



**Patrick J. Brennan, MD**  
*Professor of Medicine*  
*Chief Medical Officer*  
*Senior Vice President*

VIA FACSIMILE

September 25, 2007

Pennsylvania Healthcare Cost Containment Council (PHC4)  
Data Collection Department

**RE: Hospital Performance Report –October 1, 2005 – September 30, 2006**  
**PAF2720 Hospital of the University of Pennsylvania**

In response to the release of the 2007 PHC4 Hospital Performance Report, we have carefully reviewed all outcomes with particular attention to Codes/DRGs that were not favorable. Fortunately, we have considerable resources and expertise to study the report and validate results as well as pursue more in depth chart review provided by our clinical care givers. These reviews offer us additional insight into our results. We are able to distinguish performance, documentation issues or limitations of the methods. We are pleased to report that we have launched a sepsis reduction campaign led by our Medical ICU directors and look forward to demonstrating improved results in future releases of the PHC4 Hospital Report. We would welcome any venue to share our analysis as well as our strategies for improvement with PHC4 or any Pennsylvania Providers

We view all external reports as an opportunity to re-evaluate our internal analysis as well as our care processes that impact patient outcomes. We also value the opportunity to participate in expanding the consumer's knowledge of healthcare outcomes so expectations for services are designed with a patient centered approach that is effective and efficient.

Sincerely,

A handwritten signature in cursive script, appearing to read "P.J. Brennan, MD".

P.J. Brennan, MD  
Chief Medical Officer and Senior Vice President  
University of Pennsylvania Health System