haverford ^{3, 7, 11}	\$12,213	\$11,258	\$10,415	\$2,590	NA	\$8,876	\$7,596	\$6,863	\$1,562	NA
Del Valley Laser ^{1, 7, 10}	\$2,155	\$2,522	\$2,856	\$2,577	-5.47%	\$2,574	\$2,575	\$2,902	\$2,395	2.50%
Dermatologic Drexel Hill ^{1, 10}	\$405	\$571	\$502	\$541	-8.36%	\$440	\$551	\$455	\$487	-3.20%
Doylestown Hospital SC	\$5,155	\$5,828	\$5,639	\$5,138	0.11%	\$3,490	\$3,426	\$3,247	\$3,557	-0.63%
duPont Children SC Bryn ^{1, 7}	\$2,025	\$2,388	\$1,861	NA	NA	\$2,148	\$2,271	\$2,428	NA	NA
Endoscopy Bucks ^{1, 10}	\$4,199	\$3,894	\$3,884	\$3,763	3.86%	\$1,890	\$1,812	\$1,735	\$1,797	1.72%
Endoscopy Sellersville ^{1, 10}	\$1,946	\$2,151	\$1,973	\$1,945	0.02%	\$1,632	\$1,717	\$1,497	\$1,488	3.23%
Eye SC Chester ^{1, 10}	\$3,764	\$3,779	\$3,454	\$4,334	-4.38%	\$3,360	\$2,857	\$2,758	\$2,978	4.28%
Eye SC King of Prussia ^{1, 10}	\$6,827	\$6,244	\$6,121	\$5,994	4.63%	\$4,764	\$4,533	\$4,666	\$4,251	4.02%
Foundation Ft Washington ^{1, 10}	\$4,030	\$3,683	\$2,729	\$2,891	13.13%	\$3,298	\$3,052	\$2,373	\$2,616	8.69%
Grand View Endoscopy ^{7, 11}	\$519	\$499	\$534	\$493	1.75%	\$350	\$319	\$322	\$403	-4.41%
Holy Redeemer ASC ¹⁰	\$7,339	\$6,927	\$6,210	\$6,118	6.66%	\$5,673	\$5,319	\$4,823	\$4,478	8.90%
Huntingdon Valley SC ^{1, 10}	\$8,696	\$7,188	\$6,766	\$9,233	-1.94%	\$6,585	\$7,964	\$5,847	\$6,665	-0.40%
Keystone Kidney Center ^{1, 10}	\$1,685	\$1,637	\$1,584	\$1,669	0.33%	\$1,168	\$1,154	\$1,069	\$1,193	-0.72%
Kole Plastic SC ^{1, 10}	\$171	\$121	\$13	NR	NR	\$77	\$62	\$15	NR	NR
Langhorne Access ^{1, 3, 10}	\$258	\$291	\$0	NA	NA	\$258	\$293	\$0.4	NA	NA
Langhorne SC ^{1, 10}	\$3,282	\$3,496	\$3,582	\$3,448	-1.60%	\$2,789	\$2,923	\$2,986	\$3,001	-2.35%
Laser Spine SC ^{1, 10}	\$25,971	\$33,226	\$37,436	\$30,296	-4.76%	\$20,194	\$21,472	\$20,544	\$19,916	0.47%
Main Line Endoscopy East ^{1, 10}	\$3,054	\$2,926	\$2,897	\$3,007	0.53%	\$1,606	\$1,564	\$1,537	\$1,540	1.44%
Main Line Endoscopy South ^{1, 10}	\$1,462	\$1,267	\$1,222	\$1,211	6.89%	\$789	\$750	\$717	\$713	3.57%
Main Line Endoscopy West ^{1, 10}	\$4,602	\$4,469	\$4,538	\$4,643	-0.29%	\$2,053	\$1,982	\$2,057	\$2,154	-1.56%
Main Line Fertility ^{1, 3, 10}	\$6,929	\$7,640	\$6,518	\$6,667	NA	\$6,689	\$7,626	\$6,776	\$6,599	NA
Main Line SC ^{1, 10}	\$11,340	\$11,432	\$11,106	\$10,819	1.61%	\$10,108	\$9,904	\$9,054	\$8,921	4.43%
Main Line Spine SC ^{1, 10}	\$7,036	\$5,276	\$4,520	\$4,410	19.85%	\$5,046	\$3,595	\$3,401	\$2,972	23.27%
Montgomery SC ^{1, 10}	\$2,187	\$2,191	\$2,216	\$2,186	0.03%	\$1,957	\$1,959	\$1,959	\$1,906	0.91%
New Britain SC ^{1, 10}	\$8,418	\$8,244	\$7,604	\$6,422	10.36%	\$6,296	\$6,345	\$6,477	\$5,619	4.01%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 8 Average (continued)	25.97%	26.53%	26.09%	22.23%	4.21%	3,667
Crozer Endo ⁷	32.73%	32.73%	30.73%	12.88%	10.84%	2,507
Crozer SC Brinton Lake ^{3, 7}	28.88%	28.88%	28.88%	30.90%	11.09%	7,746
Crozer SC Haverford ^{3, 7, 11}	27.33%	27.33%	31.14%	31.16%	6.71%	7,438
Del Valley Laser ^{1, 7, 10}	-19.48%	-16.99%	-5.08%	46.22%	9.20%	2,325
Dermatologic Drexel Hill ^{1, 10}	-8.53%	-8.53%	2.24%	54.00%	0.00%	117
Doylestown Hospital SC	32.31%	32.31%	38.86%	36.05%	0.83%	2,653
duPont Children SC Bryn ^{1, 7}	-5.81%	-5.81%	-9.05%	0.00%	17.88%	6,202
Endoscopy Bucks ^{1, 10}	54.99%	54.99%	54.60%	20.63%	0.00%	10,315
Endoscopy Sellersville ^{1, 10}	16.13%	16.13%	20.17%	33.93%	1.84%	6,445
Eye SC Chester ^{1, 10}	10.73%	11.39%	18.57%	60.17%	0.56%	3,845
Eye SC King of Prussia ^{1, 10}	30.22%	30.22%	27.25%	53.77%	6.09%	6,050
Foundation Ft Washington ^{1, 10}	18.17%	18.17%	16.58%	30.64%	4.46%	2,643
Grand View Endoscopy ^{7, 11}	32.57%	32.57%	36.17%	21.21%	4.82%	370
Holy Redeemer ASC ¹⁰	22.70%	23.24%	22.98%	16.55%	0.00%	7,157
Huntingdon Valley SC ^{1, 10}	24.28%	24.28%	9.95%	19.82%	0.02%	8,840
Keystone Kidney Center ^{1, 10}	30.72%	30.72%	30.90%	10.69%	0.39%	415
Kole Plastic SC ^{1, 10}	55.20%	55.20%	49.51%	0.00%	0.00%	86
Langhorne Access ^{1, 3, 10}	0.00%	0.00%	-0.33%	100.00%	0.00%	308
Langhorne SC ^{1, 10}	15.32%	15.32%	16.14%	47.01%	3.96%	4,683
Laser Spine SC ^{1, 10}	22.24%	22.24%	35.62%	19.51%	0.00%	1,581
Main Line Endoscopy East ^{1, 10}	47.41%	47.40%	47.07%	26.79%	0.02%	5,035
Main Line Endoscopy South ^{1, 10}	46.01%	45.97%	42.80%	25.24%	0.07%	2,303
Main Line Endoscopy West ^{1, 10}	55.39%	55.48%	55.28%	21.65%	0.14%	7,197
Main Line Fertility ^{1, 3, 10}	3.46%	10.06%	5.70%	0.00%	0.00%	4,114
Main Line SC ^{1, 10}	10.87%	10.87%	14.21%	57.41%	1.51%	7,894
Main Line Spine SC ^{1, 10}	28.28%	28.28%	28.45%	40.54%	0.01%	7,220
Montgomery SC ^{1, 10}	10.51%	10.51%	10.94%	70.79%	2.51%	2,614
New Britain SC ^{1, 10}	25.21%	25.68%	21.56%	22.94%	0.00%	6,651

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 8 Average (continued)	\$4,697	\$4,731	\$4,756	\$4,250	3.51%	\$3,495	\$3,583	\$3,499	\$3,168	3.45%
Oxford Valley Pain SC ^{1,10}	\$1,245	\$918	\$378	NA	NA	\$694	\$612	\$438	NA	NA
Paoli SC ^{1,10}	\$6,465	\$6,593	\$6,603	\$6,701	-1.17%	\$6,179	\$6,277	\$6,164	\$5,922	1.44%
Penn Medicine Radnor Endo	\$4,852	\$2,375	\$2,418	\$2,291	37.27%	\$2,516	\$3,909	\$3,689	\$3,618	-10.15%
Phila Cosmetic Surgery ^{1,10}	\$2,245	\$2,000	NR	\$42	1748.37%	\$2,064	\$1,951	NR	\$17	4014.02%
Philadelphia Surgery Ctr ^{1,10}	\$302	\$547	NR	NR	NR	\$301	\$547	NR	NR	NR
Plaza SC ^{1,10}	\$252	NR	NR	\$180	13.23%	\$226	NR	NR	\$159	14.18%
PMA Gastroenterology ^{1,10}	\$2,417	\$2,428	\$2,249	\$2,275	2.09%	\$2,055	\$2,138	\$2,030	\$2,003	0.88%
Pottstown SC ^{1,10}	\$1,929	\$1,779	\$2,052	\$1,758	3.25%	\$1,575	\$1,377	\$1,203	\$1,013	18.52%
Quality Vascular Del Val ^{1,10}	\$1,715	\$1,872	\$1,841	\$1,794	-1.46%	\$1,161	\$1,254	\$1,229	\$1,222	-1.66%
Quality Vascular Hyperten ^{1,10}	\$1,975	\$1,794	\$1,745	\$1,783	3.59%	\$1,137	\$1,136	\$1,134	\$1,107	0.90%
Riddle SC ^{1,10}	\$16,680	\$14,634	\$15,502	\$13,785	7.00%	\$9,175	\$8,648	\$8,998	\$8,282	3.59%
RMA of Philadelphia SC ^{1,10}	\$1,143	\$848	\$808	\$1,265	-3.21%	\$857	\$710	\$677	\$632	11.83%
Sally Balin ASC ^{1,10}	\$331	\$327	\$376	\$345	-1.40%	\$329	\$308	\$372	\$336	-0.71%
SC Chester County ^{1,10}	\$2,184	\$1,657	\$1,676	\$1,670	10.27%	\$2,064	\$2,064	\$2,015	\$1,901	2.86%
SC Limerick ^{1,10}	\$4,270	\$4,077	\$3,322	\$3,221	10.85%	\$3,573	\$3,394	\$2,900	\$2,868	8.19%
SC of the Main Line ^{1,7,10}	\$2,174	\$4,881	\$5,349	\$6,332	-21.89%	\$2,575	\$4,521	\$4,688	\$6,038	-19.12%
Springfield ASC ^{1,10}	\$4,657	\$3,683	\$3,768	\$3,808	7.43%	\$3,116	\$2,915	\$2,665	\$2,795	3.82%
Trevoze Specialty Care SC ^{1,10}	\$4,333	\$3,827	\$3,522	\$3,058	13.91%	\$3,246	\$3,142	\$3,021	\$2,685	6.97%
Tri-County Eye Surgery ^{1,10}	\$5,398	\$4,576	\$3,732	\$3,509	17.94%	\$3,672	\$2,917	\$2,259	\$2,108	24.75%
Turk's Head SC ^{1,10}	\$8,200	\$7,932	\$8,013	\$7,383	3.69%	\$6,915	\$6,714	\$6,330	\$5,995	5.11%
Valley Forge SC ^{1,10}	\$94	\$99	\$233	\$241	-20.39%	\$540	\$461	\$419	\$532	0.49%
Valley Pain Center ^{1,10}	\$2,455	\$2,802	\$2,779	\$2,545	-1.18%	\$2,240	\$2,506	\$2,455	\$2,219	0.32%
West Chester Endoscopy ^{1,10}	\$4,926	\$4,274	\$4,912	\$3,985	7.87%	\$2,992	\$2,800	\$2,722	\$2,663	4.11%
Wills Eye SC Plymouth Mtg ¹⁰	\$3,994	\$3,656	\$3,435	\$3,239	7.77%	\$3,754	\$3,331	\$3,156	\$2,966	8.86%
Wills SC Bucks County ¹⁰	\$3,695	\$3,417	\$4,093	\$3,951	-2.16%	\$3,830	\$3,504	\$3,800	\$3,728	0.91%
Region 9 Average	\$4,625	\$4,268	\$3,411	\$3,786	7.38%	\$4,289	\$3,702	\$2,969	\$3,283	10.21%
American Access Care PA ^{1,10,11}	\$4,860	\$4,554	\$4,542	\$4,781	0.54%	\$4,294	\$4,216	\$4,464	\$4,582	-2.10%
American Access Care Phil ^{1,10,11}	\$7,355	\$5,961	\$5,635	\$4,362	22.88%	\$6,145	\$5,084	\$5,288	\$4,366	13.58%
Clinical Nephrology Assoc ^{1,10}	\$1,379	\$1,328	\$1,252	\$1,423	-1.05%	\$1,121	\$1,122	\$1,045	\$1,116	0.13%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 8 Average (continued)	25.97%	26.53%	26.09%	22.23%	4.21%	3,667
Oxford Valley Pain SC ^{1,10}	44.28%	44.28%	31.36%	13.91%	3.86%	2,511
Paoli SC ^{1,10}	4.39%	4.40%	5.27%	21.40%	0.83%	4,323
Penn Medicine Radnor Endo	48.14%	48.14%	-4.84%	12.45%	1.13%	4,839
Phila Cosmetic Surgery ^{1,10}	8.05%	8.05%	NR	0.00%	0.00%	456
Philadelphia Surgery Ctr ^{1,10}	0.19%	0.19%	NR	0.00%	0.00%	22
Plaza SC ^{1,10}	10.15%	10.15%	NR	0.00%	0.00%	131
PMA Gastroenterology ^{1,10}	14.97%	14.97%	12.28%	18.64%	3.44%	4,169
Pottstown SC ^{1,10}	18.33%	18.33%	27.85%	27.65%	0.00%	4,078
Quality Vascular Del Val ^{1,10}	32.30%	32.30%	32.86%	56.92%	0.10%	906
Quality Vascular Hyperten ^{1,10}	42.42%	42.42%	38.22%	60.73%	0.18%	918
Riddle SC ^{1,10}	44.99%	44.99%	42.71%	9.28%	0.00%	6,036
RMA of Philadelphia SC ^{1,10}	50.84%	50.84%	52.37%	0.00%	0.00%	1,355
Sally Balin ASC ^{1,10}	0.62%	0.62%	2.49%	68.99%	0.00%	373
SC Chester County ^{1,10}	5.53%	5.53%	-11.31%	34.72%	0.04%	1,664
SC Limerick ^{1,10}	16.33%	16.33%	15.45%	31.80%	4.70%	2,089
SC of the Main Line ^{1,7,10}	-18.48%	-18.48%	4.99%	15.89%	1.67%	798
Springfield ASC ^{1,10}	33.10%	32.55%	27.16%	26.98%	0.00%	7,962
Trevoze Specialty Care SC ^{1,10}	25.09%	25.09%	19.46%	24.10%	5.30%	4,175
Tri-County Eye Surgery ^{1,10}	31.97%	31.97%	35.46%	58.48%	1.27%	4,915
Turk's Head SC ^{1,10}	15.68%	17.34%	18.75%	25.08%	1.08%	5,899
Valley Forge SC ^{1,10}	-476.79%	-476.79%	-233.79%	0.00%	0.00%	328
Valley Pain Center ^{1,10}	8.74%	8.74%	10.39%	16.00%	0.00%	3,391
West Chester Endoscopy ^{1,10}	39.26%	39.26%	39.67%	22.52%	0.06%	9,398
Wills Eye SC Plymouth Mtg ¹⁰	6.01%	6.01%	7.64%	52.40%	2.85%	3,478
Wills SC Bucks County ¹⁰	-3.61%	-3.61%	0.65%	63.10%	7.23%	2,862
Region 9 Average	11.19%	11.19%	13.57%	26.66%	9.78%	4,349
American Access Care PA ^{1,10,11}	11.64%	11.64%	7.09%	62.55%	2.26%	2,581
American Access Care Phil ^{1,10,11}	16.45%	16.46%	12.85%	70.56%	1.01%	3,270
Clinical Nephrology Assoc ^{1,10}	18.70%	18.70%	16.92%	56.78%	0.35%	830

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Net Patient Revenue (NPR) (thousands)				3-yr Avg Change in NPR FY13-16	Total Operating Expenses (TOE) (thousands)				3-yr Avg Change in TOE FY13-16
	FY16	FY15	FY14	FY13		FY16	FY15	FY14	FY13	
Statewide Average	\$4,762	\$4,587	\$4,453	\$4,239	4.11%	\$3,590	\$3,438	\$3,343	\$3,204	4.02%
Region 9 Average (continued)	\$4,625	\$4,268	\$3,411	\$3,786	7.38%	\$4,289	\$3,702	\$2,969	\$3,283	10.21%
Dermatologic Philadelphia ^{1, 10}	\$202	\$265	\$264	\$283	-9.53%	\$146	\$252	\$262	\$307	-17.45%
Drexel Digestive Health	\$1,592	\$1,722	\$1,749	\$1,725	-2.56%	\$1,212	\$1,519	\$1,427	\$1,409	-4.65%
Einstein SC ⁷	\$6,188	\$5,066	\$5,268	\$5,124	6.92%	\$7,032	\$5,020	\$4,862	\$4,656	17.01%
Endoscopy PA Hosp ³	\$2,996	\$2,736	\$2,292	\$1,178	NA	\$1,899	\$1,899	\$1,899	\$1,029	NA
Gastrointestinal Spec ^{1, 10}	\$2,411	\$2,152	\$2,274	\$2,218	2.90%	\$2,387	\$2,131	\$2,256	\$2,203	2.78%
Grant SC ^{1, 10}	\$2,604	\$2,369	\$2,365	\$2,531	0.97%	\$1,895	\$1,761	\$1,852	\$1,755	2.67%
HUP Reproductive Surgical	\$1,938	\$1,472	\$1,373	\$1,267	17.64%	\$1,664	\$1,338	\$1,089	\$397	106.32%
Jefferson SC Navy Yard ^{1, 10}	\$16,816	\$16,055	\$17,398	\$16,359	0.93%	\$11,880	\$11,781	\$12,241	\$11,223	1.95%
Liberty Eye SC ^{1, 10}	\$2,646	\$2,891	\$2,775	\$2,834	-2.21%	\$2,524	\$2,522	\$2,521	\$2,639	-1.45%
Metropolitan Nephrology ^{1, 10}	\$993	\$954	\$1,038	\$1,062	-2.16%	\$773	\$746	\$758	\$759	0.62%
Mt Airy AESC ^{1, 10}	\$1,326	\$1,251	\$1,294	\$1,355	-0.71%	\$814	\$1,112	\$1,062	\$1,257	-11.76%
PGC Endoscopy ^{1, 3, 10}	\$2,322	\$1,827	\$1,949	\$1,970	NA	\$1,655	\$1,075	\$1,939	\$1,855	NA
Philadelphia Surgical Ctr ¹⁰	\$2,168	\$2,112	\$2,105	\$2,162	0.09%	\$2,095	\$2,123	\$2,141	\$2,283	-2.74%
Red Lion SC ^{1, 10}	\$4,807	\$4,657	\$4,537	\$4,751	0.39%	\$4,074	\$3,997	\$3,612	\$3,817	2.24%
Rhawn Street Endoscopy ^{1, 10}	\$1,530	NR	NR	NR	NR	\$1,584	NR	NR	NR	NR
SC of Pennsylvania Hosp	\$7,440	\$6,645	\$5,864	\$5,635	10.67%	\$8,448	\$6,138	\$5,964	\$5,454	18.30%
SC Penn Medicine City ⁷	\$26,476	\$22,121	NA	NA	NA	\$29,363	\$19,646	NA	NA	NA
Temple Univ Podiatric ASC ⁷	\$75	\$16	\$17	\$60	8.08%	\$574	\$476	\$357	\$341	22.90%
Vincera SC ^{1, 10}	\$5,731	\$4,864	\$3,861	NA	NA	\$4,439	\$4,312	\$3,435	NA	NA
Wills SC Northeast ¹⁰	\$3,512	\$3,519	\$3,529	\$3,510	0.02%	\$3,354	\$3,350	\$3,361	\$3,429	-0.74%
Wills SC Phila Stadium ¹⁰	\$3,626	\$3,623	\$3,664	\$4,035	-3.38%	\$3,569	\$3,518	\$3,487	\$3,476	0.90%

See footnotes on page 30.

INDIVIDUAL ASC DATA

Ambulatory Surgery Center	Operating Margin FY16	Total Margin FY16	3-yr Avg Total Margin FY14-FY16	Medicare Share of NPR FY16	Medical Assistance Share of NPR FY16	Visits FY16
Statewide Average	25.35%	25.61%	25.68%	24.97%	4.84%	4,167
Region 9 Average (continued)	11.19%	11.19%	13.57%	26.66%	9.78%	4,349
Dermatologic Philadelphia ^{1,10}	27.73%	27.73%	9.81%	58.00%	0.00%	62
Drexel Digestive Health	23.85%	23.85%	18.34%	12.89%	25.70%	1,454
Einstein SC ⁷	-1.50%	-1.50%	6.75%	24.45%	28.70%	3,414
Endoscopy PA Hosp ³	36.62%	36.62%	29.00%	21.46%	6.04%	4,967
Gastrointestinal Spec ^{1,10}	1.01%	1.01%	0.93%	23.53%	6.99%	4,254
Grant SC ^{1,10}	27.22%	27.22%	24.93%	25.36%	34.35%	3,618
HUP Reproductive Surgical	25.49%	25.49%	27.35%	0.00%	0.39%	905
Jefferson SC Navy Yard ^{1,10}	29.36%	29.36%	28.58%	25.83%	0.01%	4,755
Liberty Eye SC ^{1,10}	4.59%	4.55%	8.93%	57.35%	21.48%	2,202
Metropolitan Nephrology ^{1,10}	22.16%	22.16%	23.70%	59.24%	0.30%	618
Mt Airy AESC ^{1,10}	38.62%	38.62%	22.80%	28.29%	16.16%	2,140
PGC Endoscopy ^{1,3,10}	28.70%	28.70%	25.20%	29.60%	8.67%	6,264
Philadelphia Surgical Ctr ¹⁰	3.37%	3.37%	0.41%	8.37%	6.39%	3,076
Red Lion SC ^{1,10}	15.24%	15.32%	16.80%	0.00%	54.62%	2,913
Rhawn Street Endoscopy ^{1,10}	-3.56%	-3.56%	NR	18.81%	0.00%	2,695
SC of Pennsylvania Hosp	2.95%	2.95%	11.64%	15.99%	15.17%	5,740
SC Penn Medicine City ⁷	-0.95%	-0.95%	NA	12.73%	6.99%	38,535
Temple Univ Podiatric ASC ⁷	-665.23%	-665.23%	-1210.02%	12.98%	33.90%	81
Vincera SC ^{1,10}	22.54%	22.55%	15.73%	8.65%	0.00%	1,660
Wills SC Northeast ¹⁰	4.53%	4.53%	4.79%	55.26%	4.09%	3,770
Wills SC Phila Stadium ¹⁰	1.71%	1.71%	3.26%	49.11%	7.80%	4,565

See footnotes on page 30.

EXPLANATION OF TERMS & MEASURES

3-year Average Change in Net Patient Revenue (NPR) or Total Operating Expenses (TOE): The average annual change in the facility's NPR or TOE that occurred from the end of FY13 through FY16.

$$(((\text{NPR}_{16} - \text{NPR}_{13}) / \text{NPR}_{13}) / 3) \text{ or } (((\text{TOE}_{16} - \text{TOE}_{13}) / \text{TOE}_{13}) / 3)$$

3-year Average Total Margin: The average total margin realized by the facility during FY14 through FY16.

$$(\Sigma \text{ revenue over expenses}_{16, 15, 14} / \Sigma \text{ total revenue}_{16, 15, 14})$$

Ambulatory Surgery Center (ASC): A licensed facility by the Pennsylvania Department of Health that provides specialty or multi-specialty surgical care to patients who do not require an overnight stay, but require medical supervision following a procedure. An ASC does not include individual or group practice offices of private physicians or dentists.

Commercial Third-Party Payers: Commercial insurers encompass all indemnity and managed care health insurance plans, including Blue Cross and Blue Shield plans, and hospital and health care system plans. Government-funded programs, such as Medicare managed care, are not included even if a commercial insurer administers the program.

Net Patient Revenue (NPR): Net patient revenue (net of bad debt) reflects revenue for patient care only and does not include revenue from other operations such as the cafeteria, parking, rent, research and educational activities. Revenue from those operations is included in total operating revenue. NPR may include retroactive adjustments from third-party payers for care provided during a previous fiscal year.

Other Third-Party Payers: Third-party payers other than health insurance companies and managed care organizations. These include direct payments by employers or associations, auto insurance, workers' compensation, and government programs (other than Medicare and Medical Assistance).

Operating Income: The amount by which total operating revenue exceeds total operating expenses.

$$(\text{total operating revenue} - \text{total operating expenses})$$

Operating Margin: The ratio of operating income to total operating revenue. This measure places operating income in perspective with the volume of business realized by the facility.

$$(\text{operating income} / \text{total operating revenue})$$

Outpatient Visits: The number of visits to the surgery center or an individual outpatient department of the hospital during the fiscal year.

Total Margin: The ratio of total income to total revenue. This measure puts income from all sources in perspective with all revenues received by a facility.

$$(\text{revenue over expenses} / \text{total revenue})$$

Total Net Income (Revenue over Expenses): Total net income reflects the sum of operating income and non-operating income. Total net income may also include an extraordinary item.

Total Operating Expenses (TOE): All costs associated with operating the entire facility such as salaries, professional fees, supplies, depreciation, interest, and insurance. The acquisition of durable equipment and other property is not considered expenses and are reflected on the facility's balance sheet as assets. However, the cost to finance equipment (interest) as well as the depreciation, operation and maintenance costs of capital equipment are operating expenses.

Total Operating Revenue (TOR): All revenues allocated by the facility to meet operating expenses. Includes revenue sources such as net patient revenue, investment income, contributions, and revenue from other operations (e.g., cafeteria, parking, rent, research and educational activities). Individual facilities may also allocate investment income, contributions, etc., as non-operating income.

Total Revenue: Operating revenue plus non-operating income. The non-operating income component typically includes unrestricted contributions, investment income, and net investment gains and losses on marketable securities.

FOOTNOTES & NON-COMPLIANT

Footnotes

1. The end of the fiscal year is not June 30. The data reflects the fiscal year that ended prior to June 30.
 2. FY16 data is less than 12 months; therefore, a three-year comparison is not appropriate for some of the measures.
 3. Prior year(s) reflect less than 12 months of data; therefore, a three-year comparison is not appropriate for some of the measures.
 4. This is the first reporting year for this facility. Expenses are often higher than operating revenue during the start-up period.
 5. The hospital has specialty units such as psychiatric, rehab, long-term care, skilled nursing, etc., which are included in the data presented for the facility.
 6. Extraordinary item(s) is included in the calculation of total margin.
 7. Balance sheet ratios are for the parent organization.
 8. Acquired or merged with another licensed facility during the FY16 reporting period.
 9. Acquired or merged with another licensed facility during the FY14 or FY15 reporting periods.
 10. For-profit facility; total margin for hospitals includes *pro rata* share of the parent corporation's federal income taxes.
 11. Facility is referred to by a different name, or it closed after the FY16 reporting period.
 12. Facility failed to satisfy the financial filing requirements.
 13. One or more of the required financial submissions was filed late.
 14. Facility submitted incomplete or inaccurate data.
- NA Not applicable.
- NR Information necessary to report or calculate this measure was not reported by the facility.

Non-Compliant Ambulatory Surgery Centers

No Submission: The following ambulatory surgery centers did not comply with PHC4's filing requirements and are not included in this report:

- Best Impression SC
- Bryn Mawr Med Specialists
- Carlisle Outpatient SC
- Cumberland SC (*closed 4/2017*)
- Del Valley Ortho & Spine (*closed 9/2016*)
- Einstein Montgomery
- Endoscopy St Mary
- Foot & Ankle SC (*closed 8/2016*)
- Northwood SC
- Ridley Crossing SC
- Susquehanna Endoscopy
- Valley ASC
- Williamsport SC



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